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 **PEGASUS HEIGHTS BERHAD**

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Email: info@pegasusheights.com



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Betaria Business Centre,
70100 Seremban, Negeri Sembilan.
Tel: +606-763 9889 | Fax: +606-763 9998
Email: info@centerpointseremban.com

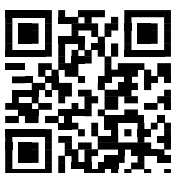
Digital Platform **Solution**



- 📶 **Industry Platform**
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- 📶 **Supplier Platform**
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- 📶 **E-Marketplace**
- 📶 **B2B Platform**
- 📶 **Big Data Platform**
- 📶 **Bank Confirmation Platform**

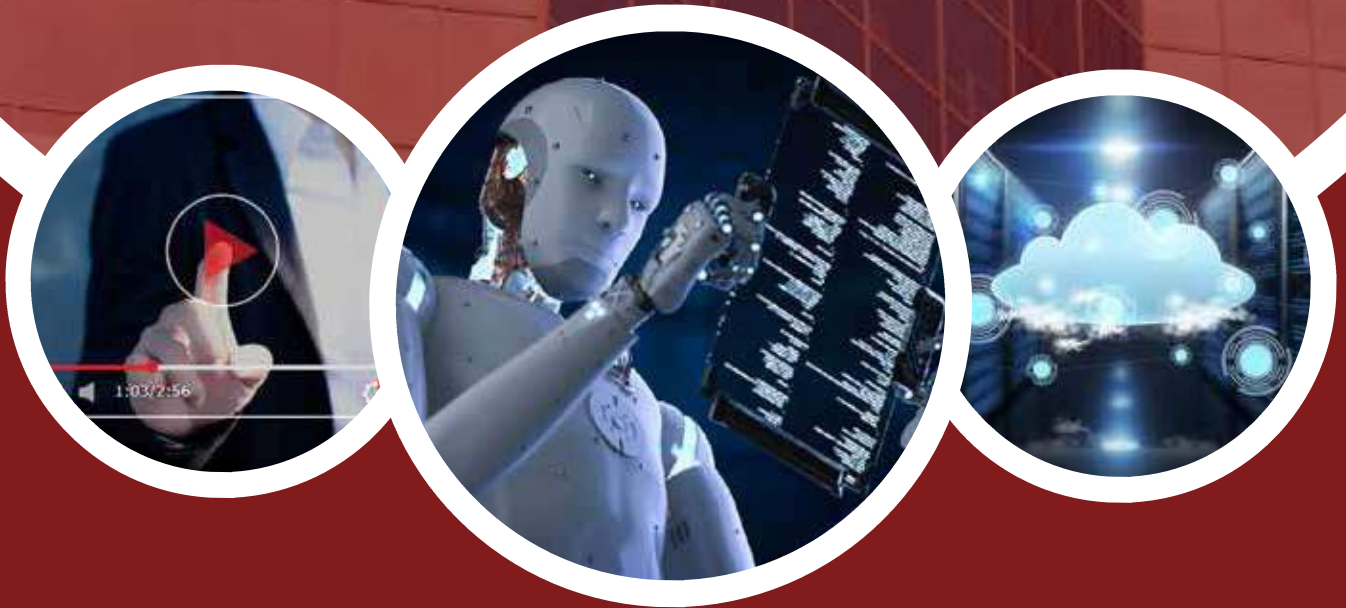
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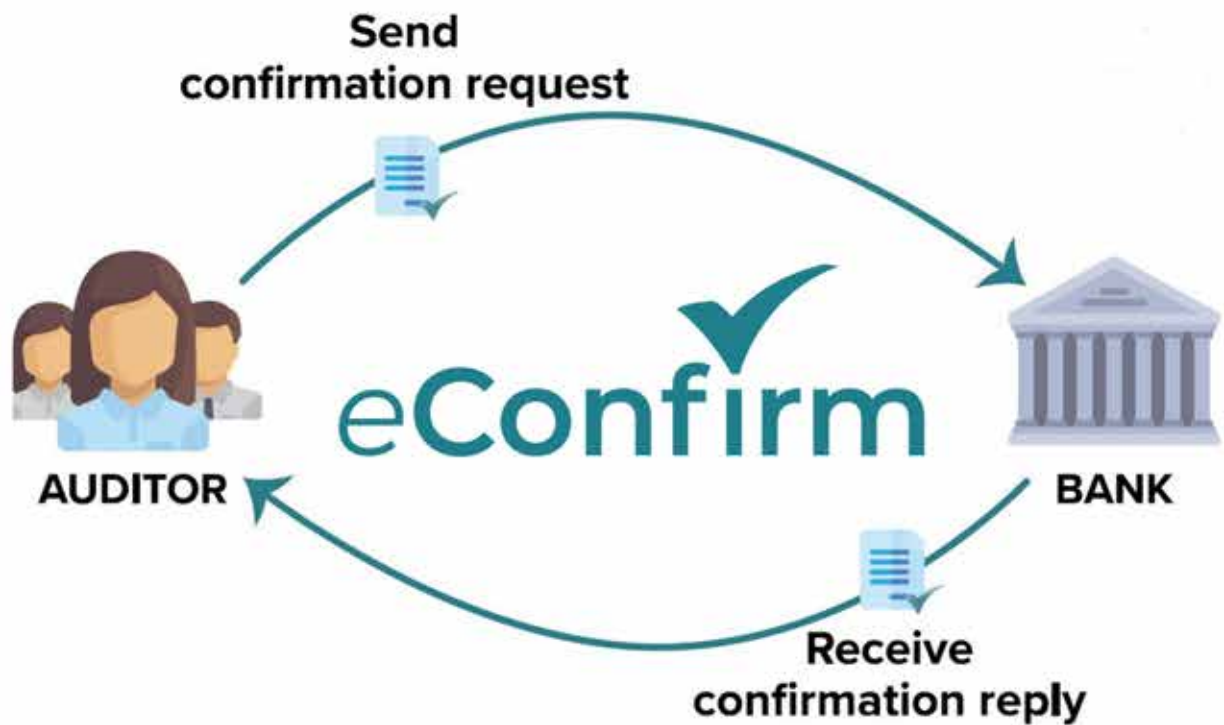
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Traditional bank confirmations are costly because physical confirmations need to be posted using couriers. eConfirm will eliminate this process.



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eConfirm Global



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CORPORATE INFORMATION

BOARD OF DIRECTORS

**DATUK SERI RAHADIAN
MAHMUD BIN
MOHAMMAD KHALIL**
(INDEPENDENT NON-
EXECUTIVE CHAIRMAN)

TOH HONG CHYE
(EXECUTIVE DIRECTOR)

WONG NGAI PEOW
(EXECUTIVE DIRECTOR)

YONG MAI FANG
(EXECUTIVE DIRECTOR)

YEONG SIEW LEE
(INDEPENDENT NON-
EXECUTIVE DIRECTOR)

TIEW CHEE MING
(INDEPENDENT NON-
EXECUTIVE DIRECTOR)

GEORGE TAN KAN CHIN
(NON-INDEPENDENT NON-
EXECUTIVE DIRECTOR)

HUAN SOO WAI
(INDEPENDENT NON-
EXECUTIVE DIRECTOR)

TAN CHIAU WEI
(INDEPENDENT NON-
EXECUTIVE DIRECTOR)

AUDIT COMMITTEE

Tiew Chee Ming (Chairman)
Yeong Siew Lee
Tan Chiau Wei

REMUNERATION COMMITTEE

Yeong Siew Lee (Chairperson)
Tiew Chee Ming
Huan Soo Wai

NOMINATION COMMITTEE

Yeong Siew Lee (Chairperson)
Tiew Chee Ming
Huan Soo Wai

SHARE ISSUANCE SCHEME ("SIS") COMMITTEE

Toh Hong Chye (Chairman)
Wong Ngai Peow
Yong Mai Fang

COMPANY SECRETARY

Chin Wai Yi
(SSM PC No. 202008004409/
MAICSA 7069783)

REGISTERED OFFICE

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Fax No. : +603-2181 0516
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Email : office@gapadvisory.my

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W.P. Kuala Lumpur
Malaysia
Tel No. : +603-2181 3666
Website : www.appasia.com

AUDITORS

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Jalan Tun Razak
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Tel No. : +603-9771 4326
Fax No. : +603-9771 4327

PRINCIPAL BANK

CIMB Bank Berhad

SHARE REGISTRAR

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E-10-4, Megan Avenue 1
189, Jalan Tun Razak
50400 Kuala Lumpur
W.P. Kuala Lumpur
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Tel No. : +603-2181 0516
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Website : www.gapadvisory.my
Email : ir.shareregistry@gapadvisory.my

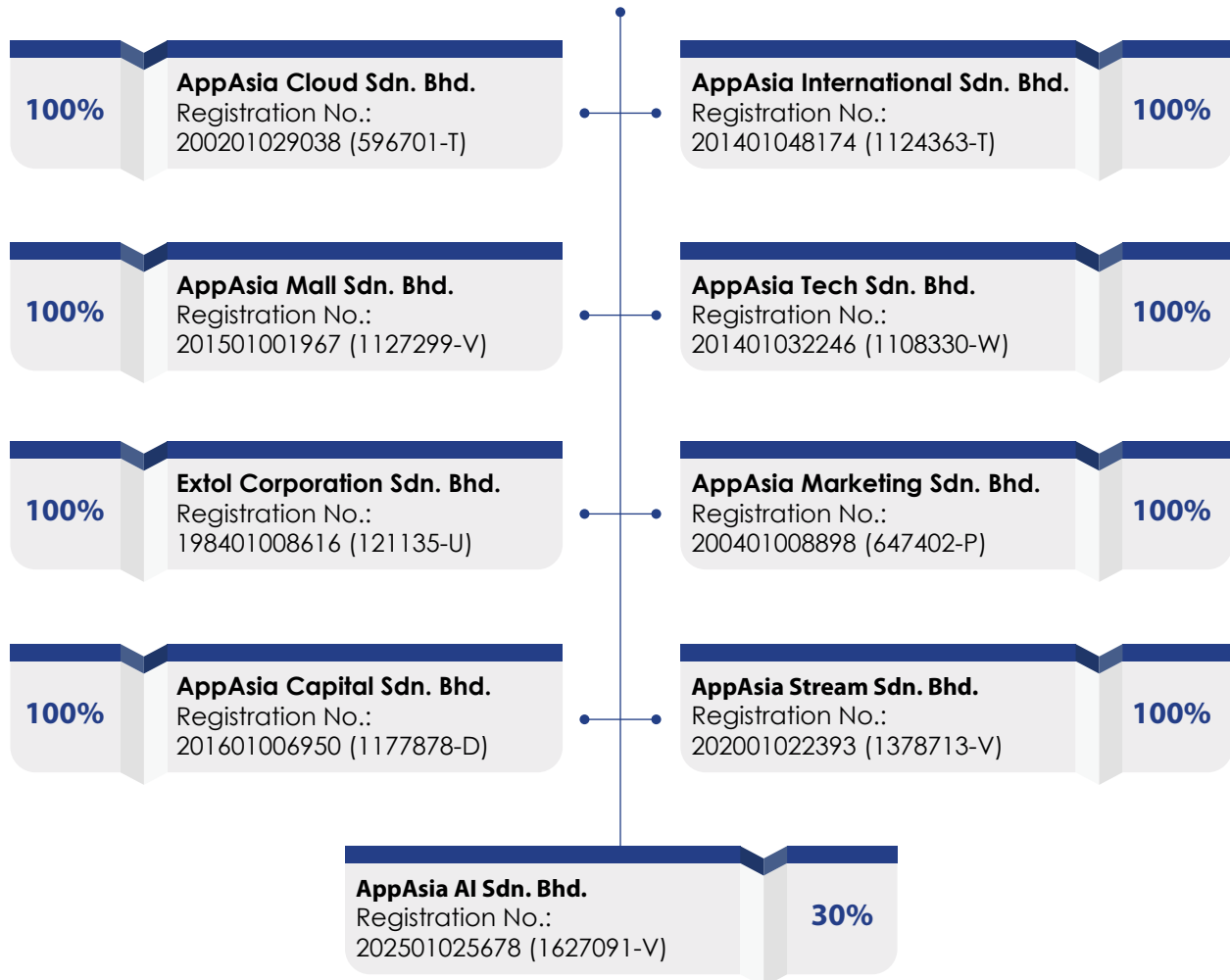
COMPANY SOLICITORS

Messrs David Lai & Tan
Level 8-3 & 8-4
Wisma Miramas
No. 1 Jalan 2/109E
Taman Desa
Jalan Klang Lama
58100 Kuala Lumpur
W.P. Kuala Lumpur
Malaysia
Tel No. : +603-7972 7968
Fax No. : +603-7972 7967

STOCK EXCHANGE LISTING

ACE Market of Bursa Malaysia
Securities Berhad
Stock Name : APPASIA
Stock Code : 0119

CORPORATE STRUCTURE

APPASIA BERHAD & GROUP
OF COMPANIES

DIRECTORS' PROFILES

DATUK SERI RAHADIAN MAHMUD BIN MOHAMMAD KHALIL

Independent Non-Executive Chairman

Age	53
Nationality	Malaysian
Gender	Male
Date of Appointment	24 July 2014
Board Committee membership	Nil

Qualification, Working Experience and Occupation

Datuk Seri Rahadian Mahmud bin Mohammad Khalil holds a Degree in Civil Engineering from Queen Mary College, University of London in 1996.

He has vast experience in businesses under various industries throughout his career with active participation in reforestation, construction, property development, timber and manufacturing sectors.

From 2005 to 2017 he was the Executive Chairman of Per maju Industries Berhad, an investment holding and provision of management services company.

He was a Non-Executive Director of Magna Prima Berhad from July 2007 to May 2011.

Subsequently, he was re-designated to Executive Director on 12 May 2011 and from 14 April 2014 to 15 July 2021 he was the Group Managing Director.

Directorship of public companies and listed issuers

- Rivertree STF Synergies Berhad (formerly known as Sinmah Capital Berhad) (Executive Chairman)

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

WONG NGAI PEOW

Executive Director

Age	51
Nationality	Malaysian
Gender	Male
Date of Appointment	28 May 2014
Board Committee membership	Member of the Share Issuance Scheme Committee

Qualification, Working Experience and Occupation

Wong Ngai Peow (Calvert) holds a Bachelor's Degree in Information Technology and Management from the University of Malaya and has over 20 years of experience in the Information Technology ("IT") industry.

He began his career as a systems analyst before venturing into entrepreneurship, where he founded and successfully scaled several IT businesses. His entrepreneurial achievements include receiving The Star Outstanding Business Award for Best ICT Company in Malaysia in 2010.

Calvert's IT experience spans multiple industries, including the public sector, financial services, insurance, telecommunications, and retail, with a strong regional footprint. He has led numerous digital transformation initiatives, overseeing the implementation of a wide range of technology solutions, including fintech platforms, digital payment systems, e-commerce platforms, cloud-based solutions, and cybersecurity infrastructure.

At AppAsia Group, he oversees IT business development and product strategy. As a founding member, he has played a significant role in the development and growth of the Group's flagship platforms, including the eMedia digital solution and the eConfirm electronic bank confirmation platform.

Directorship of public companies and listed issuers

Nil

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

TOH HONG CHYE

Executive Director

Age	51
Nationality	Malaysian
Gender	Male
Date of Appointment	24 July 2014
Board Committee membership	Chairman of the Share Issuance Scheme Committee

Qualification, Working Experience and Occupation

Toh Hong Chye holds a Master in Business Administration in Finance from the International Islamic University Malaysia. He is also a Chartered Accountant, a fellow member of the Association of Chartered Certified Accountants and a member of the Malaysian Institute of Accountants.

He founded H.C. Toh & Co., a non-audit firm involved in company secretary, accounting and business advisory services for companies from various industries. His experience covers audit and assurance engagements, corporate reporting and compliance, taxation and wide-ranging overseas exposures. He had been involved in the successful implementation of several corporate exercises which include merger and acquisition and corporate debt restructuring exercises undertaken by private and public listed companies.

Directorship of public companies and listed issuers

- Pegasus Heights Berhad (Executive Director)
- Rivertree STF Synergies Berhad (formerly known as Sinmah Capital Berhad) (Executive Director)

Family relationship with any director and/or major shareholder of the listed issuer

- Spouse to Yong Mai Fang, the Director and Shareholder of the Company
- Director and Shareholder of Richmond Virginia Tobacco Sdn. Bhd., the major shareholder of the Company

Conflict of interest with listed issuer

Toh Hong Chye is the Director of PHB Capital Sdn. Bhd., the subsidiary of Pegasus Heights Berhad and AppAsia Capital Sdn. Bhd., the subsidiary of the Company, in which both companies are in the provision of licensed money lending business.

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

YONG MAI FANG

Executive Director

Age	50
Nationality	Malaysian
Gender	Female
Date of Appointment	1 March 2018
Board Committee membership	Member of the Share Issuance Scheme Committee

Qualification, Working Experience and Occupation

Yong Mai Fang is a Chartered Accountant, a fellow member of the Association of Chartered Certified Accountants and also a member of the Malaysian Institute of Accountants.

She was the Audit Branch Manager of B. L. Tan & Co. for 10 years. She primarily oversees and manages audit, taxation and other assurance services required by the clients.

She has more than 15 years of experience in accountancy and business advisory services. Her experience covers various sector comprising property development, construction, investment holding, leisure management, servicing and trading.

Based on her vast experience and knowledge, she shall be able to provide her management expertise and skills in assisting the Company to develop and grow to a higher level.

Directorship of public companies and listed issuers

Nil

Family relationship with any director and/or major shareholder of the listed issuer

- Spouse to Toh Hong Chye, the Director and Shareholder of the Company
- Director and Shareholder of Richmond Virginia Tobacco Sdn. Bhd., the major shareholder of the Company

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

YEONG SIEW LEE

Independent Non-Executive Director

Age	48
Nationality	Malaysian
Gender	Female
Date of Appointment	8 June 2022
Board Committee membership	Chairperson of the Nomination Committee Chairperson of the Remuneration Committee Member of the Audit Committee

Qualification, Working Experience and Occupation

Yeong Siew Lee is a Chartered Accountant and also a member of the Malaysian Institute of Accountants (MIA). She began her career with GHL Systems Berhad (GHL), a company listed on the Main Market of Bursa Malaysia Securities Berhad, as an Assistant Accountant in 2003 and moved up the ranks and became Head/Assistant General Manager of Finance in 2008 to supervise the company's local and overseas accounting teams. She left GHL in August 2009 to venture into business in the consumer and architectural industry and was working as a finance adviser for SMR HR Group Sdn Bhd.

Directorship of public companies and listed issuers

- Pekat Group Berhad (Independent Non-Executive Director)
- Rivertree STF Synergies Berhad (formerly known as Sinmah Capital Berhad) (Independent Non-Executive Director)
- PMCK Berhad (Independent Non-Executive Director)

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

TIEW CHEE MING

Independent Non-Executive Director

Age	37
Nationality	Malaysian
Gender	Male
Date of Appointment	1 March 2018
Board Committee membership	Chairman of the Audit Committee Member of the Nomination Committee Member of the Remuneration Committee

Qualification, Working Experience and Occupation

Tiew Chee Ming is a Chartered Accountant, a fellow member of the Association of Chartered Certified Accountants and also a member of the Malaysian Institute of Accountants.

He started his career with Sersol Berhad as an internal auditor in 2014 and was later promoted to Group Accountant in year 2016 to oversee the Group financial reporting and functions.

He is currently the Group Accountant of Pegasus Heights Berhad.

Directorship of public companies and listed issuers

Nil

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

GEORGE TAN KAN CHIN

Non-Independent Non-Executive Director

Age	32
Nationality	Malaysian
Gender	Male
Date of Appointment	21 August 2024
Board Committee membership	Nil

Qualification, Working Experience and Occupation

George Tan Kan Chin (George Tan) is an investment consultant with over 10 years of experience in business and operations management, as well as investment consultancy. He has expertise in property development, property management, trading and services, and food and beverage sectors. He excels in identifying investment opportunities, developing and executing investment strategies, and maximising returns. He is a dedicated and knowledgeable investment consultant with a strong track record in achieving favourable outcomes.

George Tan is well-versed in economic and market trends and prioritizes ethical standards and regulatory compliance. He holds directorship positions in various private businesses. Subsequently, he was appointed as Non-Independent Non-Executive Director of Wellcall Holdings Berhad on 28 August 2024.

Directorship of public companies and listed issuers

- Wellcall Holdings Berhad (Non- Independent Non-Executive Director)

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

HUAN SOO WAI

Independent Non-Executive Director

Age	38
Nationality	Malaysian
Gender	Male
Date of Appointment	21 August 2024
Board Committee membership	Member of the Nomination Committee Member of the Remuneration Committee

Qualification, Working Experience and Occupation

Huan Soo Wai holds a Degree in Bachelor of Engineering (Honours) Electronics Majoring in Computer from Multimedia University.

He is a dedicated and passionate businessman with over a decade of experience in e-commerce, business development, management, sales and marketing.

Huan Soo Wai began his career as a software engineer in Acoustic & Lighting System Sdn. Bhd. Subsequently he ventured into e-commerce business and is currently serving as a Director for several private companies.

Directorship of public companies and listed issuers

Nil

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

DIRECTORS' PROFILES (CONT'D)

TAN CHIAU WEI

Independent Non-Executive Director

Age	42
Nationality	Malaysian
Gender	Male
Date of Appointment	20 December 2024
Board Committee membership	Member of the Audit Committee

Qualification, Working Experience and Occupation

Tan Chiau Wei holds a Master of Business Administration from University of Southampton and Degree in Bachelor of Arts (Management) from University of Hertfordshire.

He is a seasoned leader in business management, marketing, with extensive experience in sales and executive roles across multiple industries. With a solid educational background and a proven track record of driving business growth and marketing strategies, Tan Chiau Wei has excelled in leadership positions.

Tan Chiau Wei is currently serving as the Chief Executive Officer of Eostre Sdn. Bhd., driving the organisation forward through innovation, strategic thinking, and a passion for building sustainable business models.

Directorship of public companies and listed issuers

Nil

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

PROFILES OF KEY SENIOR MANAGEMENT

LOKE BAN YEE

TECHNICAL LEAD, E-MEDIA

Age	39
Nationality	Malaysian
Gender	Female
Date of Appointment	1 July 2014

Qualification, Working Experience and Occupation

Loke Ban Yee graduated from Universiti Putra Malaysia with a First-class Degree in Bachelor of Computer Science.

She joined the Company as an Application Solution Architect and was subsequently promoted to Technical Lead on 1 April 2019. She is currently leading the research and development of the digital media technology for the Company.

She has over 10 years of technical experience in the Information Technology industry, with specialised experience in advanced system engineering, design, development as well as technical team management.

Directorship of public companies and listed issuers

Nil

Family relationship with any director and/or major shareholder of the listed issuer

Nil

Conflict of interest with listed issuer

Nil

Any other convictions (aside from traffic offence)

Nil

MANAGEMENT DISCUSSION AND ANALYSIS

This MD&A aims to provide investors with insights into the Group's financial condition, operational performance, and strategic outlook. The discussion is based on audited financial statements and contextual analysis of business operations, market trends, and potential risks. It should be read in conjunction with the Group's financial statements and accompanying notes.

1) GROUP BUSINESS OPERATIONS AND PERFORMANCE

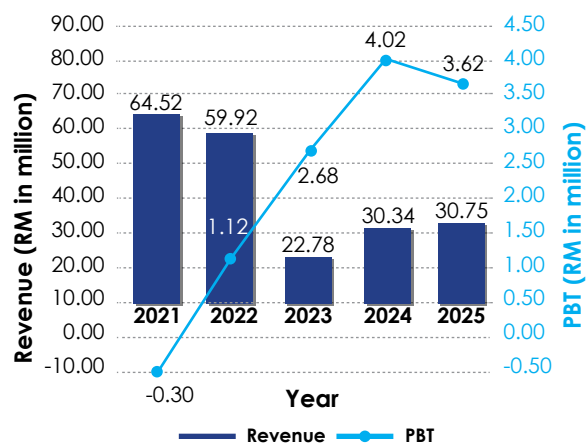
The Group is principally engaged in investment holding and the provision of management services. The Group's operations are organised into four key segments: Digital Solutions, E-Commerce, Financial Services, and Others.

The Group comprises eight subsidiaries and one associate company, as outlined below:

No.	Company	Ownership
1.	AppAsia Capital Sdn. Bhd.	100%
2.	AppAsia Cloud Sdn. Bhd.	100%
3.	AppAsia International Sdn. Bhd.	100%
4.	AppAsia Mall Sdn. Bhd.	100%
5.	AppAsia Marketing Sdn. Bhd.	100%
6.	AppAsia Tech Sdn. Bhd.	100%
7.	Extol Corporation Sdn. Bhd.	100%
8.	AppAsia Stream Sdn. Bhd.	100%
9.	AppAsia AI Sdn. Bhd.	30%

During the financial year, the Group invested in a new associate, AppAsia AI Sdn. Bhd., to undertake research and development of Artificial Intelligence ("AI") solutions, in line with its strategy to expand capabilities in emerging technologies and drive future growth.

Revenue & PBT Comparison Year 2021-2025

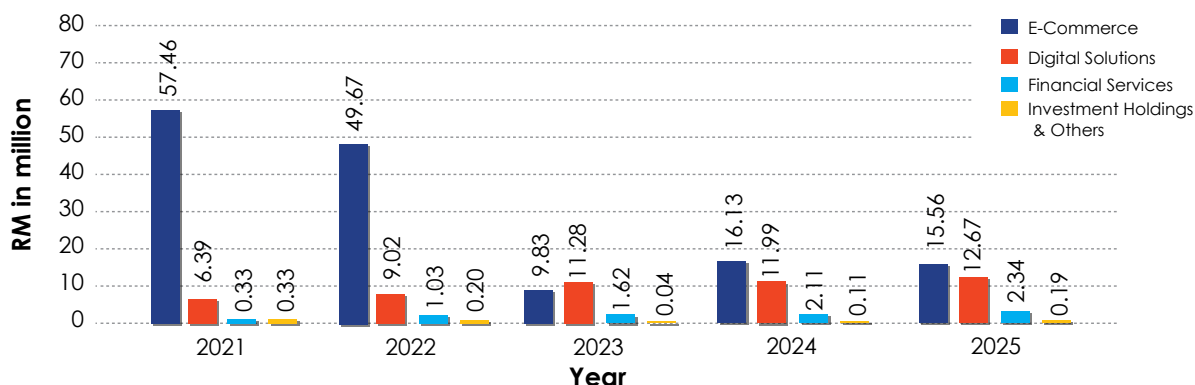


For the financial year ended 31 December 2025 ("FYE2025"), the Group recorded a lower profit before taxation ("PBT") of RM3.26 million, compared to RM4.02 million in the financial year ended 31 December 2024 ("FYE2024"). The decline in PBT was primarily attributable to an impairment loss on financial assets of RM1.11 million recognised during FYE2025.

Despite this, the Group's overall revenue increased marginally to RM30.75 million in FYE2025, from RM30.34 million in FYE2024, mainly driven by improved performance in the Digital Solutions, Financial Services and Investment Holding segments.

The financial performance and business operations of each segment are explained below.

Segmental Revenue Comparison for Year 2021-2025



MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

1) GROUP BUSINESS OPERATIONS AND PERFORMANCE (CONT'D)

a) Digital Solutions Business

The Digital Solutions segment sustained its strong growth trajectory, with revenue increasing 5.67% from RM11.99 million in FYE2024 to RM12.67 million in FYE2025, contributing a robust PBT which increased 57.38% from RM2.44 million in FYE2024 to RM3.84 million in FYE2025.

Growth was driven primarily by the Group's eMedia solution and eConfirm electronic bank confirmation platform. Notably, eConfirm recorded a 7.83% increase in transaction volumes compared to FYE2024, reflecting strong market adoption. As of 31 December 2025, the platform achieved near-universal adoption among local audit firms—including Jabatan Audit Negara ("JAN"), the Institute of Cooperative & Management Auditors ("ICMA"), and Suruhanjaya Koperasi Malaysia ("SKM")—as well as 34 financial institutions.

Revenue from eConfirm Global also increased significantly, demonstrating the platform's scalability and strong second-year momentum. These results highlight the segment's ability to generate high-margin, sustainable growth, while positioning the Group for continued regional expansion and long-term value creation.

b) E-Commerce Business

Revenue from the E-Commerce segment declined slightly by 3.53%, from RM16.13 million in FYE2024 to RM15.56 million in FYE2025, primarily due to lower B2B transaction volumes.

Despite the modest revenue decrease, the segment delivered a PBT of RM0.56 million, marking a turnaround from a loss before taxation ("LBT") of RM0.04 million in FYE2024. The improved profitability was largely supported by a one-off reversal of impairment, as well as ongoing cost optimisation measures.

c) Financial Services Business

The Financial Services segment delivered revenue growth of 10.90%, increasing from RM2.11 million in FYE2024 to RM2.34 million in FYE2025. However, PBT declined sharply in FYE2025 due to an impairment loss of RM1.11 million related to a non-performing loan.

The Group remains proactive in mitigating credit risk and is taking decisive measures, including pursuing legal action, to recover the outstanding loan. Excluding this one-off impairment, the underlying performance of the Financial Services segment demonstrates resilience and continued growth potential.

d) Investment Holding and Other Businesses

The Group's Other Businesses segment, which includes Investment Holding, IT Security, and other activities, recorded revenue growth from RM0.11 million in FYE2024 to RM0.19 million in FYE2025. While this segment represents a smaller portion of total revenue, it contributes strategically by supporting the Group's core operations and providing additional avenues for future growth.

Segment and Group Performance Summary – FYE2025

- Digital Solutions: Delivered high-margin, scalable growth driven by the market-leading eMedia solution and eConfirm platform, with strong transaction volumes and broad market adoption.
- E-Commerce: Achieved a profitability turnaround despite softer revenue, demonstrating operational efficiency and effective cost management.
- Financial Services: Recorded revenue growth supported by disciplined risk management; the impairment recorded during FYE2025 was a one-off event and does not reflect the segment's underlying performance.
- Overall Group: Maintains a strong, debt-free balance sheet, positioning the Group for sustainable growth, continued regional expansion, and strategic investments in fintech and AI initiatives.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

2) IDENTIFIED RISKS AFFECTING GROUP PERFORMANCE

The Group operates in the rapidly evolving IT industry, which presents both opportunities and challenges. Frequent technological advancements and shifting customer demands require continuous innovation to maintain competitive advantage, both domestically and internationally. Additionally, through its financial services activities, the Group is exposed to credit risks.

The key risks affecting the Group's performance and the corresponding mitigation strategies are outlined below:

a) Credit risk

Credit risk arises primarily from trade receivables in the B2B E-Commerce segment and loans in the Financial Services segment. The Group manages this risk through rigorous credit assessments, leveraging credit reporting agencies and selective engagement with creditworthy partners.

In FYE2025, the Group maintained stringent credit control procedures. Long-outstanding receivables, representing higher exposure, were monitored regularly to mitigate potential defaults. These measures support the Group's financial stability and reduce potential losses from non-performing accounts.

b) Technology obsolescence risk

As a technology-driven company, the Group's growth and competitiveness depend on staying ahead of IT developments. Technology obsolescence could render products or services non-competitive, adversely affecting revenue and profitability.

To address this risk, the Group is committed to ongoing investment in research and development ("R&D"), ensuring that its solutions remain innovative, relevant, and aligned with market demands.

c) Competition risk

The IT solutions market is highly competitive, with both local and international players, including companies that develop solutions in-house. To differentiate itself, the Group focuses on delivering cost-effective, advanced solutions supported by dedicated services.

Continuous enhancement of digital offerings, combined with a proven track record and strong customer success stories, provides the Group with a competitive edge and reinforces client trust and loyalty.

d) Cybersecurity risk

As a digital solutions provider, the Group is exposed to cybersecurity threats, including data breaches, ransomware, and unauthorised access to systems. Such incidents could compromise sensitive client information, disrupt operations, and result in reputational damage, financial loss, or regulatory penalties.

To mitigate these risks, the Group has implemented comprehensive cybersecurity measures, including secure network infrastructure, regular system monitoring, employee training on security protocols, and incident response plans. Ongoing investment in cybersecurity technology ensures the Group can proactively detect, prevent, and respond to potential threats, safeguarding client data and maintaining trust in its digital solutions.

e) Professional liability risk

The Group's software, hardware, and professional services are critical to its clients' operations. Potential risks include system disruptions, software or hardware malfunctions, and cyber threats, which could result in operational downtime, reputational damage, legal claims, or additional remedial costs.

To mitigate these risks, the Group maintains strict quality control procedures, offers limited service warranties, and fosters strong partnerships to ensure timely support. These measures help safeguard client operations, protect the Group's reputation, and limit financial exposure.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

3) FACTORS AFFECTING GROUP'S FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Group's financial performance and strategic position are influenced by several key factors, which management actively monitors and manages to sustain growth and profitability:

a) Technological advancements

The Group's competitive advantage relies heavily on its ability to anticipate and adapt to rapid technological changes to meet evolving customer needs. The R&D team focuses on:

- i. Enhancing existing technology and applications in line with market demands; and
- ii. Developing innovative solutions leveraging emerging technologies such as AI, Internet of Things ("IoT"), Machine Learning ("ML") etc.

By delivering advanced, cost-effective, and timely solutions, the Group aims to consolidate its position as a leading player in the IT industry and sustain long-term, high-margin growth.

b) Dependency on major contracts

While the Group serves a diversified client base, the loss of major contracts could materially affect revenue and profitability. Management continues to diversify the client portfolio to reduce dependence on a small number of key customers and maintain stable cash flows.

c) Cybersecurity and system disruptions

Operating in a technology-driven environment exposes the Group to cybersecurity threats and potential system disruptions. These could affect client operations, revenue, and reputation. The Group mitigates these risks through robust cybersecurity measures, incident response protocols, system monitoring, and employee training. Additional details are provided in the Sustainability Statement section.

d) Downturn in Related Industries

Although the Group has diversified across business segments and customer industries, economic slowdowns in sectors where clients or partners operate may indirectly impact earnings. Management monitors market conditions and maintains flexible operational strategies to mitigate exposure.

e) Regulatory, Tax, and Policy Changes

Changes in legal frameworks, tax regimes, data protection laws, local regulations, or industry standards could positively or negatively affect the Group's performance. The Group actively engages with regulators and ensures compliance to manage regulatory risks while seeking opportunities from policy changes.

f) Global Economic and Crisis Impacts

The Group remains vigilant to global crises, including pandemics, economic recessions, or geopolitical instability, which could affect business operations and demand. Management adopts a cautious growth strategy, focusing on operational resilience, cost efficiency, and strategic investment to navigate uncertainty while pursuing sustainable expansion.

4) PROSPECTS AND OUTLOOK

The Group is well-positioned to capitalise on growth opportunities across its core segments – Digital Solutions, E-Commerce, and Financial Services – leveraging favourable market trends and its strong, debt-free balance sheet. Key strategic opportunities include:

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

4) PROSPECTS AND OUTLOOK (CONT'D)

Market Driver	AppAsia's Leverage Point	Opportunity
Digital Transformation Initiatives	Digital Solutions segment: expertise in business process integration and proprietary solutions such as eConfirm and eMedia	Position eConfirm, eMedia, and related platforms as essential enterprise digital transformation tools. Develop industry-specific solutions for finance, media, and other sectors.
Increasing Demand for Cybersecurity	Legacy IT Security (Extol): established capabilities in security solutions	Reinvigorate and cross-sell Extol's cybersecurity offerings, bundled with digital platforms to deliver a comprehensive "secure digital transformation" value proposition.
Cloud Computing Growth	Digital Solutions & E-Commerce: cloud-native solutions underpin operations	Accelerate migration of internal and client solutions to cloud-native architectures, while offering cloud migration and management services as standalone solutions.
AI/ML Growth	Across all segments: AI/ML enhances existing products and enables new solutions	Integrate AI/ML into eMedia for intelligent content and personalised advertising, enhance eConfirm with AI for data reconciliation and fraud detection, and expand offerings through AI and data analytics.
Secured Identity & e-Signing	Digital Solutions: expertise in finance-grade identity and e-signing integration	Explore pilot projects in eKYC and e-signing, leveraging secure identification capabilities to unlock new project-based revenue streams.

The Group continues to invest strategically in research and development, particularly within the Digital Solutions segment. A key initiative is the development of a third-party electronic confirmation solution, representing a natural extension of the eConfirm platform. While eConfirm currently serves the bank confirmation market, the new solution is designed to address a broader user base, including businesses, suppliers, debtors, creditors and other entities requiring confirmation services beyond traditional audit contexts. Successful commercialisation is expected to contribute positively to near-term growth.

The eMedia solution is well-positioned to capitalise on increasing demand for intelligent, data-driven content solutions, further strengthening the Group's Digital Solutions portfolio and supporting enterprise digital transformation initiatives.

In addition, the Group has invested in the research and development of AI solutions, reflecting its strategic focus on expanding capabilities in high-growth, technology-driven areas. AI development is expected to complement and enhance existing solutions by enabling advanced data analytics, automation, and intelligent decision-making. The Group's AI team is also exploring new innovative applications to address emerging market opportunities, positioning the Group to capture value in AI-driven digital transformation and create new revenue streams over the medium to long term.

Simultaneously, the Group continues to expand eConfirm adoption across regional markets, collaborating with local partners and engaging auditors and financial institutions in multiple countries to drive platform penetration.

Overall, the combination of new product introductions, regional expansion, AI initiatives, and continued growth in both eMedia and eConfirm positions the Group for strong near-term growth. The Group remains cautiously optimistic about its performance and is committed to pursuing opportunities across both existing and emerging segments, reinforcing its position as a leading digital transformation provider in the region.

SUSTAINABILITY STATEMENT FY2025

At AppAsia Berhad ("**AppAsia**" or the "**Company**"), the Vision is to become a leading innovator in the digital technology sector. We recognise that our long-term success is intrinsically linked to the digital and social ecosystems in which we operate and aligning with our current strategies to meet the evolving and fast-growing market demand, AppAsia and its subsidiaries ("**AppAsia Group**" or the "**Group**") continue to deliver cutting-edge products that drive technology processes and accelerate business growth. We are proactively advancing positive change for people and the planet by investing in top talent, reducing our environmental footprint, responsibly sourcing materials, and sharing our success with our communities. As a company and a responsible corporate citizen, AppAsia is not reacting to change but embracing it, constantly seeking new ways to accelerate sustainability and enhance life.

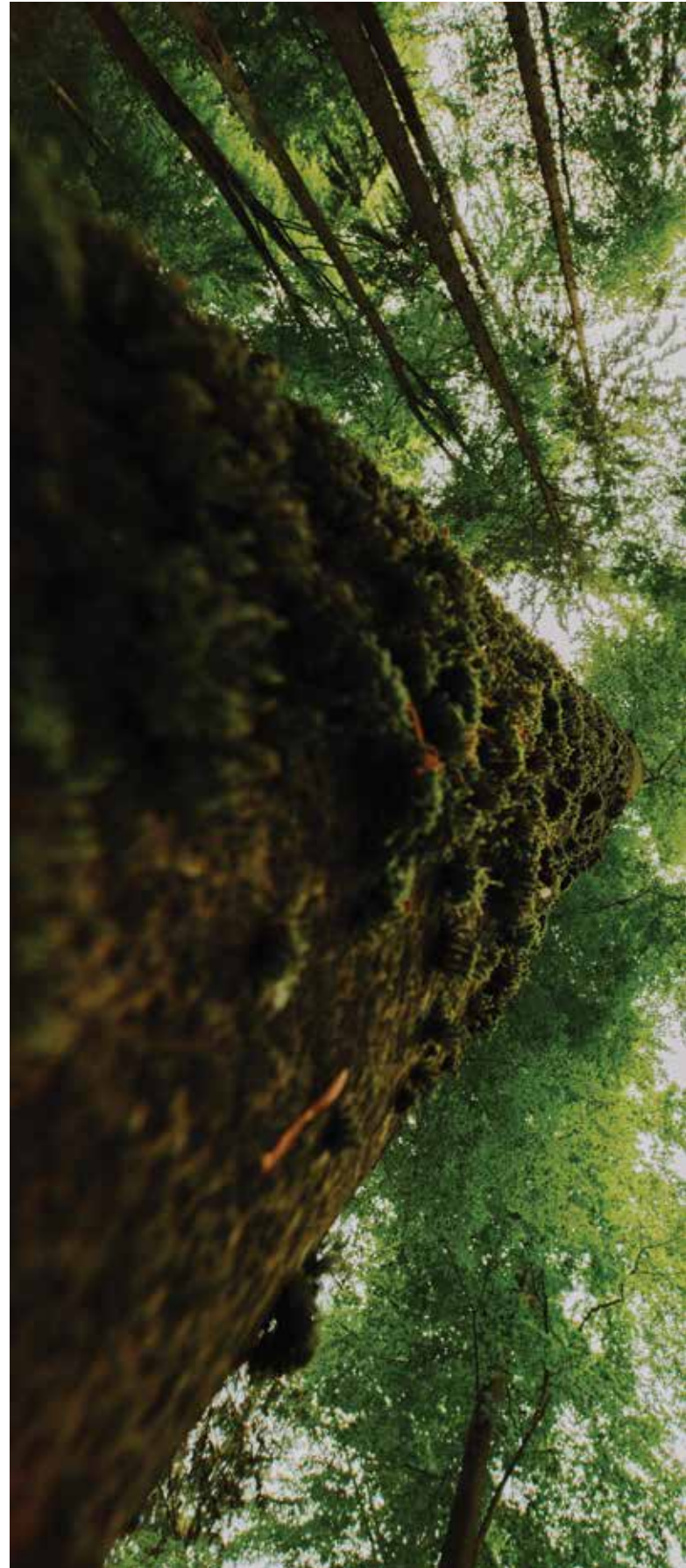
Reporting Scope and Period

This Sustainability Statement ("**Statement**") outlines the material sustainability matters ("**MSMs**"), as well as the performance and progress of the AppAsia Group, encompassing all operational activities for the financial reporting period from 1 January 2025 to 31 December 2025 ("**FY2025**"), unless stated otherwise.

This Statement has been prepared in accordance with the ACE Market Listing Requirements ("**AMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**") and has also considered the Sustainability Reporting Guide - 3rd Edition and its accompanying Toolkits published by Bursa.

Sustainability Assurance

The sustainability performance and related processes presented in this Statement have not undergone review by internal auditors nor external assurance by independent parties.



SUSTAINABILITY STATEMENT FY2025 (CONT'D)

GOVERNANCE STRUCTURE



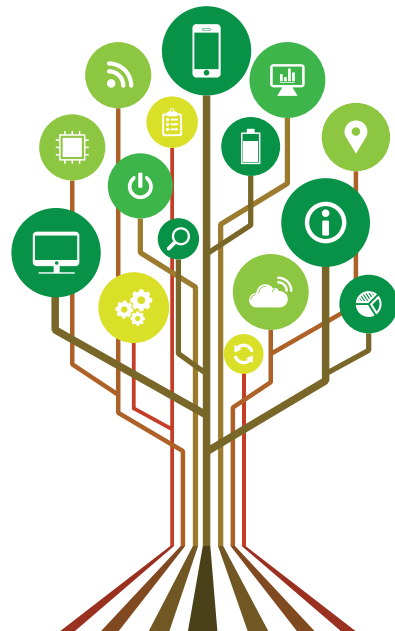
The Board of Directors ("**Board**") of AppAsia Group serves as the primary driver of overall strategic direction, embedding sustainability considerations into decision-making processes and long-term goals. The Group aims to foster and maintain a strong organisational culture that enables employees to uphold responsible and ethical business decisions. This is reflected through the Board's regular review and approval of strategic plans, alongside close oversight of management's performance to ensure alignment with sustainability implementation. Acknowledging its wider responsibilities, the Board recognises the need to protect and minimise environmental impact while pursuing the Group's vision and mission.

When making critical business decisions, the Board takes into account a range of sustainability-related issues, including fraud, corruption and bribery, environmental impact, human rights, and health and safety. These sustainability-related matters are integral to assessing the nature and extent of material risks that AppAsia Group is prepared to accept in pursuing its business strategies and objectives. In addition, the Board hold responsibility for identifying and managing principal risks, including those related to sustainability, and for establishing, reviewing, monitoring, and ensuring the effective implementation of risk management systems, policies, and processes. The Board also ensures that sustainability priorities, performance outcomes, and targets are clearly communicated to all stakeholders.

The Audit Committee ("**AC**") supports the Board in overseeing the adequacy and effectiveness of the internal control system, ensuring it is properly implemented and regularly reviewed to support adequate risk management and internal control. This initiative addresses relevant business sustainability risks, including strategic, operational, environmental, and social risks. Besides, the AC is also tasked with overseeing the materiality assessment process and monitoring the Group's sustainability performance to ensure it remains aligned with business objectives and applicable regulatory requirements.

The AC is supported by the Executive Directors ("**ED**") and relevant management personnel, who are responsible for developing the Group's sustainability strategies and action plans for the Board's review and approval. The ED and Management play a pivotal role in overseeing the effective engagement and communication with stakeholders, such as sustainability matters relating to the Group's sustainability strategies, priorities, performance, and targets. Relevant sustainability-related risks are incorporated into the Group's overall risk management process to ensure that appropriate controls and mitigation measures are established and maintained. This approach enables the ED and Management to proactively identify and address sustainability risks that may affect business operations and the Group's long-term sustainability.

On an annual basis, the outcomes of the sustainability performance and materiality assessment and insights gathered through stakeholder engagements are reported to the AC and subsequently presented to the Board for review and approval.






SUSTAINABILITY STATEMENT FY2025 (CONT'D)

STAKEHOLDERS ENGAGEMENT

The Group upholds continuous engagement with its key stakeholders, guided by their material relationship to the Group's operational success and the potential influence our business activities may have on them. Through a range of engagement channels, we actively gather feedback and insight to better understand stakeholders' expectations in relation to our business operations. By promoting open and transparent communication, we seek to cultivate close relationships and enhance mutual understanding between the Group and its stakeholders.

The table below presents a summary of our key stakeholders, the engagement methods employed and their respective frequencies, and the focus areas and objectives of each engagement.

Stakeholders	Forms of Engagement	Frequency	Engagement focus/ objectives
Employees 	Ongoing supervisor interactions Training Meetings hosted by senior leaders	On-going	To create a culture in which all employees contribute to our success.
Customers 	Regular meetings Complaints or feedbacks Customer requirement documents	On-going	To understand how we are performing from our customers' perspectives and build industry consensus on social and environmental issues.
Shareholders 	Annual General Meeting Quarterly financial reports Announcements to Bursa Securities Annual Reports and Circulars Company's website	On-going	To foster transparency and ensure we are meeting the needs of our shareholders and investors.

MATERIALITY ASSESSMENT PROCESS AND SUSTAINABILITY MATRIX

A regular materiality assessment process is carried out to identify, assess, and prioritise sustainability matters that are most relevant to the Group's business operations. Sustainability matters are considered material if they:

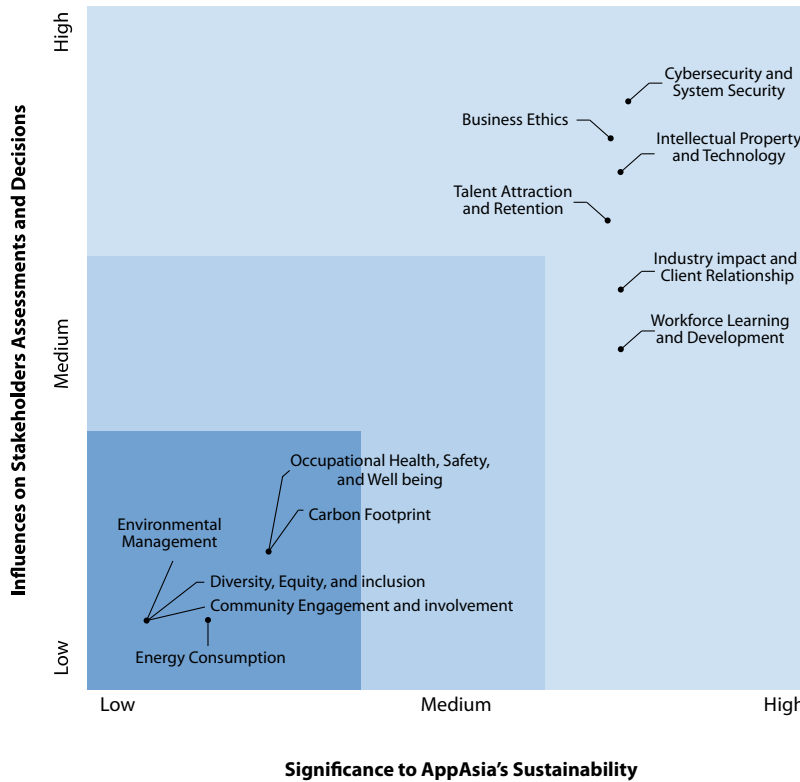
- reflect AppAsia's significant economic, environmental, and social impacts; or
- substantively influence the assessments and decisions of stakeholders.

In FY2025, Management has conducted a general review of the materiality assessment to assess the continued relevance of previously identified MSMs. Through the assessment, the Group determined that the material matters identified remain relevant to the Group's current business operations and stakeholder expectations.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

MATERIALITY ASSESSMENT PROCESS AND SUSTAINABILITY MATRIX (CONT'D)

Therefore, the materiality matrix for FY2025 remains unchanged from the preceding year. The materiality matrix is illustrated as follows.



BUSINESS ETHICS

The Board is committed to upholding the highest standards of corporate governance and transparency in the execution of policies and processes, recognising these as the fundamental pillars of AppAsia Group's operational protocols and management. In alignment with this commitment, the Group places strong emphasis on ensuring that all its business operations and activities are conducted in compliance with the relevant laws and regulations. To this end, various policies, procedures, and controls have been established to support legal compliance, mitigate risks, and promote ethical business practices across all aspects of our operations.

Code of Conduct and Anti-Bribery and Anti-Corruption Policy

The Code of Conduct ("**Code**") is implemented and applied to all Executive Directors, officers, and employees throughout the Group's business operations and countries in which we operate. This Code serves to ensure that all business conduct is held to standards that go beyond the minimum legal requirements. Every employee is expected to act with honesty, fairness, and respect in all business transactions and interactions, and to act at all times in the best interests of AppAsia.

The Group is dedicated to cultivating a corporate culture grounded in integrity, maintaining a zero-tolerance stance toward fraud and corruption. We are also committed to adhering to all anti-corruption and anti-bribery laws governing our business operations. In keeping with this commitment, we also expect all our contractors, sub-contractors, consultants, agents, representatives, and other third parties engaged to perform work or services for or on behalf of the Group to comply with the Group's Anti-Bribery and Anti-Corruption ("**ABC**") Policy.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

BUSINESS ETHICS (CONT'D)

Code of Conduct and Anti-Bribery and Anti-Corruption Policy (Cont'd)

The Group operates with a risk management framework that encompasses the identification, assessment, and mitigation of a broad range of risks inherent to its business operations. Bribery and corruption risks are among the key considerations factored into the Group's overall risk assessment process, reflecting the Group's commitment to ethical business conduct and regulatory compliance. Through the risk assessment exercise, all of the Group's operations have been assessed for exposure to bribery and corruption risks, ensuring that appropriate controls and mitigation measures are in place to address these risks, as tabulated below:

	FY2025 ¹
Operations assessed for corruption-related risks	100%

The Group's ABC Policy also provides guidance on how to manage and address corruption-related matters as follows:

- Conflict of interest;
- Dealings with business associates;
- Gifts, Entertainment, Hospitality, Travel, Donation and Sponsorship; and
- Facilitation of payments.

In addition to the implementation of the Group's Code, we have put in place various mechanisms to proactively identify, mitigate, and manage risks associated with corruption and unethical practices. As an integral part of our commitment to integrity and ethical business practices, the Group regularly organise awareness programmes and training sessions to equip employees with the knowledge and skills necessary to recognise and effectively address corruption-related risks. To further reinforce this commitment, periodic refresher training is also provided to all employees to ensure continued awareness of and adherence to the Group's ABC Policy. Additionally, all newly recruited employees are required to undergo training on the ABC Policy as part of their onboarding process.

Cybersecurity and System Security

As a provider of technology services, products, and solutions, the protection of confidential information is fundamental to establishing and sustaining trust with our customers and stakeholders. AppAsia conducts its operations in compliance with data protection laws and standards, including the Personal Data Protection Act 2010.

In response to the growing frequency and complexity of cyber threats and personal data breaches, AppAsia Group adopts a holistic and risk-based framework to safeguard confidential information across all levels of its operations. The Group adheres to established policies and standard operating procedures ("SOP") that provide clear guidance on the secure receiving, handling, and storing of confidential information and data within secure storage facilities. Meanwhile, we ensure that our Information Technology ("IT") department maintains continuous oversight of the infrastructure and systems, regularly reviewing and enhancing existing SOPs to further strengthen data protection measures.

The Group maintains a high standard of IT control and compliance through the implementation of a well-defined information and communication technology security policy. Apart from that, the Group also developed the information security management system ("ISMS") framework aligned with ISO 27001 and other information security management quality standards.

Both System and Organisation Controls ("SOC") 2 and 3 have been implemented to protect data and information by ensuring adherence to key principles of security, availability, processing integrity, confidentiality, and privacy. SOC 2 delivers a detailed evaluation of the Group's controls and processes, serving as a reference typically utilised internally and shared with stakeholders who require in-depth insights. SOC 3, on the other hand, provides a generalised and publicly available report that summarises the Group's adherence to the same principles, thereby building trust among customers and stakeholders. Together, these technology supports the integrity of relevant products of the Group.

¹ Began to collect data in FY2025.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

BUSINESS ETHICS (CONT'D)

Cybersecurity and System Security (Cont'd)

The Group has not received any substantiated complaints in relation to breaches of customer privacy and losses of customer data in the financial year under review, and also in the previous financial year, as summarised below:

	FY2024 ²	FY2025
Substantiated complaints concerning breaches of customer privacy and losses of customer data (number)	0	0

The eConfirm platform is an industry-wide electronic bank confirmation solution provided by AppAsia through its wholly owned subsidiary, Extol Corporation Sdn Bhd. The platform supports auditors and financial institutions in Malaysia in complying with the requirements of International Standard on Auditing ("ISA") 505, while digitalising audit processes.

The eConfirm strengthens financial reporting integrity by reducing manual intervention, minimising fraud risk, and enhancing traceability through secure, automated workflow and real-time reporting. This platform has obtained SOC 2 and SOC 3 attestations, providing independent assurance of the platform's adherence to internationally recognised standards on security, availability, and confidentiality, reinforcing stakeholder confidence.

Apart from governance, eConfirm contributes to environmental sustainability by reducing paper-based confirmations, aligning with the Group's ESG objectives by integrating technology-driven solutions that enhance operational efficiency while promoting responsible business practices.

Whistle Blowing Policy

The Group has established a Whistle Blowing Policy ("Policy") to provide a transparent, secure, and confidential mechanism through which any non-compliance with the Group's Code or any form of misconduct may be reported, irrespective of the individual's position or levels within the organisation. This Policy provides a secure and anonymous channel for individuals to raise concerns regarding possible improprieties, while ensuring that whistleblowers are safeguarded from any form of retaliation and reprisal. All reports submitted under this Policy are handled with the utmost confidentiality, and the identity of the whistleblower is safeguarded at all times throughout the reporting and investigation process.

Further details on this Policy and its reporting procedures are available on our website at www.appasia.com.

For employees, concerns may be directed to their immediate supervisor or the Head of Human Resources. Meanwhile, external stakeholders who wish to raise concerns are encouraged to complete a Whistle Blowing Report Form and submit it via email to the AC.

The Group is pleased to report that no incidents of corruption were recorded or received during the financial year under review.

	FY2025 ³
Confirmed incidents of corruption (number)	0

RESPONSIBLE SUPPLY CHAIN

Industry Impact and Client Relationship

In an environment characterised by continuously evolving customer expectations and industry competition, the Group remains focused on addressing the diverse needs and demands of its customers. We continuously explore opportunities to drive innovation, enhance the overall customer experience, and maintain a competitive edge in the market. This proactive approach enables us to stay aligned with customers' priorities, ensuring that our solutions not only respond to current market demands but also contribute to the achievement of long-term sustainability goals. In addition, relevant government-related regulations and compliance requirements are considered and integrated into our processes to ensure full adherence to all relevant legal obligations.

² Began to collect data in FY2024.

³ Began to collect data in FY2025.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

RESPONSIBLE SUPPLY CHAIN (CONT'D)

Industry Impact and Client Relationship (Cont'd)

As we continue to build strong and long-term partnerships with our customers, we place paramount importance on delivering digital solutions that not only meet customer expectations but are also cost-effective, innovative, and aligned with the latest trends and technological advancements in the industry.

Intellectual Property and Technology

The Group's mission is to develop digital platforms that deliver long-term value to stakeholders and communities, with a particular focus on the e-commerce, digital content, cloud, and IT Security sectors, leveraging the latest advancements in internet and mobile technologies.

Central to the Group's strategy is the value we place on Intellectual Property ("IP"), which includes the knowledge we create, acquire, and reposition for practical application. IP serves as a key driver of the Group's competitive advantage, empowering us to remain competitive and relevant in the fast-evolving and highly competitive IT industry.

The Group launched the eConfirm platform, an industry-wide electronic bank confirmation solution that enhances the audit process for auditors and financial institutions. The intellectual property rights to eConfirm are held by the Group, enabling continuous innovation, enhancement, and adaptation of the platform to meet evolving industry requirements, while ensuring the protection and commercialisation of its proprietary technology.

This ownership underscores the Group's commitment to innovation and strong governance in managing its intellectual property assets. By maintaining full control over the platform's development, the Group is able to respond proactively to regulatory changes, technological advancements, and emerging risks within the financial ecosystem.

In 2024, the Group further strengthened its innovation credentials with the granting of recognition for its invention titled "A Method of Obtaining an Electronic Confirmation," reflecting its ongoing efforts to develop secure, technology-driven solutions that support the integrity and efficiency of financial reporting processes.

By embracing and harnessing the power of technology, the Group continually improves its business performance, ensuring a sustainable competitive edge while building resilience against potential disruptions. Through these efforts, we ensure that we remain at the forefront of industry trends, positioning ourselves as an innovative player in the digital technology sector.

ENVIRONMENTAL MANAGEMENT

Energy and Carbon Footprint Management

The Group recognises that the efficient utilisation of resources is fundamental to achieving sustained economic growth and long-term operational sustainability. In line with this recognition, the Group has adopted a structured initiative to embed resource efficiency practices across its operations. Among the Group's key initiatives is to focus on energy efficiency, and various approaches and measures are taken to reduce overall electricity consumption. For instance, our employees are regularly reminded to switch off office lights and air conditioners when not in use, thereby minimising unnecessary energy wastage.

As a company operating within the IT sector, the Group actively promotes the adoption of digital solutions to support the transition towards a more sustainable and 'paperless' working environment, contributing to a lower-carbon future. In this regard, the Group's industry-wide electronic bank confirmation platform, eConfirm.my, facilitates the audit process by enabling electronic confirmations between auditors and banks. This digital solution eliminates the need for courier confirmation letters between banks and auditors, reducing postage costs, minimising paper consumption, and preventing unnecessary waste arising from lost parcels. Similarly, the e-media digital platforms encourage users to access the latest news through mobile applications, thereby reducing dependence on printed newspapers and further supporting paper conservation efforts.

Moreover, the Group's transition to cloud-based information management and moving away from on-site physical servers plays a significant role in optimising energy consumption and enhancing cost efficiency. The Group also extends hybrid working arrangements to eligible employees, contributing to reduced energy costs and lower associated carbon emissions across its operations.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

ENVIRONMENTAL MANAGEMENT (CONT'D)

Energy and Carbon Footprint Management (Cont'd)

Energy Consumption

In FY2025, the Group recorded a total energy consumption of approximately 220 MWh across its operations. AppAsia continues to include petrol consumed by its vehicles within the energy consumption boundary, and this expanded reporting scope has correspondingly contributed to an increase in the Group's overall reported energy consumption figures in FY2024 and FY2025, as summarised below:

	FY2023	FY2024	FY2025
Petrol consumed (MWh) ⁴	NA	152.82	163.92
Electricity purchased (MWh)	88.29	72.82	55.75
Total energy consumption (MWh)	88.29	225.64	219.67

In FY2025, the Group recorded a decrease in electricity purchased across its operations. This reduction was due to the adoption of a hybrid working arrangement, which resulted in lower overall energy demand within our premises. In addition, the regular maintenance of air conditioning systems also contributed to improved energy efficiency, further supporting the reduction in electricity usage.

The Group has also commenced reporting on greenhouse gas ("GHG") emissions generated from within its operations for the first time this financial year. The GHG emissions reported are derived directly from the energy consumption data presented in the table above:

	FY2025 ⁵
Scope 1 GHG emissions (tCO ₂ e) ⁶	41.05
Scope 2 GHG emissions (tCO ₂ e) ⁷	41.25
Total GHG emissions generated (tCO₂e)	82.30

Waste and Water Management

While water management and waste management are not currently identified as the most critical issues to our business operations, their impact on day-to-day activities remains minimal. However, basic controls and raising awareness are being carried out to instil a sense of environmental responsibility among employees. Apart from these efforts, employees are encouraged to maintain open communication with appointed waste contractors to ensure that they manage the waste and that proper waste handling processes are followed.

With regard to the disposal of old devices, the Group engages a licensed e-waste management company to handle, ensuring that disposal is carried out in an environmentally responsible manner and in compliance with local laws and regulations. In addition, designated waste collection areas have been established within the Group's premises to facilitate effective waste segregation and disposal, streamlining the overall waste management process and promoting greater operational efficiency in this regard. E-waste is not significant for us as we operate as digital platform providers and generate minimal e-waste.

With respect to water consumption, the Group's usage is largely limited to domestic purposes within its offices. In FY2025, the Group's total water usage was recorded at 0.39 megalitres ("Ml"), as shown below:

	FY2024 ⁸	FY2025
Water used (Ml)	0.33	0.39

⁴ Began to collect petrol consumed in FY2024.

⁵ Began to collect data in FY2025.

⁶ Scope 1 GHG emissions for fuels were estimated based on the GHG Protocol's Calculation Tools, namely Transport Tool (version 2.7). Source: <https://ghgprotocol.org/calculation-tools-and-guidance>.

⁷ Scope 2 GHG emissions for electricity purchased were estimated based on the Peninsular's Grid Emission Factor for FY2024 (Provisional): 0.740 Gg CO₂e/ GWh. Source: <https://myenergystats.st.gov.my/news-resources>.

⁸ Began to collect water used in FY2024.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

SOCIAL SUSTAINABILITY AND WORKFORCE EMPOWERMENT

Diversity, Equity, and Inclusion

The Company is committed to promoting and managing an inclusive and diverse workplace, operating on the fundamental belief that talents and potential are not limited by an individual's age, gender, ethnicity, nationality, cultural background, or any other personal characteristics. This commitment is aligned with the Group's Diversity Policy, which serves as a guiding framework to actively promote a culture of inclusion across both the Board and the broader workforce. Central to this policy is the principle of equal opportunity, whereby all individuals, regardless of their age, gender, ethnicity, cultural background, or other personal factors, are given equal consideration during recruitment, provided they possess the necessary experience and qualifications.

AppAsia Group deeply acknowledges the critical role our employees play in driving the success of our business, as they are invaluable assets in achieving our organisational goals. In acknowledging this, the Group takes a structured approach to human capital management, ensuring that all people-related policies and practices are shaped by the principles set out in the Group's Code, while maintaining compliance with all applicable local laws and regulations.

In alignment with the Group's Diversity Policy, we are committed to fostering workplace diversity. This means creating an environment where differences in background, identity, and experience are not simply tolerated, but valued and respected as strengths that enrich our organisation. We continuously strive to ensure that our workplace is fair, accessible, flexible and inclusive for all, and we uphold a zero-tolerance stance against any form of discrimination and unequal treatment.

Human Rights and Labour Standards

We strictly prohibit all forms of child labour and forced labour within our operations. Apart from that, we also ensure that working hours remain within legally prescribed limits, that all employees receive at least minimum wage, and that entitled leaves and benefits are provided to our employees. By adhering to these principles, we ensure that the Group creates a work environment that supports the well-being and respects the human rights of our workforce.

All employees are encouraged to speak up and report any instances of sexual harassment to the HR Department. Upon receipt of any such report, investigations will be conducted to establish the facts of the matter.

A formal grievance handling mechanism is in place to ensure employees have a proper and accessible channel to raise concerns related to unfair treatment or any other work-related issues.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

SOCIAL SUSTAINABILITY AND WORKFORCE EMPOWERMENT (CONT'D)

Diversity, Equity, and Inclusion (Cont'd)

Workforce statistics

As at 31 December 2025, the Group's total workforce comprised 39 employees, of whom 79% were employed on a permanent basis, while the remaining 21% were engaged on a contract basis. A detailed breakdown of employee data, by employee category, is presented in the table below:

	As at 31 December 2025 ⁹				
	Gender		Age		
	Male	Female	<30	30 - 50	>50
Board of Directors					
Directors	7 (78%)	2 (22%)	0 (0%)	6 (67%)	3 (33%)
Employees by employee category					
Senior Management (including EDs and C-suite) and Management	7 (70%)	3 (30%)	0 (0%)	8 (80%)	2 (20%)
Executive/ Supervisor	17 (74%)	6 (26%)	13 (57%)	10 (43%)	0 (0%)
Non-Executive	2 (33%)	4 (67%)	2 (33%)	3 (50%)	1 (17%)
Subtotal	26 (67%)	13 (33%)	15 (38%)	21 (54%)	3 (8%)
Total	39		39		

Talent Attraction and Retention

By promoting an inclusive culture, it enhances our ability to attract a wide range of talented individuals who seek an organisation that prioritises fairness and inclusivity. In this regard, the Group focuses on attracting, retaining, and developing a diverse team of skilled individuals without discrimination.

We are committed to providing equal recruitment and employment opportunities to all employees and candidates. Our Diversity Policy serves as a framework that explicitly prohibits any form of discrimination on the grounds of race, colour, gender, sexual orientation, ethnicity or national origin, disability, pregnancy, religion, political affiliation, union membership, marital status, or social status. Furthermore, we also ensure that the remuneration levels of every officer and employee are set fairly and free from bias.

A summary of the new hire and turnover numbers as at 31 December 2025 is reported in the table below:

Employees by employee category	31 December 2025 ¹⁰	
	New Hires	Turnover
Senior Management (including EDs and C-suite) and Management	0	0
Executive/ Supervisor	13	6
Non-Executive	2	1

⁹ Began to collect data in FY2025.

¹⁰ Began to collect data in FY2025.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

SOCIAL SUSTAINABILITY AND WORKFORCE EMPOWERMENT (CONT'D)

Workforce Learning and Development

Given the nature of the Group's business, we recognise the importance of skilled personnel in our business operations. To ensure employees are equipped with the necessary knowledge and expertise to contribute effectively to the Group's performance, we provide appropriate training and development opportunities to employees. The Group supports employee growth by addressing their training and development needs.

In addition to on-the-job exposure, we also provide a range of development initiatives, such as job rotation, mentoring, and coaching, to help employees reach their full potential and build a well-rounded skill set. The training provided includes, but is not limited to, the following:

- Malaysian Business Reporting System ("MBRS") 2.0 for Preparers: Financial Statement;
- Taxation of Passive Income Sources Foreign Sourced income, and letting of Real Property;
- Service Tax Update 2025;
- E-Invoice Implementation and Compliance;
- The Combat of Web Application – Hacker vs. Developer; and
- Network Security and Penetration Testing.

In FY2025, the Group recorded a total of 306 training hours undertaken by its employees, details of which are as follows:

Total training hours of employees by employee category	FY2025 ¹¹
Senior Management (including EDs and C-suite) and Management	160
Executive/ Supervisor	130
Non-Executive	16
Total training hours	306

Occupational Health, Safety, and Well-being

AppAsia believes that maintaining good health and safety standards and performance not only boosts employee well-being but also strengthens our organisational reputation. At our operations, our safety vision is clear, and we aim to build an incident-free workplace where every employee feels secure and valued to perform their roles and responsibilities.

The Group invests consistently in cultivating a safety culture across all operational sites through regular training programmes. These initiatives are aimed at equipping our employees at all levels with the knowledge, awareness, and practical skills required to uphold a safe working environment. As part of our efforts, fire drills and emergency preparedness training are conducted periodically throughout the year, ensuring that all employees are well-prepared to respond to any unforeseen situations.

Beyond training, the Group takes a proactive and preventative approach to health and safety management across all aspects of our operations. This encompasses the routine maintenance and inspection of equipment to ensure continued safe functionality, the mandatory use of personal protective equipment as a baseline safeguard against workplace risks, and the identification and elimination of potential hazards at all our sites.

Community Engagement and Involvement

The Group is supporting the community by addressing local needs, assisting those in need, and promoting sustainable growth. However, there were no investments in FY2025.

	FY2024 ¹²	FY2025
Total amount invested in the community where the target beneficiaries are external to AppAsia Group (RM)	8,050	0

Conclusion

In conclusion, AppAsia remains steadfast in its commitment to integrating sustainable practices into the core of its digital and technological operations. By balancing economic growth with social responsibility and environmental mindfulness, the Group continues to build a resilient business model that delivers long-term value to its shareholders and stakeholders alike. Moving forward, AppAsia will continue to enhance its corporate governance framework and foster a culture of integrity and innovation, ensuring that its journey toward digital excellence contributes positively to the broader community and a sustainable future.

¹¹ Began to collect data in FY2025.

¹² Began to collect data in FY2024.

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

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AppAsia Berhad
BMLR Transition Period

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Business Ethics	Operations assessed for corruption-related risks	Percentage	100	—	No assurance
Cybersecurity and System Security	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0	—	No assurance
Whistle Blowing Policy	Confirmed incidents of corruption	Number	0	—	No assurance
Energy Consumption	Total energy consumption	MWh	219.67	—	No assurance
Carbon Footprint	Scope 1 GHG emissions	tCO2e	41.05	—	No assurance
Carbon Footprint	Scope 2 GHG emissions	tCO2e	41.25	—	No assurance
Waste and Water Management	Water used	MI	0.39	—	No assurance
Diversity, Equity, and Inclusion	Percentage of board of directors by gender - Male	Percentage	78	—	No assurance
Diversity, Equity, and Inclusion	Percentage of board of directors by gender - Female	Percentage	22	—	No assurance
Diversity, Equity, and Inclusion	Percentage of board of directors by age group - Under 30	Percentage	0	—	No assurance
Diversity, Equity, and Inclusion	Percentage of board of directors by age group - 30 to 50	Percentage	67	—	No assurance
Diversity, Equity, and Inclusion	Percentage of board of directors by age group - Above 50	Percentage	33	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and gender - Senior Management and Management (Male)	Percentage	70	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and gender - Senior Management and Management (Female)	Percentage	30	—	No assurance

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

Date & Time: 2026-04-24_09:13:43
FYE 31/12/2025

AppAsia Berhad
BMLR Transition Period

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and gender - Executive / Supervisor (Male)	Percentage	74	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and gender - Executive / Supervisor (Female)	Percentage	26	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and gender - Non-Executive (Male)	Percentage	33	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and gender - Non-Executive (Female)	Percentage	67	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Senior Management and Management under 30	Percentage	0	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Senior Management and Management from 30 to 50	Percentage	80	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Senior Management and Management above 50	Percentage	20	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Executive / Supervisor under 30	Percentage	57	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Executive / Supervisor from 30 to 50	Percentage	43	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Executive / Supervisor above 50	Percentage	0	—	No assurance

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

Date & Time: 2026-04-24_09:13:43
FYE 31/12/2025

AppAsia Berhad
BMLR Transition Period

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Non-Executive under 30	Percentage	33	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Non-Executive from 30 to 50	Percentage	50	—	No assurance
Diversity, Equity, and Inclusion	Percentage of employees by employee category and age - Non-Executive above 50	Percentage	17	—	No assurance
Talent Attraction and Retention	Total number of employee turnover by employee category - Senior Management and Management	Number	0	—	No assurance
Talent Attraction and Retention	Total number of employee turnover by employee category - Executive / Supervisor	Number	6	—	No assurance
Talent Attraction and Retention	Total number of employee turnover by employee category - Non-Executive	Number	1	—	No assurance
Talent Attraction and Retention	Total number of employee New Hires by employee category - Senior Management and Management	Number	0	—	No assurance
Talent Attraction and Retention	Total number of employee New Hires by employee category - Executive / Supervisor	Number	13	—	No assurance
Talent Attraction and Retention	Total number of employee New Hires by employee category - Non-Executive	Number	2	—	No assurance
Workforce Learning and Development	Total training hours of employees by employee category - Senior Management and Management	Hours	160	—	No assurance

SUSTAINABILITY STATEMENT FY2025 (CONT'D)

AppAsia Berhad
BMLR Transition Period

Date & Time: 2026-04-24_09:13:43
FYE 31/12/2025

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Workforce Learning and Development	Total training hours of employees by employee category - Executive / Supervisor	Hours	130	—	No assurance
Workforce Learning and Development	Total training hours of employees by employee category - Non-Executive	Hours	16	—	No assurance
Community Engagement and Involvement	Total amount invested in the community where the target beneficiaries are external to AppAsia Group	MYR	0	—	No assurance

CORPORATE GOVERNANCE OVERVIEW STATEMENT

INTRODUCTION

The Board of Directors ("**the Board**") of AppAsia Berhad ("**the Company**") recognises the importance of corporate governance and is committed to ensuring that the principles and best practices in corporate governance as set out in the Malaysian Code on Corporate Governance ("**MCCG**") are observed and practised throughout the Company and its subsidiaries (collectively referred to as "**the Group**") so that the affairs of the Group are conducted with integrity and professionalism with the objective of safeguarding shareholders' investment and ultimately enhancing shareholders' value.

This statement is prepared in compliance with ACE Market Listing Requirements ("**AMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**") and it is meant to be read together with the Corporate Governance Statement and Corporate Governance Report. The Corporate Governance Report provides details on how the Company has applied each practice as set out in the MCCG for the financial year ended 31 December 2025 ("**FYE2025**"), a copy of which is available on the Company's website at <https://www.appasia.com>.

This statement further outlines the following principles and recommendations which the Group has comprehended and applied with the best practices outlined in MCCG and the Board will continue to take measures to improve compliance with principles and recommended best practices in the ensuing years:

- Board Leadership and Effectiveness
- Effective Audit and Risk Management
- Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

I. BOARD RESPONSIBILITIES

The Board has considered and discussed a wide range of matters during the FYE2025, including strategic decisions and reviewing of risk associated matters in the business. The Board is aware that decisions made for the business of the Group would affect a broad range of our stakeholders. While the Board seeks to ensure that the decisions were taken in a way that was fair and consistent with the Group's values, the Board also recognised the importance of balancing these with the need to support the long-term future of the business.

In order to ensure orderly and effective discharge of the above functions and responsibilities of the Board, the Board has established various committees where specific powers of the Board are delegated to the relevant Board Committees.

The Board has a formal schedule of matters reserved for deliberation as set out below, to ensure good governance is in place for the Group:

- a) Conflict of interest issues relating to a substantial shareholder or a Director including approving related party transactions
- b) Material acquisition and disposition of assets not in the ordinary course of business including significant capital expenditures
- c) Strategic investments, mergers and acquisitions and corporate exercises
- d) Authority levels;
- e) Treasury policies
- f) Risk management policies
- g) Key human resource issues

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

II. BOARD COMPOSITION

The Board recognises the benefits of having a diverse Board to ensure that the mix and profiles of the Board members in terms of age, ethnicity and gender to provide the necessary range of perspectives, experience and expertise required to achieve effective stewardship and management. The Board believes that a truly diverse and inclusive Board will leverage on different thought, perspective, cultural and geographical background, age, ethnicity and gender which will ensure that the Group has a competitive advantage.

In evaluating the suitability of individual Board members, the Nomination Committee ("NC") takes into account several factors, including skills, knowledge, expertise, experience, professionalism and time commitment to effectively discharge his or her role as a Director, contribution and performance, background, character, integrity and competence. In the case of candidates for the position of Independent Non-Executive Directors, the NC will evaluate the candidates' ability to discharge their responsibilities and should bring in their independent judgement, provide constructive challenge, strategic guidance, offer specialist advice and impartiality.

The Board comprise of nine (9) directors, six (6) of whom are Non-Executive Directors. In terms of gender diversity, two (2) Directors out of the nine (9) Board members are female Directors.

The Board is of the view that its members have the necessary knowledge, experience, diverse range of skills and competence to enable them to discharge their duties and responsibilities effectively.

III. REMUNERATION

The Board has in place a Directors' and Senior Management Remuneration Policy which is clear and transparent, designed to support and drive business strategy and long-term objectives of the Group. In this regard, the Remuneration Committee ("RC") is responsible to formulate and review the remuneration policies for the Directors of the Company to ensure the same remain competitive, appropriate and in line with the prevalent market practices.

The Board carries out a remuneration review for its employees including that of Senior Management, with the view to ensure that the Group continues to retain and attract the best talents in the industry. The proposed salary structure was considered by the RC and subsequently approved by the Board for implementation. The Non-Executive Directors' fees and benefits will be recommended for shareholders' approval at the Company's Annual General Meeting ("AGM").

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

I. AUDIT COMMITTEE

The Audit Committee ("AC") plays a key role in ensuring integrity and transparency of corporate reporting. The AC's role is to review and challenge Management to ensure that appropriate disclosures of accounting treatment and accounting policies are made. The AC has a duty to provide assurance to the Board that robust risk management, controls and assurance process are in place. The AC continues to monitor the potential risks of the Group and ensures that mitigating factors are in place for the health, safety and business continuity of the Group.

The AC with the assistance of the Internal Auditor had undertaken a thorough review on the following areas within the Group to ensure that appropriate controls and effective management process are in place:

- a) Human Resource
 - Recruitment
 - Performance appraisal
 - Succession planning and training
 - Payroll processing
 - Standard operating procedures and Employee Handbook
 - Resignation and termination

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

I. AUDIT COMMITTEE (CONT'D)

Annually, the composition of the AC is reviewed by the NC and recommended to the Board for their approval. With the view to maintain an independent and effective AC, the NC ensures that only Independent Non-Executive Directors who have the appropriate level of expertise and experience and have the strong understanding of the Group's business would be considered for membership on the AC.

II. RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

Risk Management is a critical component of good management practice and effective corporate governance. With the Risk Management Framework being in place, the Board's decision-making is supported by sufficient information for the right discussions and considerations. The enhanced level of risk debate and greater involvement from the Management are also critical in ensuring that appropriate monitoring and mitigations are embedded to support the proposals under discussion.

The Board will continue to drive a proactive risk management culture and ensure that the Group's employees have a good understanding and application of risk management principles towards cultivating a sustainable risk management culture. The Board will also continue to challenge the Group's risk reporting mechanism and ensure that it is data-driven to capture and quantify exposures where applicable and necessary.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

I. COMMUNICATION WITH STAKEHOLDERS

The Group recognises the importance of stakeholder engagement leading to the long-term sustainability of its businesses. As a responsible corporate citizen, the Group must interact with stakeholders and also acknowledge the potential impact that its operations may have on a wide range of stakeholders. For engagement to be constructive and meaningful, each matter considered by the Board therefore has to be in the context of relevant economic, social and environmental factors.

The Company has heightened its engagement efforts with stakeholders by engaging discussions with analysts, fund managers and shareholders, both locally and overseas, upon requests.

II. CONDUCT OF GENERAL MEETINGS

The Company's AGM is an important means of communicating with its shareholders. To ensure effective participation of an engagement with the shareholders at the AGM of the Company, all members of the Board would be present at the meeting to respond to questions raised by shareholders and proxies. In addition, the Chairman of the Board would chair the AGM in an orderly manner and encourage the shareholders and proxies to speak at the meeting. Besides the proposed resolutions, the AGM also serves as an avenue to share the overall performance of the Group with shareholders.

In line with good governance practices, the notice of the AGM was issued at least twenty-eight (28) days before the AGM date and the AGM is conducted through an electronic polling system. The Company will continue to explore and leverage on technology, to enhance the quality of engagement with its shareholders to facilitate further participations by shareholders at the AGM of the Company.

PRELUDE

Over the next few pages, we will look at the Board, its role, performance and oversight. We will provide details on the Board's activities and discussions during the financial year, the actions arising from these and the progress made against them. We also provide an insight on director independence effectiveness and our Board evaluation, succession planning and induction and ongoing developments.

CORPORATE GOVERNANCE STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

I. Board Responsibilities

1. Board of Directors'

AppAsia Berhad ("**the Company**") and its subsidiaries (collectively referred to as "**the Group**") acknowledge the pivotal role played by the Board of Directors ("**the Board**") in the stewardship of its directions and operations, and ultimately the enhancement of long-term shareholders' value. To fulfil this role, the Board plays a critical role in setting the appropriate tone at the top and is charged with leading and managing the Group in an effective, good governance and ethical manner. The directors individually have a legal duty to act in the best interest of the Group and are also collectively aware of their responsibilities to the stakeholders for the manner in which the affairs of the Group are managed. The Board's responsibilities, amongst others include the following:

- a) Review and approve the annual corporate plan for the Group, which includes the overall corporate strategy, sustainability strategy, business development and marketing plan, human resources plan, IT plan, financial plan, budget, regulatory plan and risk management plan;
- b) Review and approve strategic initiatives including corporate business restructuring or streamlining and strategic alliances;
- c) Supervise the operation of the Group to evaluate whether established targets are achieved;
- d) Ensure that the Company has appropriate corporate governance structures in place including standards of ethical behaviour and promoting a culture of corporate responsibility;
- e) Identify principal risks and ensure the implementation of appropriate systems to manage these risks;
- f) Approve the nomination, selection, succession policies, and remuneration packages for the Board members, Board Committee members, Nominee Directors on the functional Boards of the subsidiaries and the senior management, and the annual manpower budget for the Group, including managing succession planning, appointing, training, fixing the compensation of, and where appropriate replacing senior management or key management personnel;
- g) Promote better investor relations and shareholder communications;
- h) Review the adequacy and integrity of the Group's internal control systems and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines;
- i) Review and approve the financial statements encompassing annual audited accounts and quarterly reports, dividend policy, credit facilities from financial institutions and guarantees;
- j) Monitor the compliance with legal, regulatory requirements and ethical standards;
- k) Review and approve investment policies and guidelines for the Company's surplus funds, asset allocation policy and policy on exposure limits on investment with banking institutions;
- l) Review and approve the capital expenditure, purchase of fixed assets, operating expenditure, variation order and any other matters in accordance with the Authority Limits Document;
- m) Establish such committees, policies and procedures to effectively discharge the Board's role and responsibilities; and
- n) Initiate a Board self-evaluation program and follow-up action to deal with issues arising and arrange for directors to attend courses, seminars and participate in development programs as the Board judges appropriate.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

1. Board of Directors' (Cont'd)

To assist in the discharge of its responsibilities, the Board has established the following Board Committees to perform certain of its functions and to provide recommendations and advice:

- (i) Nomination Committee ("NC")
- (ii) Remuneration Committee ("RC")
- (iii) Audit Committee ("AC")
- (iv) Share Issuance Scheme ("SIS") Committee

Each Board Committee operates within their approved terms of reference set by the Board which are periodically reviewed. The Board appoints the Chairman and members of each Board Committee.

The Chairman of the respective Board Committees will report to the Board on the outcome of any discussions and make recommendations thereon to the Board. The ultimate responsibility for the final decision on all matters, however, lies with the Board.

The Board may form other committees delegated with specific authorities to act on their behalf. These committees will operate under approved terms of reference or guidelines and are formed whenever required.

Board meeting agenda includes statutory matters, governance and management reports, which include strategic risks, strategic projects and operational items. The Board approves an annual performance contract setting the priorities director and performance targets for the Group within the parameters of the corporate plan.

The profile of each Director is presented in the Annual Report of the Company.

2. Separation of position of the Chairman and Executive Directors

The Board has established clear roles and responsibilities in discharging its fiduciary and leadership functions. The roles of the Chairman and the Executive Directors of the Company are separately held by different individuals, and each has clearly accepted division of responsibilities and accountability to ensure a balance of power and authority. This segregation of roles also facilitates a healthy open, exchange of views between the Board and management in their deliberation of the business, strategic aims and key activities of the Company.

The Chairman of the Board, Datuk Seri Rahadian Mahmud bin Mohammad Khalil, an Independent Non-Executive Chairman, leads the Board with focus on governance and compliance and acts as a facilitator at Board meetings to ensure that relevant views and contributions from Directors are forthcoming on matters being deliberated and that no Board member dominates the discussion. The roles and responsibilities of the Chairman's key responsibility, amongst others, includes the following:

- a) Leadership of the Board;
- b) Overseeing the effective discharge of the Board's supervisory role;
- c) Facilitating the effective contribution of all Directors;
- d) Conducting the Board's function and meetings;
- e) Briefing all Directors in relation to issues arising at meetings;
- f) Scheduling regular and effective evaluations of the Board's performance; and
- g) Promoting constructive and respectful relations between Board members and between the Board and the management.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

1. **Board Responsibilities (Cont'd)**
2. **Separation of position of the Chairman and Executive Directors (Cont'd)**

The Executive Directors, namely Toh Hong Chye, Wong Ngai Peow and Yong Mai Fang, oversee the day-to-day operations to ensure the smooth and effective running of the Group. The Executive Directors implement the policies, strategies, decisions adopted by the Board, monitor the operating financial results against plans and budgets and act as a conduit between the Board and management in ensuring the success of the Group's governance and management functions.

During Board meetings, the Chairman maintains a collaborative atmosphere and ensures that all Directors contribute to the discussion. The Chairman and Executive Directors arrange informal meetings and events from time to time to build constructive relationships between the Board members.

The Executive Directors take on primary responsibility to spearhead and manage the overall business activities of the various business division of the Group to ensure optimum utilization of corporate resources and expertise by all the business divisions and at the same time achieve the Group's long-term objectives. The Executive Directors are assisted by the heads of each division in implementing and running the Group's day-to-day business.

3. **Supply of and Access to Information**

All Directors have full and unrestricted access to all information pertaining to the Group's businesses and affairs in a timely manner to enable them to discharge their duties effectively.

Procedures have been established for timely dissemination of Board and Board Committee papers to all Directors and Board Committees in advance of the scheduled meetings. Notices of meetings are sent to Directors at least seven (7) days before the meetings. Management provides the Board with detailed meeting materials at least seven (7) days in advance of the Board or Board Committees' meetings. This is to allow sufficient time for the Directors to review, consider and deliberate knowledgeably on the issues and, where necessary, to obtain further information and explanations to facilitate informed decision-making. Senior management may be invited to join the meetings to brief the Board and Board Committees on the requisite information, provide additional insights and explanations on matters being discussed, where necessary.

Technology is effectively used in the meetings of Board and Board Committees and in communication with the Board, where the Directors may receive agenda and meeting materials online and participate in meetings via audio or video conferencing.

4. **Commitment of the Board**

The Board recognises that it is necessary for all Directors to allocate sufficient time to effectively discharge their duties. This includes attending meetings, being able to review Board papers prior to meetings and providing constructive viewpoints.

The Board would meet at least five (5) times a year, at quarterly intervals which are scheduled at the onset of the financial year to help facilitate the Directors in planning their meeting schedule for the year. Additional meetings are convened where necessary to deal with urgent and important matters that require attention of the Board. All Board meetings are furnished with proper agendas with due notice given and Board papers are prepared by the Company Secretary and management. Thereafter, circulated to all Directors prior to the meetings.

All pertinent issues discussed at the Board meetings are properly recorded by the Company Secretary.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

4. Commitment of the Board (Cont'd)

The Board met five (5) times during the financial year ended 31 December 2025 ("FYE2025"). The attendance of each Director at the Board Meetings held during FYE2025 are as follow:

Directors	Number of meetings attended	%
Datuk Seri Rahadian Mahmud bin Mohammad Khalil	5/5	100%
Toh Hong Chye	5/5	100%
Wong Ngai Peow	5/5	100%
Yong Mai Fang	5/5	100%
Tiew Chee Ming	5/5	100%
Yeong Siew Lee	5/5	100%
George Tan Kan Chin	4/5	80%
Huan Soo Wai	5/5	100%
Tan Chiau Wei	4/5	80%

The Board is satisfied with the level of time commitment given by the Directors towards fulfilling their roles and responsibilities which is evidenced by the satisfactory attendance record of the Directors at each Board meeting.

It is the Board's policy for Directors to notify the Board before accepting any new directorship notwithstanding that the ACE Market Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities") allow a Director to sit on the board of a maximum of five (5) listed issuers. At present, all Directors of the Company have complied with the AMLR of Bursa Securities where they do not sit on the board of more than five (5) listed issuers.

5. Continuous Development of the Board

The Board, via the NC, continues to identify and attend appropriate briefings, seminars, conferences and courses to keep abreast of changes in legislations and regulations affecting the Group.

The Directors are mindful that they would continue to enhance their skills and knowledge to maximize their effectiveness as Directors during their tenure. Throughout their period in office, the Directors are continually updated on the Group's business and the regulatory requirements.

The list of training programmes attended by the Directors during the FYE2025 under review are as follows:

- Mandatory Accreditation Programme Part II: Leading for Impact (LIP)
- Malaysian Business Reporting System (MBRS) 2.0 for Preparers: Financial Statement
- Service Tax Update 2025
- Taxation of Passive Income Sources, Foreign Sourced Income, and Letting of Real Property
- Mastering Negotiation Through Body Language and Behavioural Insights

The Company Secretary also highlights the relevant guidelines on statutory and regulatory requirements from time to time to the Board. The External Auditors on the other hand, briefed the Board on changes to the Malaysian Financial Reporting Standards that affect the Group's financial statements during the year.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

6. Board Committees

AC

The AC monitors internal control policies and procedures designed to safeguard the Group's assets and to maintain the integrity of financial reporting. The AC maintains direct, unfettered access to the Company's External Auditor, Internal Auditor and management.

The AC comprises of three (3) members, all of whom are Independent Non-Executive Directors. The present members of the AC are as follows:

Director	Designation
Tiew Chee Ming	Chairman
Datuk Seri Rahadian Mahmud bin Mohammad Khalil ^[1]	Member
Yeong Siew Lee	Member
Tan Chiau Wei ^[2]	Member

Notes:

[1] Resigned as member of AC on 21 August 2025.

[2] Appointed as member of AC on 21 August 2025.

A copy of the AC's Terms of Reference can be found in the Company's website at www.appasia.com.

The activities undertaken by the AC during FYE2025 are spelt out in the AC Report within this Annual Report.

NC

The NC oversees matters related to the nomination of new Directors, annually reviews the required mix of skills, experience and other requisite qualities of Directors as well as the annual assessment of the effectiveness of the Board as a whole, its Committees and the contribution of each individual Director as well as identify candidates to fill board vacancies, and nominating them for approval by the Board.

The NC comprises of three (3) members, all of whom are Independent Non-Executive Directors. The present members of the NC are as follows:

Director	Designation
Yeong Siew Lee	Chairperson
Datuk Seri Rahadian Mahmud bin Mohammad Khalil ^[1]	Member
Tiew Chee Ming	Member
Huan Soo Wai ^[2]	Member

Notes:

[1] Resigned as member of NC on 21 August 2025.

[2] Appointed as member of NC on 21 August 2025.

During the FYE2025, the NC held one (1) meeting. Below is the summary of the key activities undertaken by the NC in discharge of its duty:

- (a) Reviewed the composition of the Board and Board Committees with regards to the mix of skills, independence and diversity in accordance with its policy;
- (b) Determined the Directors who stand for re-election by rotation and assessed their fitness and propriety based on the Directors' Fit and Proper Policy;
- (c) Assessed the effectiveness and performance of the Board as a whole and the contribution of each individual Director. This was carried out through a self-assessment document that was completed by each Director. The assessment criteria include the following:
 - Board composition
 - Board process
 - Performance of Board Committees
 - Information provided to the Board
 - Role of the Board in strategy and planning
 - Risk management framework
 - Accountability and standard of conduct of Directors
- (d) Reviewed the terms of office of the AC and each member of the AC to ascertain that the AC and its member have carried out their duties in accordance with the AC's Terms of Reference;

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

1. Board Responsibilities (Cont'd)

6. Board Committees (Cont'd)

- (e) Assessed and reviewed the independence and continuing independence of the Independent Directors;
- (f) Reviewed and recommended to the Board the appointment of the new Independent Non-Executive Directors and Non-Independent Non-Executive Director; and
- (g) Reviewed the Terms of Reference of the NC, Diversity Policy and Directors' Fit and Proper Policy.

All recommendations of the NC were reported by the NC Chairperson at the Board Meeting and approved by the Board.

A copy of the NC's Terms of Reference is available at the Company's website at www.appasia.com.

RC

The RC is responsible for recommending to the Board the remuneration principles and the framework for members of the Board and senior management.

The RC comprises of three (3) members, all of whom are Independent Non-Executive Directors. The present members of the RC are as follows:

Director	Designation
Yeong Siew Lee	Chairperson
Datuk Seri Rahadian Mahmud bin Mohammad Khalil ^[1]	Member
Tiew Chee Ming	Member
Huan Soo Wai ^[2]	Member

Notes:

[1] Resigned as member of NC on 21 August 2025.

[2] Appointed as member of NC on 21 August 2025.

During the FYE2025, the RC held one (1) meeting. Below is the summary of the key activities undertaken by the RC in discharge of its duty:

- (a) Reviewed, assessed and recommended the remuneration packages of the Executive Directors and senior management;
- (b) Reviewed and recommended the payment of Directors' fees and other benefits payable to the Non-Executive Directors;
- (c) Reviewed the Terms of Reference of the RC;
- (d) Reviewed the Directors and Senior Management Remuneration Policy; and
- (e) Reviewed, assessed and recommended the proposed bonus for the financial year ended 31 December 2025 and revision of remuneration package of Directors and senior management.

All recommendations of the RC were reported by the RC Chairperson at the Board Meeting and approved by the Board.

A copy of the RC's Terms of Reference can be found on the Company's website at www.appasia.com.

SIS Committee

The SIS Committee was established on 12 March 2015. The SIS Committee is primarily responsible for administering the Company's SIS Option in accordance with the approved SIS By-Laws and regulations. The present members of the SIS Committee are as follows:

Officer	Designation
Toh Hong Chye	Chairman
Wong Ngai Peow	Member
Yong Mai Fang	Member

The SIS Committee meets as and when required. No meeting was held during the financial year.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

7. Board Charter

The Company has established a Board Charter to promote high standards of corporate governance and the Board Charter is designed to provide guidance and clarity for Directors and management with regard to the role of the Board and its committees. The Board Charter clearly sets out the key values and principles of the Company and further sets out the duties and responsibilities of the Board, the Chairman, the Executive Directors and the Board Committees. The Board Charter also provides structure guidance and ethical standards for the Board in discharging their duties towards the Group as well as its operating practices. The Board Charter further entails the following issues and decisions reserved for the Board:

- (a) Conflict of interest issues relating to a substantial shareholder or a Director including approving related party transactions;
- (b) Material acquisitions and disposition of assets not in the ordinary course of business including significant capital expenditures;
- (c) Strategic investments, mergers and acquisitions and corporate exercises;
- (d) Authority levels;
- (e) Treasury policies;
- (f) Risk management policies; and
- (g) Key human resource issues.

The Board Charter is reviewed annually by the Board to ensure it complies with legislations and best practices, and remains effective and relevant to the Board's objectives.

A copy of the Board Charter can be found on the Company's website at www.appasia.com.

8. Code of Conduct and Code of Ethics

The Company has established a Code of Conduct and Code of Ethics to promote a corporate culture which engenders ethical conduct that permeates throughout the Group. The Code of Ethics is based on principles in relation to trust, integrity, responsibility, excellence, loyalty, commitment, dedication, discipline, diligence and professionalism. Where else the Code of Conduct is based on the principles in relation to integrity, transparency, accountability and corporate social responsibility.

The Board is focused on creating corporate culture which engenders ethical conduct that permeates throughout the Company. The Group practices the relevant principles and values in the Group's dealings with employees, customers, suppliers and business associates. The Directors, officers and employees of the Group are also required to observe, uphold and maintain high standards of integrity in carrying out their roles and responsibilities and to comply with the relevant laws and regulations as well as the Group's policies.

The Board is provided guidance through the Code of Conduct and Ethics on disclosure of conflict of interest and other disclosure information/requirements to ensure that the Directors comply with the relevant regulations and practices. In order to address and manage possible conflicts of interest that may arise between Directors' interests and those of the Group, the Company has put in place appropriate procedures including requiring such Directors to abstain from participating in deliberations during meetings and abstaining from voting on any matter in which they may also be interested or conflicted. The Directors of the Group are also required to disclose and confirm their directorships and shareholdings in the Group and any other entities where they have interests.

Notices on the closed period for trading in the Company's shares are sent to Directors, principal officers and the relevant employees on a quarterly basis specifying the timeframe during which they are prohibited from dealing in the Company's shares, unless they comply with the procedures for dealings during closed period as stipulated in the AMLR.

Details of the Code of Conduct and Code of Ethics can be found on the Company's website at www.appasia.com.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

1. Board Responsibilities (Cont'd)

9. Whistleblowing Policy

The Company has adopted a Whistleblowing Policy as the Board believes that a sound whistleblowing system will strengthen, support good management and at the same time, demonstrate accountability, good risk management and sound corporate governance practices. The policy is to encourage reporting of any major concerns over any wrongdoings within the Group.

The policy outlines the relevant procedures such as when, how and to whom a concern may be properly raised about the genuinely suspected or instances of wrongdoing at the Company and its subsidiaries. The identity of the whistleblower is kept confidential and protection is accorded to the whistleblower against any form of reprisal or retaliation. All such concerns shall be set forth in writing and forwarded in a sealed envelope to either the Chairman of the Board or the members of the AC.

Full details of the Whistleblowing Policy can be found on the Company's website at www.appasia.com.

10. Company Secretary

The Board is assisted by a qualified and competent Company Secretary who plays a vital role in advising the Board in relation to the Group's constitution, policies, procedures and compliance with the relevant regulatory requirements, codes, guidance and legislations. All the Directors have unrestricted access to the advice and services of the Company Secretary for the purpose of the conduct of the Board's affairs and the business.

The Company Secretary constantly keeps himself abreast of the evolving capital market environment, regulatory changes and developments in corporate governance through attendance at relevant conferences and training programmes. The Company Secretary has also attended the relevant continuous professional development programmes as required by the Companies Commission of Malaysia or the Malaysian Institute of Chartered Secretaries and Administrators for practising company secretary. The Board is satisfied with the performance and support rendered by the Company Secretary in discharging its functions.

In addition, the Company Secretary is also accountable to the Board and is responsible for the following:

- Advising the Board on its roles and responsibilities.
- Advising the Board on matters related to corporate governance and the AMLR.
- Ensuring that Board procedures and applicable rules are observed.
- Maintaining records of the Board and ensuring effective management of the Company's statutory records.
- Preparing comprehensive minutes to document Board proceedings and ensuring conclusions are accurately recorded.
- Assisting communications between the Board and management.
- Providing full access and services to the Board and carrying out other functions deemed appropriate by the Board from time to time.
- Preparing agendas and co-coordinating the preparation of Board papers.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

II. Board Composition

1. Composition and Diversity

The Directors are of the opinion that the current Board size and composition is adequate for facilitating effective decision making given the scope and nature of the Group's businesses and operations. The Board maintains an appropriate balance of expertise, skills and attributes among the Directors which is reflected in the diversity of backgrounds and competencies of the Directors. Such competencies include finance, accounting, legal, digital and other relevant industry knowledge, entrepreneurial and management experience and familiarity with regulatory requirements and risk management.

The NC ensures that the composition of the Board is refreshed periodically while the tenure, performance and contribution of each Director is assessed by the NC through the Board Evaluation. In addition, each of the retiring Directors will provide their annual declaration/confirmation on their fitness and propriety as well as independence, where applicable.

As at the date of this Statement, the Board consists of one (1) Independent Non-Executive Chairman, four (4) Independent Non-Executive Directors, one (1) Non-Independent Non-Executive Director and three (3) Executive Directors, wherein at least half of the Board comprises Independent Directors. The composition of the Board ensures that the Independent Non-Executive Directors will be able to exercise independent judgment on the affairs of the Company.

The Board's profile can be found in the Annual Report of the Company.

2. Independency of Independent Directors

The Independent Directors play a crucial role in corporate accountability and provide unbiased views and impartiality to the Board's deliberations and decision-making process. In addition, the Independent Directors ensure that matters and issues brought to the Board are given due consideration, fully discussed and examined, taking into account the interest of all stakeholders. The Board, via the NC assesses each Director's independence to ensure on-going compliance with this requirement annually. The NC is satisfied that the Independent Directors are independent of management and free from any business or other relationships which could interfere with the exercise of independent judgement, objectivity and the ability to act in the best interest of the Company.

The Board has limited the tenure of the Independent Directors to twelve (12) years and they may continue to serve on the Board subject to their re-designation as Non-Independent Directors.

Datuk Seri Rahadian Mahmud bin Mohammad Khalil had been serving the Company as an Independent Director for a cumulative term of more than nine (9) years and the Board had proposed to retain him as an Independent Director. The Board will seek approval from the shareholders of the Company at the forthcoming Annual General Meeting ("AGM") to support the Board's decision to retain Datuk Seri Rahadian Mahmud bin Mohammad Khalil as an Independent Director based on the following justifications:

- (a) He fulfilled the criteria under the definition of Independent Director as stated in the AMLR, and therefore would be able to bring independent and objective judgment to the Board;
- (b) His experience in accounting and corporate finance enables him to provide the Board with a diverse set of experience, expertise, skills and competence;
- (c) He has been with the Company for more than nine (9) years and therefore understands the Company's business operations which enables him to participate actively and contribute during deliberations or discussions at Board and Committee meetings;

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

II. Board Composition (Cont'd)

2. Independency of Independent Directors (Cont'd)

- (d) He remains scrupulously independent in his thinking and is effective in providing constructive challenges to the Executive Directors; and
- (e) He exercised due care during his tenure as an Independent Non-Executive Chairman and carried out his professional duties in the best interest of the Company and shareholders.

3. Appointment of Board and Senior Management

The Board comprise of a collective of individuals having an extensive complementary knowledge and competencies, as well as expertise to make an active, informed and positive contribution to management of the Group in terms of the business' strategic direction and development. The appointment of the Board and its senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

The NC will assess the suitability and the fitness and propriety of the candidates based on criteria set out in the Fit and Proper Policy before formally considering and recommending them for appointment to the Board or senior management. In proposing its recommendation, the NC will consider and evaluate the candidates' required skills, knowledge, expertise, competence, experience, characteristics, professionalism. For appointment of Independent Directors, considerations will also be given on whether the candidates meet the requirements for independence as defined in AMLR of Bursa Securities and time commitment expected from them to attend to matters of the Company in general, including attending meetings of the Board, Board Committees and AGM.

4. Gender Diversity

While the Board acknowledge the need to promote gender diversity within its composition and endeavour to increase female participation in the Board and senior management, it has decided not to set any specific targets as the Board believes that it is more important to have the right mix and skills for such positions.

As at the date of this report, the Board comprises of two (2) women Directors which is in compliance with Rule 15.02(1)(b) of AMLR, whereby a listed corporation must ensure that at least one (1) Director of the listed corporation is a woman.

The Company has adopted a diversity policy which outlines its approach to achieving and maintaining diversity (including gender diversity) on its Board and in senior management positions. This includes requirements for the Board to establish measurable objectives for achieving diversity on the Board and in management positions, and for the appropriate Board Committees to monitor the implementation of the policy, assess the effectiveness of the Board nomination process and the appointment process for management positions at achieving the objectives of the policy.

5. Identifying Suitable Candidates

Any proposed appointment of a new Member to the Board will be deliberated by the full Board based upon a formal report, prepared by the NC on the necessity for reviewing the fit and proper, qualifications and experience of the proposed director. The NC would be guided by an internal policy on Criteria and Skill Sets for the Board Members in assessing the suitability of the potential candidates for appointment to the Board.

During the process of identifying suitable candidates, in addition to recommendation of the management and shareholder of the Company, the Board had also utilised independent search firms. The Board undertook assessment of the shortlisted candidates' independence as well as their fitness and property before recommend to the Board for the above appointment.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

II. Board Composition (Cont'd)

6. Chairperson of the NC

The NC is led by Yeong Siew Lee, the Independent Non-Executive Director, who directs the NC for succession planning and appointment of Board members and senior management by conducting annual review of board effectiveness and skill assessments. This provides the NC with relevant information of the Group's needs, allowing them to source for suitable candidates when the need arises.

7. Annual Evaluation

The NC is responsible in evaluating performance and effectiveness of the entire Board, the Board Committees and individual Director on a yearly basis. The evaluation process is led by the NC Chairperson and supported by the Company Secretary via questionnaires. The NC reviews the outcome of the evaluation and recommends to the Board on areas for continuous improvement and also for them to form the basis of recommending relevant Directors for re-election at the AGM of the Company.

The assessment criteria used in the assessment of Board and individual Directors include a mix of skills, knowledge, Board diversity, size and experience of the Board, core competencies and contributions of each Director. The Board Committees were assessed based on their roles and responsibilities, scope and knowledge, frequency and length of meetings, supply of sufficient and timely information to the Board and also overall effectiveness and efficiency in discharging their function.

The Board evaluation comprises Performance Evaluation of the Board and various Board Committees and Assessment of the independence of the Independent Directors. The assessment is based on four (4) main areas relating to Board Structure, Board Operations, Board and Chairman's roles and responsibilities and Board Committees' role and responsibilities.

For Directors' Peer Evaluation, the assessment criteria include abilities and competencies, calibre and personality, technical knowledge, objectivity and the level of participation at Board and Committee meetings including his/her contribution to Board processes.

Any appointment of a new Director to the Board or Board Committee is recommended by the NC for consideration and approval by the Board. In accordance with the Company's Constitution, one-third (1/3) of the Directors for the time being shall retire from office at each AGM. A retiring Director shall be eligible for re-election. The Constitution also provides that all Directors shall retire at least once every three (3) years.

During the year, the Board conducted an internally facilitated Board assessment. The results and recommendations from the evaluation of the Board and Committees are reported to the Board for full consideration and action. The Board was comfortable with the outcome and that the skills and experience of the current Directors satisfy the requirements of the skills matrix and that the Chairman possesses the leadership to safeguard the stakeholders' interest and ensure the development of the Group.

The NC also considered the results of the evaluation when considering the re-election of Directors and recommended to the Board for endorsement the Directors standing for re-election at forthcoming AGM of the Company.

III. Remuneration

The objective of the Group's internal remuneration policy is to provide fair and competitive remuneration to its Board and senior management in order for the Company to attract and retain Board and senior management of calibre to run the Group successfully. The responsibilities for developing the remuneration policy and determining the remuneration packages of Executive Directors and senior management lie with the RC. Nevertheless, it is ultimately the responsibility of the Board to approve the remuneration of Executive Directors and senior management.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

III. Remuneration (Cont'd)

Based on the remuneration framework, the remuneration packages for the Executive Directors and senior management compose of a fixed component (i.e. salary, allowance and etc.) and a variable component (i.e. bonus, benefit-in-kind and etc.) which is determined by the Group's overall financial performance in each financial year which is designed to support our strategy and provides a balance between motivating and challenging our senior managements to deliver our business priorities, as set out by Executive Directors, and strong performance while also driving the long-term sustainable success of the Group.

The level of remuneration of Non-Executive Directors reflects their experience and level of responsibility undertaken by them. Non-Executive Directors will receive a fixed fee, with additional fees if they are members of Board Committees, with the Chairman of the AC, RC or NC receiving a higher fee in respect of his/her service as Chairman of the respective Committees. The fees for Directors are determined by the Board with the approval from shareholders at the AGM and no Director is involved in deciding his/her own remuneration.

During the financial year under review, the RC had reviewed the remuneration for the Executive Directors and senior management which reflects their level of responsibilities as well as the performance of the Group, and considered their remuneration packages are comparable within the industry norm. The RC further discussed the annual salary review for the Executive Directors and senior management in line with the budget salary increase for the rest of the organisation. When approving payments for annual bonus, the RC considered the overall performance of the business and of the Executive Directors and senior management against this, as well as their individual targets. Bonus payments made to Executive Directors and senior management reflected the large proportion of collective measures for the year, in support of focusing on teamwork and simplicity within the pay arrangements.

The detailed disclosure on named basis for the remuneration of individual Directors that includes fees, salary, bonus, benefits in-kind and other emoluments from the Company and the Group for the FYE2025 are set out in the Corporate Governance Report. While the details of the remuneration of the senior management on an aggregate basis in bands of RM50,000 are as set out below.

Remuneration Bands	Number of Senior Management
RM150,001 – RM200,000	1

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

I. AC

Presently, the AC consists of three (3) Independent Non-Executive Directors and all of them are financially literate and have sufficient understanding of the Group's business. All the members of the AC undertook continuous professional development to keep abreast of relevant developments in accounting and auditing standards, practices and rules.

The Chairman of the AC is not the Chairman of the Board, ensuring that the impairment of objectivity on the Board's review of the AC's findings and recommendation remains intact.

The AC has adopted a Terms of Reference which sets out its goals, objectives, duties, responsibilities and criteria on the composition of the AC which includes a former key audit partner of the Group to observe a cooling-off period of at least three (3) years before being able to be appointed as a member of the AC. For the FYE2025, no former key audit partner of the Company's Auditors is appointed as a member of AC.

In presenting the annual audited financial statements and interim financial statements on a quarterly basis to the shareholders, the Board is responsible to present a clear, balanced and understandable assessment of the Group's performance and position. The AC is entrusted to provide assistance to the Board in reviewing the Group's financial reporting process and accuracy of its financial results, and scrutinising information for disclosure to ensure accuracy, adequacy, completeness and compliance with the accounting standards.

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

I. AC (Cont'd)

The Board places great emphasis on the objectivity and independence of the External Auditors. Through the AC, the Board maintains a transparent relationship with the External Auditors in seeking professional advice on the internal control and ensuring compliance with the appropriate accounting standards. The AC is empowered to communicate directly with the External Auditors to highlight any issues of concern at any point in time.

On an annual basis, the AC considers the re-appointment of the External Auditors and their remuneration and makes recommendation to the Board. The External Auditors are subject to re-appointment each year at the AGM.

The External Auditors is recommended to meet the AC without the presence of the executive Board members and management on regular basis pertaining to matters relating to the Group and its audit activities. During such meetings, the External Auditors highlight and discuss the nature and scope of the audit, audit programme, internal controls and any other issues that may require the attention of the AC or the Board. For the FYE2025, External Auditors met the AC three times without the presence of the executive Board members and management.

The AC ensures the external audit function is independent of the activities it audits and reviews the contracts for the provision of non-audit services by the External Auditors in order to make sure that it does not give rise to conflict of interests. The excluded contracts would include management consulting, internal audit and standard operating policies and procedures documentation.

For the FYE2025, fees paid to the External Auditors, Messrs TGW TW PLT and its affiliated firms by the Company and the Group are stated in the table below:

Nature of Services	Group (RM)	Company (RM)
Audit services rendered	88,000	35,000
Non-Audit services rendered	3,000	3,000

The External Auditors have confirmed to the AC that they are, and have been, independent throughout the conduct of the audit engagement in accordance with the independence criteria set out by the Malaysian Institute of Accountants.

Further information on the roles and responsibilities of the AC may be found in the Annual Report of the Company.

II. Risk Management and Internal Control Framework

The Board assumes ultimate responsibility for the effective management of risk across the Group, determining its risk appetite as well as ensuring that each business area implements appropriate internal controls. In order to achieve such objective, a risk management framework has been adopted by the Group. The Group's risk management systems are designed to manage and eliminate risks, where possible to achieve business objectives and provide reasonable and not absolute assurance against material misstatement or loss.

The Board has delegated its responsibility for reviewing the effectiveness of the Group's systems of internal control to the AC. This covers all material controls including financial, operational, compliance and risk management systems. The AC is further supported by a number of sources of internal assurance within the Group in order to determine the adequacy and effectiveness of the framework.

The Group has outsourced the internal audit function as being the most cost-effective means of implementing an internal audit function. The independent third-party service provider of the internal audit services for the FYE2025 was S F Chang Corporate Services Sdn. Bhd., which reported directly to the AC as specified in the Terms of Reference of the AC. The Internal Auditor carries out its function in accordance with the annual Internal Audit Plan approved by the AC. S F Chang Corporate Services Sdn. Bhd. has approximately three (3) audit personnel assisting the person responsible for the internal audit. Details on the person responsible for the internal audit are set out below:

CORPORATE GOVERNANCE STATEMENT (CONT'D)

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

II. Risk Management and Internal Control Framework (Cont'd)

Name	Chang Siew Foong
Qualification	C.A.(M), FCCA, ACTIM
Independence	Does not have any family relationship with any of the director and/or major shareholder of the Company
Public Sanction or penalty	Has no convictions for any offences within the past 5 years, other than traffic offences, if any and has not been imposed any public sanction or penalty by the relevant regulatory bodies during the financial year.

Further information may be found in the Statement on Risk Management and Internal Control and the Management Discussion and Analysis of this Annual Report.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

I. Communication with stakeholders

The Board believes that stakeholders' communication is an essential requirement of the Group's sustainability. In view thereof, stakeholders are informed of all material business events and risks of the Group in a factual, timely and widely available manner. The Board has formalised a corporate disclosure policy and procedure not only to comply with the disclosures requirements as stipulated in the AMLR, but also sets out the persons authorised and responsible to approve and disclose material information to all stakeholders.

The Group has set up an investor relations program to facilitate effective two-way communication with investors and analyst to provide a greater understanding of the Group's vision, strategies, developments and financial prospects. A variety of engagement initiatives, including direct meetings and dialogues with stakeholders, are constantly conducted to understand their needs, fostering sustainability and growth of the Group.

The Group's financial performance, major corporate developments and other relevant information are promptly disseminated to shareholders and investors via announcements of its quarterly results, annual report, corporate announcements to Bursa Securities and press conferences. It is the Group's practice that any material information for public announcement, including annual, quarterly financial statements, press releases, and presentation to investors, analyst and media are factual and reviewed internally before issuance to ensure accuracy and is expressed in a clear and objective manner.

The Company's corporate website includes a dedicated Investor Relations section which provides all relevant information on the Group, including announcements to Bursa Securities, share price information as well as the corporate and governance structure of the Group. Stakeholders are also able to subscribe to e-mail alerts from the Group via the Investor Relation page.

II. Conduct of General Meetings

The AGM is the principal forum for dialogue with shareholders, allowing shareholders to review the Group's performance via the Company's Annual Report and pose questions to the Board for clarification. To ensure shareholders have sufficient time to go through the Annual Report, it is circulated at least twenty-eight (28) calendar days before the date of the AGM. Shareholders are encouraged to vote on the proposed motions by appointing a proxy in the event they are unable to attend the meeting.

During the AGM, the Board encourages participation from shareholders by having "question and answers" session during the AGM where the Directors (inclusive of the Chairman of the AC and Chairperson of the NC and RC) are available to provide meaningful response to questions raised by the shareholders.

In line with the AMLR, the Company has implemented and will continue to implement poll voting for all proposed resolutions set out in the notice of any general meeting. An independent scrutineer will also be appointed to validate the votes cast at any general meeting of the Company.

AUDIT COMMITTEE'S REPORT

OBJECTIVE

The Audit Committee ("AC") was established with the primary objective of assisting the Board in the areas of corporate governance, system of internal control, risk management, and management and financial reporting practices of the Company and its subsidiaries (collectively referred to as "the Group").

COMPOSITION MEETING ATTENDANCE

The AC members comprise of three (3) members, all of whom are Independent Non-Executive Directors and at least one (1) of the members is a member of the Malaysian Institute of Accountant. The AC meets the requirement of Rule 15.09(1) of the ACE Market Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities").

During the financial year ended 31 December 2025 ("FYE2025"), the AC held five (5) meetings and the records of the attendance of AC members are as follow:

Directors	Designation	Number of meetings attended	%
Tiew Chee Ming ^[1]	Chairman	5/5	100%
Yeong Siew Lee ^[1]	Member	5/5	100%
Datuk Seri Rahadian Mahmud bin Mohammad Khalil ^[2]	Member	4/4	100%
Tan Chiau Wei ^[3]	Member	0/1	0%

Note:

^[1] Member of the Malaysian Institute of Accountants

^[2] Resigned as AC member on 21 August 2025

^[3] Appointed as AC member on 21 August 2025

All deliberations at the AC meetings were properly recorded. Subsequently, the minutes of the AC meetings were tabled for confirmation at the meetings that followed and subsequently presented to the Board for notation. The AC Chairman also reported to the Board on the activities and significant matters discussed at each AC meeting.

TERMS OF REFERENCE

The scope of duties and responsibilities of the AC stated in the Terms of Reference ("TOR") is made available on the Company's website at www.appasia.com. The Board has reviewed and assessed the performance of the AC and is satisfied that the AC has discharged its functions, duties and responsibilities in accordance with its TOR.

SUMMARY ACTIVITIES

The activities of the AC during the FYE2025, include the following:

- Reviewed the unaudited quarterly results of the Group and the Company including the announcements pertaining thereto, before recommending to the Board for approval and release the results to Bursa Securities;
- Reviewed the Audit Planning Memorandum;
- Reviewed the Audit Review Memorandum;
- Reviewed the Audited Financial Statements of the Group before recommending to the Board for approval and release of the results to Bursa Securities;
- Reviewed and discussed with the External Auditors on their audit findings inclusive of system evaluation, audit fees, issues raised, audit recommendations and management's response to these recommendations;
- Evaluated the performance of the External Auditors covering areas such as caliber, quality processes, audit team, audit scope, audit communication, audit governance and independence and considered and recommended the re-appointment of the External Auditors;
- Reviewed and approved the non-audit services provided/to be provided by the External Auditors and its affiliates to ensure the provision of the non-audit services does not impair their independence or objectivity as External Auditors of the Group and the Company;
- Reviewed and assessed the adequacy of the scope and functions of the internal audit plan;
- Reviewed the internal audit reports presented and considered the findings of internal audit through the review of the internal audit reports tabled and management responses thereof;

AUDIT COMMITTEE'S REPORT (CONT'D)

SUMMARY ACTIVITIES (CONT'D)

- j. Reviewed and approved on the Internal Audit Planning Memorandum to ensure adequate scope and coverage of the activities of the Group and the Company which was prepared based on risk-based approach;
- k. Reviewed the effectiveness of the Group's system of internal control;
- l. Reviewed related party transactions and conflict of interest situation that may arise within the Group and/or the Company, to ensure that transactions entered into were on arm's length basis and on normal commercial terms;
- m. Reviewed the Company's compliance with the ACE Market Listing Requirements, applicable Approved Accounting Standards and other relevant legal and regulatory requirements;
- n. Reviewed the AC Report and Statement on Risk Management and Internal Control before recommending to the Board for approval and inclusion in the Annual Report; and
- o. Reported to the Board on its activities and significant findings and results.

INTERNAL AUDIT FUNCTIONS

The Group has appointed an established external professional Internal Audit firm, which reports to the AC and assists the AC in reviewing the effectiveness of the internal control systems whilst ensuring that there is an appropriate balance of controls and risks throughout the Group in achieving its business objectives.

Internal audit provides independent assessment on the effectiveness and efficiency of internal controls utilising a global audit methodology and tool to support the corporate governance framework and an efficient and effective risk management framework to provide assurance to the AC.

The AC approves the Internal Audit Planning Memorandum during the first AC meeting each year. Any subsequent changes to the Internal Audit plan are approved by the AC. The scope of internal audit covers the audits of all units and

operations, including subsidiaries as stated in the letter of engagement.

During FYE2025, the following activities were carried out by the Internal Auditors in discharge of its responsibilities:

- a. The internal audit function conducted based on an annual internal audit plan which was tabled before and approved by the AC;
- b. Internal Audit Plan covers the key functional areas and business activities of the major subsidiaries of the Group as well as issues relating to control deficiencies and areas for improvements including the relevant recommendations to address the issues;
- c. Emphasis on best practices and management assurance that encompass all business risks, particularly on the effectiveness and efficiency of operations, reliability of reporting, compliance with applicable law and regulations and safeguard of assets;
- d. Performed follow-up on status of management agreed action plan on recommendation raised in previous cycles of internal audits including specific timelines for those outstanding matters to be resolved; and
- e. Reports issued by the internal audit function were tabled at AC meetings in which management was present at such meeting to provide pertinent clarification or additional information to address questions raised by AC members pertaining to matters raised.

The AC and the Board agree that the internal audit review was done in accordance with the audit plan and the coverage is adequate.

For further details on the risk management, internal controls and internal audit functions, please refer to the Statement on Risk Management and Internal Control in this Report.

This AC Report was approved by the Board of Directors on 3 April 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors ("**the Board**") is pleased to provide the following Statement on Risk Management and Internal Control pursuant to Rule 15.26(b) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad and the Malaysian Code on Corporate Governance with guidance from the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers ("**the Guidelines**").

RESPONSIBILITIES

The Board recognises the importance of good risk management practices and sound internal controls as a platform to good corporate governance. The Board acknowledges its responsibility for maintaining a sound risk management framework and internal control system, and ensuring its adequacy and effectiveness.

Due to inherent limitations in any risk management and internal control system, such system put into effect by management are designed to manage rather than eliminate all the risks that may impede the achievement of the Group's business objectives, and as such, it can only provide reasonable but not absolute assurance against material misstatement, loss or fraud.

The Board through its Audit Committee ("**AC**") has established an ongoing process for identifying, evaluating and managing the significant risks faced by the Group and this process includes enhancing the risk management and internal control system as and when there are changes to the business environment and regulatory requirements. The process is reviewed by the Board and the AC on a periodic basis.

Management assists the Board in the implementation of the Board's policies and procedures on risk and control by identifying and assessing the risks faced by the Group, and in the design and operation of suitable internal controls to mitigate these risks identified.

The Board is of the view that the risk management and internal control system in place for the period under review and up to the date of issuance of the annual report is adequate and effective to safeguard the shareholders' investment, the interests of customers, regulators, employees and the Group's assets.

RISK MANAGEMENT FRAMEWORK

Risk management is firmly embedded in the Group's management system as the Board firmly believes that risk management is critical for the Group's sustainability and the enhancement of shareholder value.

The key steps in the risk management process are outlined on the following and provide a structured approach to identifying, assessing, and managing risks.

- **Risk Governance & Context**
Defines strategic objectives, risk appetite, and the operating environment within which risks are managed.
- **Risk Identification**
Systematic identification of internal and external risks that may affect the achievement of strategic and operational objectives.
- **Risk Assessment**
Evaluation of risk likelihood and impact, taking account of existing controls and mitigation measures.
- **Risk Prioritisation**
Comparison of assessed risks against defined thresholds to determine relative significance and management focus.
- **Risk Appetite**
The Board has determined that the Group maintains a moderate risk appetite in pursuit of its strategic and operational objectives. The Group has low tolerance for risks that may result in regulatory non-compliance, health and safety incidents, ethical breaches, or material damage to its reputation, and such risks are generally avoided or reduced to acceptable levels. A measured level of risk is accepted in areas relating to operational execution, project delivery, talent management, and market dynamics where risks are inherent to the business and are managed through established controls and oversight mechanisms. Financial risks are managed conservatively, with emphasis on liquidity preservation, credit discipline, and cost control. Risks assessed as high or critical under the Group's risk assessment matrix require immediate senior management attention and Board oversight, while risks within medium and low thresholds are managed through routine controls and continuous improvement processes.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

RISK MANAGEMENT FRAMEWORK (CONT'D)

- Risk Response
Implementation of proportionate actions to mitigate, manage, transfer, or accept risk exposures.
- Monitoring, Reporting & Assurance
Ongoing monitoring of risk outcomes, effectiveness of controls, and reporting through established governance structures.

Key management staff and Heads of Department are delegated with the responsibility to manage identified risks within defined parameters and standards.

Periodic Management Meetings which are attended by the Department Heads and key management staff are held to:

- communicate the vision, roles and direction of the Group and priorities to all the employees and key stakeholders;
- identify, assess and evaluate the key risks of the Group that affect its goals and objectives for the year under review; and
- propose the appropriate mitigating controls and the significant risks that affect the Group's strategic and business plans, if any, to the Board at their scheduled meetings.

The key management staff meets regularly to review the risks faced by the Group and ensure that the existing mitigation actions are adequate. Risks identified are prioritised in terms of likelihood of occurrence and its impact on the achievement of the Group's business objectives.

INTERNAL CONTROL SYSTEM

The key elements of the internal control system that provide effective governance and oversight of internal control are described as follow:

- (i) A well-defined organisational structure with clear lines of accountability and responsibilities provides a sound framework within the organisation in facilitating check and balance for proper decision making at the appropriate authority levels of management including matters that require the Board's approval.

- (ii) A documented delegation of authority that sets out decisions that need to be taken and the appropriate levels of management involved including matters that require the Board's approval.
- (iii) The Board and AC meet at least once on a quarterly basis to review and deliberate on the unaudited quarterly financial reports, annual financial statements, internal audit reports and etc. Discussions with management were held to deliberate on the actions that are required to be taken to address internal control issues identified.
- (iv) Internal policies and procedures had been established for key business units within the Group.

INTERNAL AUDIT FUNCTION

The Group had appointed an independent professional firm, S F Chang Corporate Services Sdn. Bhd. ("SFC") to assist the Board and AC in performing regular and systematic review and provide independent assessment on the adequacy, efficiency and effectiveness of the Group's risk management and internal control system. SFC is free from any relationship or conflict of interest, which may impair their objectivity and independence of the internal audit function.

The total costs incurred in respect of the outsourced of internal audit functions for the financial year ended 31 December 2025 ("FYE2025") was RM15,000.00.

During the FYE2025, internal audit visits were carried out and the findings of the internal audit, including the recommended corrective actions, were presented directly to the AC.

In addition, follow up review will be conducted to ensure that corrective actions have been implemented on a timely manner. Based on the internal audit review conducted, none of the weaknesses noted have resulted in any material losses, contingencies or uncertainties that would require a separate disclosure in this Annual Report.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

REVIEW OF EFFECTIVENESS

The Board, with the assistance of the AC, has reviewed the adequacy and effectiveness of the Group's risk management and internal control systems for FYE2025. Based on the reviews performed, including reports from management and the Internal Audit function, the Board is of the view that the Group's risk management and internal control systems were adequate and effective throughout the financial year under review.

The Board acknowledges that these systems are designed to manage risks within acceptable levels and are subject to inherent limitations. The Board remains committed to continuous improvement to address emerging risks and changes in the operating environment. In the course of its operations, the Group is exposed to risks associated with governance and compliance, project execution, including potential delays, scope changes, and customer-related disruptions that may impact project timelines, revenue recognition, and cash flow.

To mitigate such risks, the Group has implemented various measures, including:

- **Regulatory compliance**
The Group keeps abreast of the changes and regularly seeks updates to the regulatory requirements that affect the Group's operations and necessary steps are taken to achieve compliance with the regulations as well as to assess and monitor the impact of such changes.

For this purpose, discussions are held with consultants, contractors, and lawyers on compliance and regulatory matters. Apart from that, training is provided to staff by internal and external parties to keep them abreast of changes in laws, regulations and standards. The responsibilities for regulatory compliances are cascaded to relevant Heads of Departments to achieve compliance and reporting.

- **Health, Safety and Environmental**
Ongoing monitoring, combined with internal and external training ensures staff competence, reinforce adherence to procedures, and strengthens safety culture. Lessons from audits and regulatory reviews are applied to drive continuous improvement.

- **Robust Project Planning and Execution**
Implementing comprehensive project scheduling with clearly defined milestones and deliverables, backed by contract with customers. This includes resource allocation plans, critical path analysis, and regular progress monitoring to proactively identify and address potential delays.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

The External Auditors had reviewed this Statement on Risk Management and Internal Control for inclusion in this Annual Report and reported to the Board that nothing has come to their attention that causes them to believe that the statement is inconsistent with their understanding of the process adopted by the Board in reviewing the adequacy and integrity of the system of internal control.

CONCLUSION

Based on the review of the risk management process and internal control system, the results of the internal audit activities, the monitoring and review mechanism stipulated and with the assurance provided by the Executive Directors, the Board believes that, in the absence of any evidence to the contrary, the risk management process and internal control system are satisfactory and have not resulted in any material losses, contingencies or uncertainties that would require disclosure in the Group's annual report throughout the financial year and up to and as of the date of this report.

The Board continues to take pertinent measures to sustain and, where required, improve the Group's risk management and internal control systems in meeting the Group's strategic objectives. The Board is committed to maintain an effective risk management and internal control systems throughout the Group and, where necessary, putting in place appropriate plans to further enhance the Group's systems of internal control.

This statement is made in accordance with a resolution of the Board of Directors dated 3 April 2026.

ADDITIONAL COMPLIANCE INFORMATION

UTILISATION OF PROCEEDS

The Company did not implement any fund raising exercise during the financial year ended 31 December 2025 ("FYE2025").

SHARE ISSUANCE SCHEME ("SIS")

The SIS of the Company is governed by the SIS By-Laws and was approved by shareholders on 15 November 2014. The SIS option granted may be exercised any time upon the satisfaction of vesting conditions of each offer. The SIS is in force for a period of five (5) years effective from 13 March 2015 which was extended for a further period of five (5) years and expired on 12 March 2025 in accordance with the terms of the SIS By-Laws.

A brief detail on the number of SIS options granted, exercised, forfeited and outstanding since commencement to 12 March 2025 (being the expiry date of the SIS) is set out in the table below with enlarged shareholdings due to the Share Split exercise:

Since the implementation of SIS

Description	Number of Options
Granted	210,000,000
Exercised	130,830,000
Forfeited	79,170,000
Outstanding	0

Options granted under the SIS to each category of participants

Date of offer	24.03.2015		
Exercise price	RM0.0610		
	Director	Senior Management	Remaining employees
Number of participants	7	4	54
Aggregate options granted	68,400,000	44,550,000	97,050,000
Aggregate options outstanding at the beginning of the financial year	24,900,000	0	0
Aggregate options exercised during the financial year	24,900,000	0	0
Aggregate options outstanding at the end of the financial year	0	0	0

The percentages of options applicable to Directors and senior management under the SIS during the financial year and since its commencement up to 12 March 2025 (being the expiry date of the SIS)

	Percentage	
Directors and Senior Management	During the financial year	Since commencement up to 12 March 2025
Aggregate maximum allocation	-	80%
Actual options granted	-	33%

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

SHARE ISSUANCE SCHEME ("SIS") (CONT'D)

The details of the options offered to and exercised by the non-executive directors of the Company pursuant to the SIS in respect of the financial year ended 31 December 2025:

Name of Director	Number of options granted	Number of options exercised
Datuk Seri Rahadian Mahmud Bin Mohammad Khalil	-	-
Yeong Siew Lee	-	-
Tiew Chee Ming	-	-
George Tan Kan Chin	-	-
Huan Soo Wai	-	-
Tan Chiau Wei	-	-

MATERIAL CONTRACTS

There were no material contracts entered into by the Company and its subsidiaries (collectively referred to as "the Group") during FYE2025 involving the interests of the Directors and major shareholders.

CONTRACT RELATED TO LOANS

There were no material contracts relating to loans entered into by the Group during FYE2025 involving Directors and major shareholders.

RECURRENT RELATED PARTY TRANSACTIONS

Details of transactions with related parties undertaken by the Group during FYE2025 are disclosed in the audited financial statements.

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Paragraph 9.25A of the ACE Market Listing Requirements, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

a) Group Total Income and Total Assets

Total Income	Remarks	Group	
		2025 (RM)	2024 (RM)
Revenue		30,753,095	30,342,650
Other income		262,643	165,695
Interest/Finance income		92,447	40,493
Total		31,108,185	30,548,838
Total Assets		43,400,912	42,261,007

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (CONT'D)

b) Business Activities

Shariah Non-compliant Activities	Remarks	Group	
		2025 (RM)	2024 (RM)
Interest/Finance income	Conventional	2,337,955	2,114,157
Total		2,337,955	2,114,157

c) Component of Financial Position

(i) Cash Component

Islamic Account/ Instruments	Remarks	Group	
		2025 (RM)	2024 (RM)
Cash and bank balance (exclude cash in hand)		6,336,839	12,475,733
Total Cash		6,336,839	12,475,733

Conventional Account/ Instruments	Remarks	Group	
		2025 (RM)	2024 (RM)
Cash and bank balance (exclude cash in hand)		109,901	162,234
Total Cash		109,901	162,234

(ii) Debts Component

Islamic Financing	Remarks	Group	
		2025 (RM)	2024 (RM)
- Not applicable -			
Total Cash		-	-

Conventional Borrowing	Remarks	Group	
		2025 (RM)	2024 (RM)
- Not applicable -			
Total Cash		-	-

STATEMENT OF DIRECTORS' RESPONSIBILITY IN RELATION TO THE AUDITED FINANCIAL STATEMENTS

The Directors are required by the Companies Act 2016 to prepare the financial statements for each financial year which have been made out in accordance with the applicable approved accounting standards in Malaysia.

The Directors are responsible to ensure that the financial statement give a true and fair view of the financial position of the Group and of the Company at the end of the financial year, and of the results and cash flows of the Group and of the Company for the financial year then ended.

In preparing the financial statements, the Directors have:

- overseeing the overall conduct of the company's business and that of the group;
- identifying principal risks and ensuring that an appropriate system of internal control exists to manage these risks;
- reviewing the adequacy and integrity of internal controls system and management information system in the company and within the group;
- adopting suitable accounting policies and apply them consistently;
- making judgements and estimates that are reasonable and prudent; and
- ensuring that the financial statements were prepared on a going concern basis and in compliance with all applicable approved accounting standards in Malaysia subject to any material departures, if any, were disclosed.

The Directors are satisfied that in preparing the financial statements of the Group and the Company for the financial year ended 31 December 2025, appropriate accounting policies were used and applied consistently, and adopted to include new and revised Malaysian Financial Reporting Standards where applicable. The Directors are also of the view that relevant approved accounting standards have been followed in the preparation of these financial statements.

The Directors are also responsible for taking such reasonable steps to safeguard the assets of the Group and to minimise fraud and other irregularities.

DIRECTORS' REPORT

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2025.

Principal activities

The principal activities of the Company are engaged in provision of management services and investment holding. The principal activities of its subsidiaries are disclosed in Note 7 to the financial statements.

There have been no significant changes in the nature of these activities of the Company and its subsidiaries during the financial year.

Financial results

	Group RM	Company RM
Profit for the financial year	<u>2,042,817</u>	<u>6,090,186</u>
Attributable to:		
Owners of the Company	<u>2,042,817</u>	<u>6,090,186</u>

Reserves and provisions

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

Dividends

There were no dividends proposed, declared or paid by the Company since the end of the previous financial year. The Board of Directors does not recommend any dividend in respect of the current financial year.

DIRECTORS' REPORT (CONT'D)

Issue of shares and debentures

During the financial year, the Company issued 24,900,000 new ordinary shares pursuant to the conversion of Share Issuance Scheme (“SIS”) Options at the exercise price of RM0.061 per ordinary share.

The new ordinary shares issued during the financial year shall rank pari passu in all respects with the existing ordinary shares of the Company.

There was no issuance of debentures during the financial year.

Treasury shares

As at 31 December 2025, the Company held 88,168,400 treasury shares out of the total 1,469,802,960 issued ordinary shares. Further relevant details are disclosed in Note 14 to the financial statements.

Options granted over unissued shares

No options were granted to any person to take up unissued shares of the Company during the financial year apart from the issue of options pursuant to the SIS Options.

At the Extraordinary General Meeting held on 15 November 2014, the Company’s shareholders approved the establishment of SIS of not more than 30% of the issued and paid-up share capital of the Company at the point of time throughout the duration of the scheme to eligible Directors and employees of the Group. The salient features and other terms of the SIS are disclosed in the Note 26 to the financial statements.

As at 31 December 2025, the options offered to take up unissued ordinary shares and the exercise price are as follows:

Date of offer	Exercise price RM	Number of options over ordinary shares		
		At 1.1.2025	Exercised	At 31.12.2025
24 March 2015	0.061	24,900,000	(24,900,000)	-

DIRECTORS' REPORT (CONT'D)

Directors

The Directors in office during the financial year until the date of this report are:

Datuk Seri Rahadian Mahmud Bin Mohammad Khalil
 Toh Hong Chye*
 Wong Ngai Peow*
 Yong Mai Fang*
 Tiew Chee Ming*
 Yeong Siew Lee
 George Tan Kan Chin
 Huan Soo Wai
 Tan Chiau Wei

* Director of the Company and its certain subsidiaries.

The information required to be disclosed pursuant to Section 253 of the Companies Act 2016 in Malaysia is deemed incorporated herein by such reference to the financial statements of the respective subsidiaries and made a part hereof.

Directors' interests in shares

The interests and deemed interests in the shares and options over shares of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial year end according to the Register of Directors' Shareholdings are as follows:

	Number of ordinary shares			
	At 1.1.2025	Acquired	Sold	At 31.12.2025
Interests in the Company				
Direct interests				
Toh Hong Chye	233,827,000	42,356,800	-	276,183,800
Wong Ngai Peow	10,213,500	-	-	10,213,500
Yong Mai Fang	22,300,000	7,520,700	-	29,820,700
Datuk Seri Rahadian Mahmud Bin Mohammad Khalil	4,500,000	-	-	4,500,000
Indirect interests				
Toh Hong Chye #	126,000,000	-	-	126,000,000
Yong Mai Fang #	126,000,000	-	-	126,000,000

DIRECTORS' REPORT (CONT'D)

Directors' interests in shares (Cont'd)

The interests and deemed interests in the shares and options over shares of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial year end according to the Register of Directors' Shareholdings are as follows: (Cont'd)

	Number of options over ordinary shares			
	At 1.1.2025	Granted	Exercised	At 31.12.2025
Interests in the Company				
Direct interests				
Toh Hong Chye	24,900,000	-	(24,900,000)	-

Deemed interest pursuant to Section 8 of the Companies Act 2016 in Malaysia by virtue of his/her substantial shareholdings in Richmond Virginia Tobacco Sdn. Bhd.

Other than as disclosed above, none of the other Directors in office at the end of the financial year have any interest in shares in the Company or its related corporations during the financial year.

Directors' benefits

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of remuneration received or due and receivable by Directors as shown below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest, other than Director who have significant financial interests in companies which traded with certain companies in the Group in the ordinary course of business in which a Director is a member as disclosed in Note 27(b) to the financial statements.

The details of the Directors' remuneration for the financial year ended 31 December 2025 are set out below:

	Group RM	Company RM
Salaries, fees and other emoluments	2,605,000	385,000
Defined contributions plans	390,397	21,910
Employee insurance system	898	190
Social security contributions	7,855	1,659
Estimated money value of benefits-in-kind	69,700	17,400
	<u>3,073,850</u>	<u>426,159</u>

Neither during nor at the end of the financial year, was the Company a party to any arrangement whose object was to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate other than the issue of Employees Share Option Scheme.

DIRECTORS' REPORT (CONT'D)

Indemnity and insurance costs

During the financial year, the total amount of indemnity coverage and insurance premium paid for the Directors and certain officers of the Company were RM2,000,000 and RM15,125 respectively. No indemnity was given to or insurance effected for auditors of the Group during the financial year.

Other statutory information

- (a) Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:
- (i) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that adequate allowance had been made for doubtful debts and there were no bad debts to be written off; and
 - (ii) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company have been written down to an amount which the current assets might be expected so to realise.
- (b) At the date of this report, the Directors are not aware of any circumstances:
- (i) which would render it necessary to write off any bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
 - (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
 - (iii) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading; or
 - (iv) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (c) At the date of this report, there does not exist:
- (i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
 - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.

DIRECTORS' REPORT (CONT'D)

Other statutory information (Cont'd)

(d) In the opinion of the Directors:

- (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due;
- (ii) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (iii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

Subsidiaries

The details of the subsidiaries are disclosed in Note 7 to the financial statements.

Auditors

The Auditors, Messrs. TGS TW PLT (202106000004 (LLP0026851-LCA) & AF002345), have expressed their willingness to continue in office.

Auditors' remuneration for the Group and for the Company as set out in Note 21 to the financial statements are RM91,000 and RM38,000 respectively.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 3 April 2026.

TOH HONG CHYE

WONG NGAI PEOW

KUALA LUMPUR

STATEMENT BY DIRECTORS PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, the undersigned, being two of the Directors of the Company, do hereby state that, in the opinion of the Directors, the financial statements set out on pages 74 to 139 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 3 April 2026.

TOH HONG CHYE

WONG NGAI PEOW

KUALA LUMPUR

STATUTORY DECLARATION PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, Toh Hong Chye (NRIC No.: 750702-10-5695) (MIA No.: 17804), being the Director primarily responsible for the financial management of AppAsia Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the financial statements set out on pages 74 to 139 are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the)
abovenamed at Kuala Lumpur in the Federal)
Territory on 3 April 2026)

TOH HONG CHYE

Before me,

COMMISSIONER FOR OATHS

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APPASIA BERHAD

[REGISTRATION NO.: 200401005180 (643683-U)]
(INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements

Opinion

We have audited the financial statements of AppAsia Berhad, which comprise the statements of financial position as at 31 December 2025 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 74 to 139.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the financial statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APPASIA BERHAD (CONT'D)

[REGISTRATION NO.: 200401005180 (643683-U)]
(INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Cont'd)

Key audit matters

Key audit matter are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	How we addressed the key audit matters
<p>Recoverability of trade receivables</p> <p>The Group's trade receivables amounting to RM28,949,531, representing approximately 67% of the Group's total assets as at 31 December 2025.</p> <p>The assessment of recoverability of receivables involved significant judgements and estimation uncertainty in analysing historical bad debts, customer concentration, customer creditworthiness and customer payment terms.</p>	<p>We obtained the understanding of the Group's credit risk policy, and tested the processes used by management to assess credit exposures.</p> <p>We assessed the reasonableness of the methods and assumptions used by management in estimating the recoverable amount and expected credit loss, which include consideration of the current economic.</p> <p>We tested the accuracy and completeness of the data used by the management.</p> <p>We reviewed the adequacy of the amount of expected credit loss and inquired the management regarding the recoverability of a sample of trade receivables that are past due but not impaired accounts and review of customers' correspondence.</p> <p>We evaluated the appropriateness and adequacy of the disclosures of expected credit loss in accordance with MFRS 9 <i>Financial Instruments</i>.</p>

There are no key audit matters in relation to the financial statements of the Company.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APPASIA BERHAD (CONT'D)

[REGISTRATION NO.: 200401005180 (643683-U)]
(INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Cont'd)

Information other than the financial statements and auditors' report thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the financial statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APPASIA BERHAD (CONT'D)

[REGISTRATION NO.: 200401005180 (643683-U)]
(INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Cont'd)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APPASIA BERHAD (CONT'D)

[REGISTRATION NO.: 200401005180 (643683-U)]
(INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Cont'd)

Auditors' responsibilities for the audit of the financial statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Cont'd)

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APPASIA BERHAD (CONT'D)

[REGISTRATION NO.: 200401005180 (643683-U)]
(INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Cont'd)

Auditors' responsibilities for the audit of the financial statements (Cont'd)

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

TGS TW PLT
202106000004 (LLP0026851-LCA) & AF002345
Chartered Accountants

LIM GE RU
03360/03/2028 J
Chartered Accountant

KUALA LUMPUR
3 April 2026

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
ASSETS					
Non-current assets					
Property, plant and equipment	3	618,766	847,703	187,820	240,332
Investment properties	4	2,052,289	1,989,000	2,052,289	1,989,000
Right-of-use assets	5	352,990	168,205	116,414	-
Intangible assets	6	3,252,296	2,422,619	-	-
Investment in subsidiaries	7	-	-	14,931,413	14,678,402
Investment in associates	8	866,754	-	900,000	-
Trade receivables	9	3,644,648	82,160	-	-
		<u>10,787,743</u>	<u>5,509,687</u>	<u>18,187,936</u>	<u>16,907,734</u>
Current assets					
Trade receivables	9	25,304,883	22,366,636	290	290
Other receivables	10	676,871	1,299,281	74,027	115,835
Amount due from subsidiaries	11	-	-	26,809,795	10,743,250
Amount due from an associate	12	43,500	-	-	-
Tax recoverable		28,853	317,343	21,701	26,469
Cash and bank balances		6,559,062	12,768,060	1,386,203	6,311,638
		<u>32,613,169</u>	<u>36,751,320</u>	<u>28,292,016</u>	<u>17,197,482</u>
Total assets		<u>43,400,912</u>	<u>42,261,007</u>	<u>46,479,952</u>	<u>34,105,216</u>
EQUITY					
Share capital	13	45,656,243	43,537,253	45,656,243	43,537,253
Treasury shares	14	(12,066,242)	(10,369,286)	(12,066,242)	(10,369,286)
Reserves	15	7,364,694	6,459,799	5,206,249	(283,847)
Total equity		<u>40,954,695</u>	<u>39,627,766</u>	<u>38,796,250</u>	<u>32,884,120</u>

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2025 (CONT'D)

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
LIABILITIES					
Non-current liability					
Lease liabilities	16	-	85,212	-	-
Current liabilities					
Lease liabilities	16	364,208	86,385	119,520	-
Trade payables	17	113,453	117,272	-	-
Other payables	18	1,788,078	2,342,392	106,941	95,272
Amount due to subsidiaries	11	-	-	7,457,241	1,125,824
Tax payable		180,478	1,980	-	-
		<u>2,446,217</u>	<u>2,548,029</u>	<u>7,683,702</u>	<u>1,221,096</u>
Total liabilities		<u>2,446,217</u>	<u>2,633,241</u>	<u>7,683,702</u>	<u>1,221,096</u>
Total equity and liabilities		<u>43,400,912</u>	<u>42,261,007</u>	<u>46,479,952</u>	<u>34,105,216</u>

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Revenue	19	30,753,095	30,342,650	10,459,286	1,426,616
Cost of sales		<u>(17,821,049)</u>	<u>(19,046,103)</u>	<u>(22,800)</u>	<u>(22,800)</u>
Gross profit		12,932,046	11,296,547	10,436,486	1,403,816
Other income		355,090	206,188	323,581	291,530
Administrative expenses		(8,852,297)	(7,471,403)	(1,747,383)	(1,699,103)
Net (loss)/reversal on impairment of financial assets		<u>(1,113,994)</u>	<u>6,740</u>	<u>(2,900,830)</u>	<u>276,233</u>
Profit from operation		3,320,845	4,038,072	6,111,854	272,476
Finance cost	20	(29,935)	(15,047)	(9,705)	(5,167)
Share of result of associate		<u>(33,246)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Profit before tax	21	3,257,664	4,023,025	6,102,149	267,309
Taxation	22	<u>(1,214,847)</u>	<u>(1,161,397)</u>	<u>(11,963)</u>	<u>(15,561)</u>
Profit for the financial year		<u><u>2,042,817</u></u>	<u><u>2,861,628</u></u>	<u><u>6,090,186</u></u>	<u><u>251,748</u></u>

**STATEMENTS OF PROFIT OR LOSS AND
OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)**

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Other comprehensive (loss)/income					
<u>Items that will not be reclassified to profit or loss</u>					
Changes in fair value of digital assets at fair value through other comprehensive (loss)/income		(537,832)	468,048	-	-
Total comprehensive (loss)/income for the financial year		<u>1,504,985</u>	<u>3,329,676</u>	<u>6,090,186</u>	<u>251,748</u>
Profit for the financial year attributable to:					
Owners of the Company		2,042,817	2,855,891	6,090,186	251,748
NCI		-	5,737	-	-
		<u>2,042,817</u>	<u>2,861,628</u>	<u>6,090,186</u>	<u>251,748</u>
Total comprehensive income for the financial year attributable to:					
Owners of the Company		1,504,985	3,323,939	6,090,186	251,748
NCI		-	5,737	-	-
		<u>1,504,985</u>	<u>3,329,676</u>	<u>6,090,186</u>	<u>251,748</u>
Earnings per share (sen):					
Basic earnings per share	23(a)	<u>0.15</u>	<u>0.24</u>		
Diluted earnings per share	23(b)	<u>0.15</u>	<u>0.24</u>		

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

Group	Note	Attributable to the owners of the Company										Total equity RM
		Non-distributable					Distributable					
		Share capital RM	Treasury shares RM	Warrant reserve RM	Other reserve RM	Share issuance options reserve RM	Fair value reserve RM	Retained earnings RM	Total RM	NCI RM		
At 1 January 2025		43,537,253	(10,369,286)	-	-	600,090	790,284	5,069,425	39,627,766	-	39,627,766	
Profit for the financial year		-	-	-	-	-	-	2,042,817	2,042,817	-	2,042,817	
Other comprehensive loss for the financial year		-	-	-	-	-	(537,832)	-	(537,832)	-	(537,832)	
Total comprehensive income for the financial year		-	-	-	-	-	(537,832)	2,042,817	1,504,985	-	1,504,985	
Transactions with owners:												
Conversion of share issuance scheme	13, 15(a)	2,118,990	-	-	-	(600,090)	-	-	1,518,900	-	1,518,900	
Share repurchased	14	-	(1,696,956)	-	-	-	-	-	(1,696,956)	-	(1,696,956)	
Total transactions with owners		2,118,990	(1,696,956)	-	-	(600,090)	-	-	(178,056)	-	(178,056)	
At 31 December 2025		45,656,243	(12,066,242)	-	-	-	252,452	7,112,242	40,954,695	-	40,954,695	

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

Group (Cont'd)	Attributable to the owners of the Company									
	Non-distributable					Distributable				
	Share capital RM	Treasury shares RM	Warrant reserve RM	Other reserve RM	Share issuance options reserve RM	Fair value reserve RM	Retained earnings RM	Total RM	NCI RM	Total equity RM
At 1 January 2024	32,102,783	(10,369,286)	14,534,462	(14,534,462)	600,090	322,236	2,509,360	25,165,183	(286,563)	24,878,620
Profit for the financial year	-	-	-	-	-	-	2,855,891	2,855,891	5,737	2,861,628
Other comprehensive income for the financial year	-	-	-	-	-	468,048	-	468,048	-	468,048
Total comprehensive income for the financial year	-	-	-	-	-	468,048	2,855,891	3,323,939	5,737	3,329,676
Transactions with owners:										
Conversion of warrants	11,434,470	-	(14,181,729)	14,181,729	-	-	-	11,434,470	-	11,434,470
Warrants lapsed	-	-	(352,733)	352,733	-	-	-	-	-	-
Acquisition of shares from NCI in a subsidiary	-	-	-	-	-	-	(295,826)	(295,826)	280,826	(15,000)
Total transactions with owners	11,434,470	-	(14,534,462)	14,534,462	-	-	(295,826)	11,138,644	280,826	11,419,470
At 31 December 2024	43,537,253	(10,369,286)	-	-	600,090	790,284	5,069,425	39,627,766	-	39,627,766

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

Company	Note	Attributable to the owners of the Company					Total equity RM	
		Non-distributable			Distributable			
		Share capital RM	Treasury shares RM	Warrant reserve RM	Other reserve RM	Share issuance scheme options reserve RM	Retained earnings RM	
At 1 January 2025		43,537,253	(10,369,286)	-	-	600,090	(883,937)	32,884,120
Profit for the financial year, representing total comprehensive income for the financial year		-	-	-	-	-	6,090,186	6,090,186
Transactions with owners:								
Conversion of share issuance scheme	13, 15(a)	2,118,990	-	-	-	(600,090)	-	1,518,900
Share repurchased	14	-	(1,696,956)	-	-	-	-	(1,696,956)
Total transactions with owners		2,118,990	(1,696,956)	-	-	(600,090)	-	(178,056)
At 31 December 2025		45,656,243	(12,066,242)	-	-	-	5,206,249	38,796,250

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

Company (Cont'd)	Note	Attributable to the owners of the Company						Total equity RM
		Non-distributable			Distributable			
		Share capital RM	Treasury shares RM	Warrant reserve RM	Other reserve RM	Share issuance scheme options reserve RM	(Accumulated losses)/ Retained earnings RM	
At 1 January 2024		32,102,783	(10,369,286)	14,534,462	(14,534,462)	600,090	(1,135,685)	21,197,902
Profit for the financial year, representing total comprehensive loss for the financial year		-	-	-	-	-	251,748	251,748
Transactions with owners:								
Conversion of warrants	13	11,434,470	-	(14,181,729)	14,181,729	-	-	11,434,470
Warrants lapsed		-	-	(352,733)	352,733	-	-	-
Total transactions with owners		11,434,470	-	(14,534,462)	14,534,462	-	-	11,434,470
At 31 December 2024		<u>43,537,253</u>	<u>(10,369,286)</u>	<u>-</u>	<u>-</u>	<u>600,090</u>	<u>(883,937)</u>	<u>32,884,120</u>

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Cash flows from operating activities				
Profit before tax	3,257,664	4,023,025	6,102,149	267,309
Adjustments for:				
Amortisation of intangible assets	209,402	470,899	-	-
Allowance for expected credit losses on:				
- amount due from subsidiaries	-	-	2,900,830	-
- trade receivables	1,114,121	572	-	-
Impairment losses on:				
- digital assets	438,381	-	-	-
- investment in subsidiaries	-	-	6,109	25,574
- investment properties	-	19,891	-	19,891
Depreciation of:				
- investment properties	52,122	49,109	52,122	49,109
- property, plant and equipment	280,138	250,573	82,388	60,201
- right-of-use assets	358,664	359,050	116,414	240,427
(Gain)/Loss on disposal of:				
- property, plant and equipment	-	4,657	-	(3,599)
- digital assets	(112,310)	(100,926)	-	-
Gain on early termination of lease contract	-	(1,523)	-	-
Interest expenses	29,935	15,047	9,705	5,167
Interest income	(210,619)	(97,674)	(74,596)	(19,026)
Property, plant and equipment written off	-	654	-	-
Reversal of allowance for expected credit losses on:				
- trade receivables	(127)	(7,312)	-	-
- amount due from subsidiaries	-	-	-	(276,233)
Reversal of impairment losses on:				
- investment in subsidiaries	-	-	(259,120)	(285,252)
- investment properties	(64,461)	-	(64,461)	-
Share of result of associate	33,246	-	-	-
Unrealised loss/(gain) on foreign exchange	12,076	(2,660)	-	-
Operating profit before working capital changes	<u>5,398,232</u>	<u>4,983,382</u>	<u>8,871,540</u>	<u>83,568</u>

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Cash flows from operating activities (Cont'd)				
Operating profit before working capital changes (Cont'd)	5,398,232	4,983,382	8,871,540	83,568
Changes in working capital:				
Receivables	(6,949,835)	(7,930,787)	41,808	(2,481)
Payables	(558,133)	(535,784)	11,669	(2,575)
Subsidiaries	-	-	(5,918,635)	405,916
Associates	(43,500)	-	-	-
Cash (used in)/generated from operations	(2,153,236)	(3,483,189)	3,006,382	484,428
Tax paid	(1,191,955)	(1,202,348)	(13,000)	(36,664)
Tax refunded	444,096	-	5,805	-
Net cash (used in)/from operating activities	(2,901,095)	(4,685,537)	2,999,187	447,764
Cash flows from investing activities				
Acquisition of property, plant and equipment	(51,201)	(664,857)	(29,876)	(79,780)
Acquisition of investment property	(50,950)	-	(50,950)	-
Acquisition of shares from NCI in a subsidiary	-	(15,000)	-	(15,000)
Acquisition of digital assets	(3,000,222)	(1,301,661)	-	-
Acquisition of investment in associates	(900,000)	-	(900,000)	-
Interest received	167,043	59,518	74,596	19,026
Proceeds from disposal of property, plant and equipment	-	29,408	-	3,600
Proceeds from disposal of digital assets	1,097,240	300,598	-	-
Advance to subsidiaries	-	-	-	(4,615,036)
Net cash used in investing activities	(2,738,090)	(1,591,994)	(906,230)	(4,687,190)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Cash flows from financing activities					
Interest paid		(29,935)	(15,047)	(9,705)	(5,167)
Proceeds from conversion of warrants		-	11,434,470	-	11,434,470
Proceeds from conversion of share issuance scheme options		1,518,900		1,518,900	-
Repayment of lease liabilities	A	(350,838)	(368,819)	(113,308)	(249,605)
Purchase of treasury shares		(1,696,956)	-	(1,696,956)	-
Repayment to subsidiaries		-	-	(6,717,323)	(1,837,208)
Net cash (used in)/from financing activities		<u>(558,829)</u>	<u>11,050,604</u>	<u>(7,018,392)</u>	<u>9,342,490</u>
Net (decrease)/increase in cash and cash equivalents		(6,198,014)	4,773,073	(4,925,435)	5,103,064
Effects of foreign exchange translation		(10,984)	2,677	-	-
Cash and cash equivalents at the beginning of the financial year		<u>12,768,060</u>	<u>7,992,310</u>	<u>6,311,638</u>	<u>1,208,574</u>
Cash and cash equivalents at the end of the financial year		<u><u>6,559,062</u></u>	<u><u>12,768,060</u></u>	<u><u>1,386,203</u></u>	<u><u>6,311,638</u></u>
Cash and cash equivalents at the the end of the financial year comprises:					
Cash and bank balances		<u><u>6,559,062</u></u>	<u><u>12,768,060</u></u>	<u><u>1,386,203</u></u>	<u><u>6,311,638</u></u>

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

	Not	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
A. Cash outflows for lease as a lessee					
<u>Included in net cash (used in)/ from operating activities</u>					
Payment relating to low-value asset asset	21	11,730	4,570	-	-
<u>Included in net cash (used in)/ from financing activities</u>					
Repayment of lease liabilities		350,838	368,819	113,308	249,605
Payment on interest of lease liabilities	20	29,935	15,047	9,705	5,167
		<u>380,773</u>	<u>383,866</u>	<u>123,013</u>	<u>254,772</u>
		<u>392,503</u>	<u>388,436</u>	<u>123,013</u>	<u>254,772</u>

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

31 DECEMBER 2025

1. Corporate information

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the ACE Market of Bursa Malaysia Securities Berhad.

The registered office of the Company is located at E-10-4, Megan Avenue 1, 189, Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia.

The principal place of business of the Company is located at 1-40-1, Menara Bangkok Bank, Berjaya Central Park, No. 105, Jalan Ampang, 50450 Kuala Lumpur, Malaysia.

The principal activities of the Company are engaged in provision of management services and investment holding. The principal activities of its subsidiaries are disclosed in Note 7 to the financial statement.

There have been no significant changes in the nature of these activities of the Company and its subsidiaries during the financial year.

2. Basis of preparation

(a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards (“MFRSs”), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the material accounting policy information in the respective notes.

The Group and the Company have consistently applied the accounting policies throughout all periods presented in the financial statements unless otherwise stated.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(a) Statement of compliance (Cont'd)

(i) Adoption of new and amended standards

During the financial year, the Group and the Company have adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board (“MASB”) that are mandatory for current financial year:

Amendments to MFRS 121	Lack of Exchangeability
------------------------	-------------------------

The adoption of the amendments to MFRSs did not have any significant impact on the financial statements of the Group and of the Company.

(ii) Standards issued but not yet effective

The Group and the Company have not applied the following new and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and for the Company:

		<u>Effective dates for financial periods beginning on or after</u>
Amendments to MFRS 9 and MFRS 7	Contracts Referencing Nature - dependent Electricity	1 January 2026
Amendments to MFRS 9 and MFRS 7	Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvements - Volume 11	Amendments to MFRS 1 Amendments to MFRS 7 Amendments to MFRS 9 Amendments to MFRS 10 Amendments to MFRS 107	1 January 2026
MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(a) Statement of compliance (Cont'd)

(ii) Standards issued but not yet effective (Cont'd)

The Group and the Company have not applied the following new and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and for the Company: (Cont'd)

	<u>Effective dates for financial periods beginning on or after</u>
Amendments to MFRS 121	Translation to a Hyperinflationary Presentation Currency 1 January 2027
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture Deferred until further notice

The Group and the Company intend to adopt the above new and amendments to MFRSs when they become effective.

The initial application of the above-mentioned new and amendments to MFRSs are not expected to have any significant impacts on the financial statements of the Group and of the Company.

(b) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency. All financial information is presented in RM and has been rounded to the nearest RM except when otherwise stated.

(c) Significant accounting judgements, estimates and assumptions

The preparation of the Group's and of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Judgements

The following are the judgements made by management in the process of applying the Group's and the Company's accounting policies that have the most significant effect on the amounts recognised in the financial statements:

Classification of digital assets

The Group has assessed the appropriate accounting treatment for its digital assets during the financial year and has concluded that these assets are to be classified as intangible assets. Management determined that the digital assets do not meet the definition of a financial instrument under MFRS 132, as they do not confer a contractual right to receive cash or another financial asset. Furthermore, classification as inventory under MFRS 102 is not appropriate, as the digital assets are not held for sale in the ordinary course of business.

The Group holds these digital assets for long-term investment purposes. Based on management's assessment, the digital assets meet the definition of intangible assets under MFRS 138, as they are identifiable, lack physical substance, are within the control of the Group, and are expected to generate future economic benefits.

Satisfaction of performance obligations in relation to contracts with customers

The Group and the Company are required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method for recognising revenue. This assessment was made based on the terms and conditions of the contracts, and the provisions of relevant laws and regulation.

The Group and the Company recognise revenue over time in the following circumstances:

- (a) The customer simultaneously receives and consumes the benefits provided by the Group's and the Company's performance as the Group and the Company performs;
- (b) The Group and the Company do not create an asset with an alternative use to the Group and the Company and have an enforceable right to payment for performance completed to date; and
- (c) The Group's the Company's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.

Where the above criteria are not met, revenue is recognised at a point in time. Where revenue is recognised at a point of time, the Group and the Company assesses each contract with customers to determine when the performance obligation of the Group and the Company under the contract is satisfied.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Judgements (Cont'd)

Determining the lease term of contracts with renewal and termination options - Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has a lease contract that includes extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

The Group includes the renewal period as part of the lease term for leases office building with non-cancellable period included as part of the lease term as these are reasonably certain to be exercised because there will be a significant negative effect on operation if a replacement asset is not readily available. Furthermore, the periods covered by termination options are included as part of the lease term only when they are reasonably certain not to be exercised.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period are set out below:

Useful lives of property, plant and equipment, investment properties and right-of-use ("ROU") assets

The Group and the Company regularly review the estimated useful lives of property, plant and equipment, investment properties and ROU assets based on factors such as business plan and strategies, expected level of usage and future technological developments. Future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the estimated useful lives of property, plant and equipment, investment properties and ROU assets would increase the recorded depreciation and decrease the value of property, plant and equipment, investment properties and ROU assets. The carrying amount at the reporting date for property, plant and equipment, investment properties and ROU assets are disclosed in Notes 3, 4 and 5 to the financial statements respectively.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Development expenditures

The Group capitalises development expenditures for a project in accordance with the accounting policy as disclosed in Note 6 to the financial statements. Initial capitalisation of development expenditures is based on management's judgement that technological and economic feasibility is confirmed, usually when a product development project has reached a defined milestone according to an established project management model. In determining the amounts to be capitalised, management makes assumptions regarding the expected future cash generations of the project, discount rates to be applied and the expected period of benefits. The carrying amount at the reporting date for development expenditures is disclosed in Note 6 to the financial statements.

Fair value of digital assets

Digital assets (including Bitcoin, Ethereum and Solana inventory) are measured at fair value using the quoted price in United State Dollar ("USD") from a number of different sources at closing Coordinated Universal Time. The Group considers this fair value to be a Level 1 input under the MFRS 13 *Fair Value Measurement* fair value hierarchy as the price on the quoted price (unadjusted) in an active market for identical assets.

The Group uses a number of exchanges in order to provide the Group with appropriated size and liquidity to provide reliable evidence of fair value for the size and volume of transactions that are reasonably contemplated by the Group.

Recoverability of development expenditures

During the financial year, the Directors considered the recoverability of the Group's development expenditures arising from its development of E-confirmation platform, secure chat messaging system, mobile application, digital contents, e-commerce and the information technology security system development.

These projects continue to progress in a satisfactory manner, and customers reaction have reconfirmed the Directors' previous estimates of anticipated revenues from the projects. However, increased competitors activities have caused the Directors to reconsider their assumptions regarding future market share and anticipated margins of these products. Detailed sensitivity analysis has been carried out and the Directors are confident that the carrying amount of the asset will be recovered in full, even if returns are reduced. This situation will be closely monitored, and adjustments made in future periods, if market activity indicates that such adjustments are appropriate. The carrying amount at the reporting date for development expenditures is disclosed in Note 6 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Amortisation of intangible assets

The Group regularly reviews the estimated useful lives of intangible assets based on the changes in the expected level of usage and technological development, therefore future amortisation charges could be revised. The carrying amount at the reporting date for intangible assets is disclosed in Note 6 to the financial statements.

Deferred tax assets

Deferred tax assets are recognised for all unutilised tax losses, unutilised capital allowances and other deductible temporary differences to the extent that it is probable that taxable profit will be available against which the unutilised tax losses, unutilised capital allowances and other deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying value of unrecognised deferred tax assets are disclosed in Note 22 to the financial statements.

Determination of transaction prices

The Group and the Company are required to determine the transaction price in respect of each of its contracts with customers. In making such judgement the Group and the Company assess the impact of any variable consideration in the contract due to discounts or penalties in the contract.

There is no estimation required in determining the transaction price, as revenue from sale of goods and rendering of services are based on invoiced values. Discounts are not considered as they are only given in rare circumstances.

Provision for expected credit loss of financial assets at amortised cost

The Group and the Company review the recoverability of their receivables and amount due from subsidiaries at each reporting date to assess whether an impairment loss should be recognised. The impairment provisions for receivables are based on assumptions about risk of default and expected loss rates. The Group and the Company use judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's and the Company's past history, existing market conditions at the end of each reporting period.

The carrying amounts at the reporting date for receivables are disclosed in Notes 9, 10, 11 and 12 to the financial statements respectively.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

2. Basis of preparation (Cont'd)

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Discount rate used in leases

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation, particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available.

Employee share options

The Group and the Company measure the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. Estimating fair value for share-based payment transactions requires determining the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also require determining the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield and making assumptions about them. Details of assumptions made in respect of the share-based payment scheme are disclosed in Note 26 to the financial statements.

Income taxes

Judgement is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Group and the Company recognise liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. As at 31 December 2025, the Group has tax recoverable and payable of RM28,853 (2024: RM317,343) and RM180,478 (2024: RM1,980) respectively and the Company has tax recoverable of RM21,701 (2024: RM26,469).

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

3. Property, plant and equipment

Group	Furniture and fittings RM	Office equipment RM	Computers RM	Camera equipment RM	Motor vehicles RM	Renovation RM	Total RM
Cost							
At 1 January 2024	170,309	116,118	587,963	85,898	510,011	852,141	2,322,440
Additions	72,250	15,600	7,080	-	536,845	33,082	664,857
Disposals	(26,100)	(3,900)	(2,499)	(85,898)	-	-	(118,397)
Written off	-	(2,150)	(29,556)	-	-	(47,100)	(78,806)
At 31 December 2024	216,459	125,668	562,988	-	1,046,856	838,123	2,790,094
Additions	-	10,306	21,325	-	-	19,570	51,201
At 31 December 2025	216,459	135,974	584,313	-	1,046,856	857,693	2,841,295
Accumulated depreciation							
At 1 January 2024	163,769	107,627	528,597	47,672	154,502	852,135	1,854,302
Charge for the financial year	10,005	5,183	46,210	5,268	182,529	1,378	250,573
Disposals	(26,099)	(2,795)	(2,498)	(52,940)	-	-	(84,332)
Written off	-	(1,505)	(29,548)	-	-	(47,099)	(78,152)
At 31 December 2024	147,675	108,510	542,761	-	337,031	806,414	1,942,391
Charge for the financial year	14,450	6,350	23,641	-	209,371	26,326	280,138
At 31 December 2025	162,125	114,860	566,402	-	546,402	832,740	2,222,529
Carrying amount							
At 31 December 2025	54,334	21,114	17,911	-	500,454	24,953	618,766
At 31 December 2024	68,784	17,158	20,227	-	709,825	31,709	847,703

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

3. Property, plant and equipment (Cont'd)

Company Cost	Furniture and fittings RM	Office equipment RM	Computers RM	Motor vehicles RM	Renovation RM	Total RM
At 1 January 2024	126,829	96,057	272,512	250,011	631,617	1,377,026
Additions	68,500	4,200	7,080	-	-	79,780
Disposals	(26,100)	-	-	-	-	(26,100)
At 31 December 2024	169,229	100,257	279,592	250,011	631,617	1,430,706
Additions	-	10,306	-	-	19,570	29,876
At 31 December 2025	169,229	110,563	279,592	250,011	651,187	1,460,582
Accumulated depreciation						
At 1 January 2024	126,809	94,872	265,475	37,502	631,614	1,156,272
Charge for the financial year	3,425	1,484	5,290	50,002	-	60,201
Disposals	(26,099)	-	-	-	-	(26,099)
At 31 December 2024	104,135	96,356	270,765	87,504	631,614	1,190,374
Charge for the financial year	13,700	3,066	5,835	50,002	9,785	82,388
At 31 December 2025	117,835	99,422	276,600	137,506	641,399	1,272,762
Carrying amount						
At 31 December 2025	51,394	11,141	2,992	112,505	9,788	187,820
At 31 December 2024	65,094	3,901	8,827	162,507	3	240,332

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

3. Property, plant and equipment (Cont'd)

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is recognised in the profit or loss on a straight-line basis to write off the cost of each asset to its residual value over its estimated useful lives.

Property, plant and equipment are depreciated based on the estimated useful lives of the assets as follows:

Furniture and fittings	20%
Office equipment	20%
Computers	50%
Camera equipment	20%
Motor vehicles	20%
Renovation	50%

4. Investment properties

	Freehold lands and buildings RM
Group and Company	
Cost	
At 1 January 2024/31 December 2024	2,500,000
Additions	50,950
At 31 December 2025	<u>2,550,950</u>
Accumulated depreciation	
At 1 January 2024	397,430
Charge for the financial year	49,109
At 31 December 2024	<u>446,539</u>
Charge for the financial year	52,122
At 31 December 2025	<u>498,661</u>
Accumulated impairment losses	
At 1 January 2024	44,570
Impairment losses recognised	19,891
At 31 December 2024	<u>64,461</u>
Reversal of impairment losses recognised	(64,461)
At 31 December 2025	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

4. Investment properties (Cont'd)

	Freehold lands and buildings RM
Group and Company (Cont'd)	
Carrying amount	
At 31 December 2025	2,052,289
At 31 December 2024	<u>1,989,000</u>
Fair value	
At 31 December 2025	2,500,000
At 31 December 2024	<u>2,010,000</u>

(a) Material accounting policy information

Investment properties are measured at cost, including transaction costs, less any accumulated depreciation and accumulated impairment losses.

Investment properties are depreciated on a straight-line basis to write off the cost of each asset to its residual value over its estimated useful lives.

Investment properties are depreciated based on estimated useful lives are as follows:

Freehold lands and buildings	remaining useful life
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The freehold lands of the Group and of the Company were not separable from its freehold buildings and hence, depreciation was charged at the aggregate amount of freehold land and buildings.

(b) Fair value measurement

Fair value of investment properties was estimated by the Directors based on the internal appraisal of market values of comparable properties. The fair value measurements of the investment properties are based on the highest and best use, which does not differ from their actual use. The fair values are within level 3 of the fair value hierarchy. The fair values have been derived using the sales comparison approach. Sales prices of comparable land and buildings in close proximity are adjusted for differences in key attributes such as property size. The most significant input into this valuation approach is price per square foot of comparable properties.

There were no transfers between levels during current and previous financial year.

The increase and decrease in the fair values of RM 64,461(2024: RM Nil) and RM nil (2024: RM19,891) has been recognised in the profit or loss during the financial year respectively.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

4. Investment properties (Cont'd)

(c) Income and expenses recognised in profit or loss

	Group and Company	
	2025	2024
	RM	RM
Rental income	70,400	52,800
Direct operating expenses	(6,968)	(5,960)
	<u>63,432</u>	<u>46,840</u>

5. Right-of-use assets

	Office buildings RM
Group	
Cost	
At 1 January 2024	1,163,569
Additions	169,702
Early termination of lease contract	(290,329)
Expiration of lease contract	(812,456)
At 31 December 2024	<u>230,486</u>
Additions	543,449
At 31 December 2025	<u>773,935</u>
Accumulated depreciation	
At 1 January 2024	711,271
Charge for the financial year	359,050
Early termination of lease contract	(195,584)
Expiration of lease contract	(812,456)
At 31 December 2024	<u>62,281</u>
Charge for the financial year	358,664
At 31 December 2025	<u>420,945</u>
Carrying amount	
At 31 December 2025	<u>352,990</u>
At 31 December 2024	<u>168,205</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

5. Right-of-use assets (Cont'd)

	Office buildings RM
Company	
Cost	
At 1 January 2024	721,281
Expiration of lease contract	(721,281)
At 31 December 2024	-
Addition	232,828
At 31 December 2025	232,828
Accumulated depreciation	
At 1 January 2024	480,854
Charge for the financial year	240,427
Expiration of lease contract	(721,281)
At 31 December 2024	-
Charge for the financial year	116,414
At 31 December 2025	116,414
Carrying amount	
At 31 December 2025	116,414
At 31 December 2024	-

The ROU assets are stated at cost less accumulated depreciation and accumulated impairment losses.

The ROU assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the useful lives of the ROU assets or the end of the lease term.

The estimated useful lives of the ROU assets are as follows:

Office buildings	Over the remaining lease period
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NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

6. Intangible assets

	Development expenditures RM	Licence RM	Digital assets RM	Total RM
Group				
Cost or fair value				
At 1 January 2024	4,652,916	522,110	639,426	5,814,452
Additions	-	-	1,301,661	1,301,661
Disposals	-	-	(199,672)	(199,672)
Increase resulting from fair value changes	-	-	468,048	468,048
At 31 December 2024	4,652,916	522,110	2,209,463	7,384,489
Additions	-	-	3,000,222	3,000,222
Disposals	-	-	(984,930)	(984,930)
Increase resulting from fair value changes	-	-	(537,832)	(537,832)
At 31 December 2025	4,652,916	522,110	3,686,923	8,861,949
Accumulated amortisation				
At 1 January 2024	3,968,861	522,110	-	4,490,971
Charge for the financial year	470,899	-	-	470,899
At 31 December 2024	4,439,760	522,110	-	4,961,870
Charge for the financial year	209,402	-	-	209,402
At 31 December 2025	4,649,162	522,110	-	5,171,272
Accumulated impairment losses				
At 1 January 2024/ 31 December 2024	-	-	-	-
Impairment losses recognised	-	-	438,381	438,381
At 31 December 2025	-	-	438,381	438,381
Carrying amount				
At 31 December 2025	3,754	-	3,248,542	3,252,296
At 31 December 2024	213,156	-	2,209,463	2,422,619

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

6. Intangible assets (Cont'd)

(a) Description of intangible assets

Licence

Licence is related to the money lending licence of which the fair value was valued using income approach method by an independent valuation specialist that engaged by the Group for purchase price allocation exercise on the acquisition of AppAsia Capital Sdn. Bhd.. The useful life of the license is estimated to be 2 years.

Development expenditures

Development expenditures represent the costs incurred in relation to innovation of E-confirmation platform, secure chat messaging system and enhancement of their existing mobile applications, digital contents, e-commerce and the information technology security solution. The useful lives of the development expenditures are estimated to be 5 years.

Digital assets

Digital assets represented the costs of acquisition of cryptocurrency. The useful lives of the digital assets are estimated to be indefinite as it does not have a definite expiration date and can be used indefinitely as long as the cryptocurrency network continues to function.

(b) Impairment testing for intangible assets

The Group reviews the carrying amounts of development expenditures at the end of each reporting period to determine whether there is any indication of impairment. If any such indications exist, the recoverable amount of the cash-generating units ("CGU") is determined based on its value in use. The value in use was determined by discounting the future cash flows expected to be generated from the continuing use of the CGU based on the financial budgets prepared by the management covering a period of 5 years.

The key assumptions used in the value in use calculations are as follows:

- (i) No annual revenue growth rates used in the cash flows budgets and plans for the year 2026.
- (ii) Profit margins were projected based on pre-determined profit margin for the products.
- (iii) A pre-tax discount rate of 7% (2024: 7%) per annum has been applied in determining the recoverable amount of the CGU. The discount rate was estimated based on the Company's weighted average cost of capital plus a reasonable risk premium.

Based on the assessment, the management are of the view that no impairment loss is required as the recoverable amount of the CGU is higher than its carrying amount as at 31 December 2025.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

6. Intangible assets (Cont'd)

(c) Sensitivity to changes in assumptions

The management believes that there is no reasonable possible change in any key assumption that would cause the CGU carrying amount to exceed its recoverable amount.

(d) Material accounting policy information

License and development expenditures with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses. Capitalised costs are amortised on a straight-line basis over their estimated useful lives. Amortisation expenses are recognised in profit or loss and included within the cost of sales or administrative expenses.

Digital assets with indefinite useful lives are carried at revalued amount, being its fair value less any subsequent accumulated impairment losses. For the purpose of revaluations, fair value shall be measured by reference to an active market. Revaluations shall be made with such regularity that at the end of the reporting period the carrying amount of the asset does not differ materially from its fair value.

7. Investment in subsidiaries

	Company	
	2025	2024
	RM	RM
At cost		
In Malaysia:		
Unquoted shares	18,556,500	18,556,500
Less: Accumulated impairment losses	(3,625,087)	(3,878,098)
	<u>14,931,413</u>	<u>14,678,402</u>

Investment in subsidiaries are stated at cost less accumulated impairments losses.

Movements in the impairment losses of investment in subsidiaries are as follows:

	Company	
	2025	2024
	RM	RM
At 1 January	3,878,098	4,137,776
Charge for the financial year	6,109	25,574
Reversal for the financial year	(259,120)	(285,252)
At 31 December	<u>3,625,087</u>	<u>3,878,098</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

7. Investment in subsidiaries (Cont'd)

The Company recognised impairment losses in respect of certain investment in subsidiaries as these subsidiaries are continuously making losses and the Company has determined the recoverable amount to be RM259,120. The impairment losses were recognised in administrative expenses in the statements of profit or loss.

Details of subsidiaries are as follows:

Name of company	Place of business/ Country of incorporation	Effective interest		Principal activities
		2025 %	2024 %	
Extol Corporation Sdn. Bhd.	Malaysia	100	100	Sales, research and development of IT security technology, system maintenance, professional IT security services, training and other IT products and solutions.
AppAsia Marketing Sdn. Bhd.	Malaysia	100	100	E-commerce and video production and act as training provider and advertising agents.
AppAsia Cloud Sdn. Bhd.	Malaysia	100	100	All kinds of services related to information technology infrastructure, application systems and computer software including system support and maintenance, system integration, project coordination, management, implementation, consultation, training, seminars, exhibition, agency, representation and the business of trading to utilise technologies related to internet, e-commerce, e-business, and blockchain for online investment, marketing, trading and advertising for conducting any business.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

7. Investment in subsidiaries (Cont'd)

Details of subsidiaries are as follows: (Cont'd)

Name of company	Place of business/ Country of incorporation	Effective interest		Principal activities
		2025 %	2024 %	
AppAsia Tech Sdn. Bhd.	Malaysia	100	100	Information Technology Systems and applications development related business and video production and act as training provider and advertising agents.
AppAsia Mall Sdn. Bhd.	Malaysia	100	100	Business in relation to e-commerce and to deal on all type of e-commerce in all goods, services, merchandise, vide business to business (b2b), business to customer (b2c) and providing services in portals, internet marketing and electronic publishing.
AppAsia International Sdn. Bhd.	Malaysia	100	100	Investment holding, online trading e-commerce and mobile application solutions; and consultants, advisors and to organise, conduct courses, seminars, trainings for any person, firm, corporation, business and industry.
AppAsia Capital Sdn. Bhd.	Malaysia	100	100	Provision of licensed money lending business.
AppAsia Stream Sdn. Bhd.	Malaysia	100	100	Photography, video streaming, videography production and advertisement.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

7. Investment in subsidiaries (Cont'd)

Acquisition of shares from NCI in a subsidiary

On 14 March 2024, the Company acquired 15,000 ordinary shares in AppAsia Stream Sdn. Bhd. from NCI with a total cash consideration of RM15,000, which increasing its ownership from 70% to 100%.

The effect of changes in the equity ownership in AppAsia Stream Sdn. Bhd. that is attributable to owners of the Company are as follows:

	RM
Carrying amount of NCI acquired	(280,826)
Consideration paid to NCI	(15,000)
Loss on acquisition recorded in equity	<u><u>(295,826)</u></u>

Non-controlling interests

Name of company	Proportion of		Profit/(Loss) allocated		Accumulated NCI	
	ownership interest and		to NCI			
	2025	2024	2025	2024	2025	2024
	%	%	RM	RM	RM	RM
AppAsia Stream Sdn. Bhd.	-	-	-	5,737	-	-

Summarised financial information of NCI have not been presented as the NCI of the subsidiary are not individually material to the Group.

8. Investment in Associates

	Company	
	2025	2024
	RM	RM
At cost		
Unquoted shares in Malaysia	900,000	-
Share of post-acquisition reserve	(33,246)	-
	<u><u>866,754</u></u>	<u><u>-</u></u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

8. Investment in Associates (Cont'd)

Details of the associate is as follows:

Name of company	Place of business/ Country of incorporation	Effective interest		Principal activities
		2025 %	2024 %	
AppAsia Ai Sdn. Bhd.	Malaysia	30	-	Develop, design and development of artificial intelligence software and products and any other information technology services in connection thereto.

* The result of associate was accounted for under equity method by using the unaudited management accounts of which the financial statements are not material to the Group.

The summarised financial information of AppAsia Ai Sdn. Bhd. is not presented as it is not material to the Group.

During the financial year, the Company acquired 900,000 ordinary shares of AppAsia Ai Sdn. Bhd. for a total cash consideration of RM900,000, representing 30% equity interest in AppAsia Ai Sdn. Bhd..

9. Trade receivables

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Non-current	3,644,648	82,160	-	-
Current	26,420,385	22,368,144	290	290
Less: Allowance for expected credit losses ("ECLs")	(1,115,502)	(1,508)	-	-
	25,304,883	22,366,636	290	290
	28,949,531	22,448,796	290	290

Included in trade receivables of the Group is loan receivables from third parties arising from the money lending business and have maturity of 1 to 5 years (2024: 1 to 2 years). The gross amount of RM18,715,487 (2024: RM17,693,597) is unsecured and bearing interest from 8.34% to 17.4% (2024: 8.34% to 13.57%) per annum, whereas the gross amount of RM6,287,401 (2024: RM1,095,044) is bearing interest from 10.33% to 12% (2024: 10.33% to 12.00%) per annum and is secured against the assets of the respective receivables.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

9. Trade receivables (Cont'd)

Included in trade receivables of the Group is RM2,979,049 (2024: RM2,936,989) are bearing interest at 18% per annum if past due beyond the credit term and are generally on cash term to 90 days (2024: cash term to 60 days). Other trade receivables are non-interest bearing and are generally on cash term to 30 days (2024: cash term to 60 days). They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Movements in the allowance for ECLs for trade receivables are as follows:

	Group	
	2025 RM	2024 RM
At 1 January	1,508	19,048
Charge for the financial year	1,114,121	572
Reversal for the financial year	(127)	(7,312)
Written off for the financial year	-	(10,800)
At 31 December	1,115,502	1,508

The loss allowance account in respect of trade receivables is used to record loss allowance. Unless the Group and the Company are satisfied that recovery of the amount is possible, the amount considered irrecoverable is written off against the receivable directly.

The following table provides information about the exposure to credit risk and allowance for ECLs for trade receivables:

	Gross amount RM	ECLs RM	Net amount RM
Group			
2025			
Not past due	26,944,104	(77,088)	26,867,016
Past due:			
Less than 30 days	1,664,265	(548)	1,663,717
31 to 60 days	164,758	(823)	163,935
61 to 90 days	75,324	(160)	75,164
More than 90 days	181,303	(1,604)	179,699
	29,029,754	(80,223)	28,949,531
Credit impaired:			
Individual impaired	1,035,279	(1,035,279)	-
	30,065,033	(1,115,502)	28,949,531
Company			
2025			
Not past due	290	-	290

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

9. Trade receivables (Cont'd)

The following table provides information about the exposure to credit risk and allowance for ECLs for trade receivables: (Cont'd)

	Gross amount RM	ECLs RM	Net amount RM
Group (Cont'd)			
2024			
Not past due	22,016,035	-	22,016,035
Past due:			
Less than 30 days	383,038	-	383,038
31 to 60 days	43,096	-	43,096
61 to 90 days	2,904	-	2,904
More than 90 days	3,723	-	3,723
	<u>22,448,796</u>	<u>-</u>	<u>22,448,796</u>
Credit impaired:			
Individual impaired	1,508	(1,508)	-
	<u>22,450,304</u>	<u>(1,508)</u>	<u>22,448,796</u>
Company			
2024			
Not past due	<u>290</u>	<u>-</u>	<u>290</u>

10. Other receivables

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Non-trade receivables	217,984	838,638	83	4,748
Less: Allowance for ECLs	(194)	(194)	-	-
	<u>217,790</u>	<u>838,444</u>	<u>83</u>	<u>4,748</u>
Deposits	202,576	187,301	34,054	66,693
Prepayments	169,195	227,547	39,890	44,394
Accrued revenue	87,310	45,989	-	-
	<u>676,871</u>	<u>1,299,281</u>	<u>74,027</u>	<u>115,835</u>

The accrued revenue primarily relates to the Group's rights to consideration for work performed but not yet billed at the reporting date for its services performed. The accrued revenue will be transferred to trade receivables when the rights become unconditional, which is expected to occur over the next 12 months.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

10. Other receivables (Cont'd)

As of the reporting date, the receivables expected to be recognised in the future relating to performance obligations that are satisfied is RM87,310 (2024: RM45,989). The Group expects to recognise this revenue as the services are performed, which is expected to occur over the next 12 months.

Movements in the allowance for ECLs of other receivables are as follows:

	Group	
	2025	2024
	RM	RM
At 1 January/31 December	194	194

11. Amount due from/(to) subsidiaries

	Company	
	2025	2024
	RM	RM
Amount due from subsidiaries		
Trade related	3,421,299	2,140,864
Non-trade related	29,734,419	12,047,479
	33,155,718	14,188,343
Less: Allowance for ECLs	(6,345,923)	(3,445,093)
	26,809,795	10,743,250
Amount due to subsidiaries		
Non-trade related	(7,457,241)	(1,125,824)

Trade balances are unsecured, non-interest bearing and generally on 30 to 90 days (2024: 30 to 90 days). Non-trade balances are unsecured, non-interest bearing and repayable on demand.

Movements in the allowance for ECLs of amount due from subsidiaries are as follows:

	Company	
	2025	2024
	RM	RM
At 1 January	3,445,093	3,721,326
Charge for the financial year	2,900,830	-
Reversal for the financial year	-	(276,233)
At 31 December	6,345,923	3,445,093

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

12. Amount due from an associate

Amount due from an associate is unsecured, trade in nature, non-interest bearing and generally on 30 days.

13. Share capital

	Group and Company			
	Number of ordinary shares		Amount	
	2025	2024	2025	2024
	Units	Units	RM	RM
Issued and fully paid				
At 1 January	1,444,902,960	1,161,930,160	43,537,253	32,102,783
Exercise of warrants	-	282,972,800	-	11,434,470
Exercise of share issuances scheme options	24,900,000	-	2,118,990	-
At 31 December	<u>1,469,802,960</u>	<u>1,444,902,960</u>	<u>45,656,243</u>	<u>43,537,253</u>

In the previous financial year, the Company issued 281,756,400 and 1,216,400 new ordinary shares pursuant to the conversion of Warrants 2014/2024 (“Warrant A”) and Warrants 2021/2024 (“Warrant B”) at the exercise price of RM0.04 and RM0.135 per ordinary share respectively.

During the financial year, the Company issued 24,900,000 new ordinary shares pursuant to the conversion of Share Issuance Scheme (“SIS”) Options at the exercise price of RM0.061 per ordinary share.

The new ordinary shares issued during the financial years shall rank pari passu in all respects with the existing ordinary shares of the Company.

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company. All ordinary share rank equally with regards to the Company’s residual assets.

14. Treasury shares

The shareholders of the Company, by a resolution passed in the Annual General Meeting held on 9 June 2023, renewed their approval for the Company’s plan to repurchase its own shares. The Directors of the Company are committed to enhancing the value of the Company to its shareholders and believe that the repurchase plan can be applied in the best interest of the Company and its shareholders.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

14. Treasury shares (Cont'd)

	Group and Company			
	Number of ordinary shares		Amount	
	2025 Units	2024 Units	2025 RM	2024 RM
At 1 January	74,587,500	74,587,500	10,369,286	10,369,286
Purchase of own shares	13,580,900	-	1,696,956	-
At 31 December	<u>88,168,400</u>	<u>74,587,500</u>	<u>12,066,242</u>	<u>10,369,286</u>

During the year, the Company repurchased a total of 13,580,900 (2024: Nil) of its issued ordinary shares from the open market at an average price of RM0.12 (2024: RM Nil) per share. The total consideration paid for the repurchase was RM1,696,956 (2024: RM Nil). The repurchased transactions were financed by internally-generated funds. The shares repurchased are being held as treasury shares in accordance with Section 127(4) of the Companies Act 2016 in Malaysia.

15. Reserves

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Share Issuance Scheme ("SIS")					
Options reserve	(a)	-	600,090	-	600,090
Fair value reserve	(b)	252,452	790,284	-	-
Retained earnings/ (Accumulated losses)		<u>7,112,242</u>	<u>5,069,425</u>	<u>5,206,249</u>	<u>(883,937)</u>
		<u>7,364,694</u>	<u>6,459,799</u>	<u>5,206,249</u>	<u>(283,847)</u>

(a) Share Issuance Scheme ("SIS") Options reserve

	Group and Company	
	2025 RM	2024 RM
Non-distributable		
At 1 January/31 December	<u>-</u>	<u>600,090</u>

SIS Options reserve represents the equity-settled share options granted to employees. The reserve is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options, and is reduced by the expiry or exercise of the share options. Further relevant details are disclosed in Note 26 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

15. Reserves (Cont'd)

- (b) Fair value reserve represents the cumulative net change in the fair value of digital assets in securities measured at fair value through other comprehensive income ("FVTOCI") until they are derecognised or impaired.

16. Lease liabilities

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Non-current	-	85,212	-	-
Current	364,208	86,385	119,520	-
	<u>364,208</u>	<u>171,597</u>	<u>119,520</u>	<u>-</u>

The maturity analysis of lease liabilities at the end of the reporting period is as follows:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Within 1 year	374,772	93,600	123,012	-
Between 2 to 5 years	-	87,600	-	-
	<u>374,772</u>	<u>181,200</u>	<u>123,012</u>	<u>-</u>
Less: Future finance charges	(10,564)	(9,603)	(3,492)	-
Present value of lease liabilities	<u>364,208</u>	<u>171,597</u>	<u>119,520</u>	<u>-</u>

The Group and the Company lease various office buildings. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The average effective interest rate per annum of the Group and of the Company are 5.35% to 5.45% (2024: 3.80% to 5.45%) and 5.35% (2024: 3.80%) respectively.

17. Trade payables

The normal trade credit term granted to the Group is 30 days (2024: 30 days) depending on the terms of the contracts.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

18. Other payables

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Non-trade payables	626,821	872,261	4,860	4,132
Accruals	767,880	676,395	68,881	57,940
Deposit received	168,518	600,396	33,200	33,200
Deferred revenue	3,477	5,168	-	-
Sales and service tax payable	221,382	188,172	-	-
	<u>1,788,078</u>	<u>2,342,392</u>	<u>106,941</u>	<u>95,272</u>

Included in non-trade payables of the Group is an amount of RM799 (2024: RM216) due to a company in which certain Directors of the Company has interests.

The deferred revenue primarily relates to the advance consideration received from customer for service contracts, which revenue is recognised over the service period for 1 to 12 months (2024: 1 to 12 months).

As of the reporting date, the revenue expected to be recognised in the future relating to performance obligations that are unsatisfied is RM3,477 (2024: RM5,168). The Group expects to recognise this revenue as the services are performed, which is expected to occur over the next 12 months.

19. Revenue

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Revenue from contracts with customers:				
Rendering of services	13,056,804	12,146,202	42,290	42,290
Sales of goods	15,214,075	16,010,885	-	-
Management fees	-	-	1,272,000	1,192,500
	<u>28,270,879</u>	<u>28,157,087</u>	<u>1,314,290</u>	<u>1,234,790</u>
Revenue from other sources:				
Interest income	74,596	19,026	74,596	19,026
Rental income	70,400	52,800	70,400	172,800
Dividend income	-	-	9,000,000	-
Financing income	2,337,220	2,113,737	-	-
	<u>2,482,216</u>	<u>2,185,563</u>	<u>9,144,996</u>	<u>191,826</u>
	<u>30,753,095</u>	<u>30,342,650</u>	<u>10,459,286</u>	<u>1,426,616</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

19. Revenue (Cont'd)

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Timing of revenue recognition:				
At a point in time	23,015,566	23,038,964	-	-
Over time	5,255,313	5,118,123	1,314,290	1,234,790
Total revenue from contracts with customers	<u>28,270,879</u>	<u>28,157,087</u>	<u>1,314,290</u>	<u>1,234,790</u>

Breakdown of the Group's revenue from contracts with customers:

	Investment holding RM	Digital solutions RM	E-Commerce business RM	Consolidated RM
2025				
Major goods and services:				
Rendering of services	42,290	12,665,073	349,441	13,056,804
Sales of goods	-	-	15,214,075	15,214,075
Total revenue from contracts with customers	<u>42,290</u>	<u>12,665,073</u>	<u>15,563,516</u>	<u>28,270,879</u>
Geographical market:				
Malaysia	42,290	12,664,706	15,563,516	28,270,512
United States	-	367	-	367
Total revenue from contracts with customers	<u>42,290</u>	<u>12,665,073</u>	<u>15,563,516</u>	<u>28,270,879</u>
Timing of revenue recognition:				
At a point in time	-	7,452,050	15,563,516	23,015,566
Over time	42,290	5,213,023	-	5,255,313
	<u>42,290</u>	<u>12,665,073</u>	<u>15,563,516</u>	<u>28,270,879</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

19. Revenue (Cont'd)

Breakdown of the Group's revenue from contracts with customers: (Cont'd)

	Investment Holding RM	Digital Solutions RM	E-Commerce Business RM	Consolidated RM
2024				
Major goods and services:				
Rendering of services	42,290	11,989,178	114,734	12,146,202
Sales of goods	-	-	16,010,885	16,010,885
Total revenue from contracts with customers	42,290	11,989,178	16,125,619	28,157,087
Geographical market:				
Malaysia	42,290	11,989,148	16,125,619	28,157,057
United States	-	30	-	30
Total revenue from contracts with customers	42,290	11,989,178	16,125,619	28,157,087
Timing of revenue recognition:				
At a point in time	-	6,913,345	16,125,619	23,038,964
Over time	42,290	5,075,833	-	5,118,123
	42,290	11,989,178	16,125,619	28,157,087

Rendering of services

Revenue from maintenance services and digital platform services are recognised over time in the reporting period in which the services is rendered, which simultaneously received and consumes the benefits provided by the Group and the Company, and the Group and the Company has a present right to payment for the services.

Revenue from provision of electronic bank confirmation platform services, advertising agents services and photography, videography production and advertisement services are recognised at a point in time in the reporting period in which the services are rendered. Revenue is recognised based on the price specified in the contract net of the rebates, discounts and taxes.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

19. Revenue (Cont'd)

Sales of goods

Revenue from sales of goods is recognised at a point in time in the reporting period when control of the products has been transferred, being when the customer accepts the delivery of goods.

Revenue is recognised based on the price specified in the contract, net of any discounts.

Sales are made with a credit term of cash term to 60 days, which is consistent with market practice, therefore, no element of financing is deemed present. A receivable is recognised when the customer accepts delivery of the goods.

There is no right of return and warranty provided to the customer on the sale of products.

Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

Interest income

Interest income is recognised on accruals basis using the effective interest method.

Financing income

Financing income is accounted for on an accrual basis by reference to rest periods as stipulated in the loan agreements.

20. Finance cost

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Interest expense on:				
Lease liabilities	29,935	15,047	9,705	5,167

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

21. Profit before tax

Profit before tax is derived after charging/(crediting), amongst others, the following items:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Amortisation of intangible assets	209,402	470,899	-	-
Auditors' remuneration				
- statutory audit	88,000	82,500	35,000	33,000
- non-statutory audit	3,000	3,000	3,000	3,000
Depreciation of:				
- investment properties	52,122	49,109	52,122	49,109
- property, plant and equipment	280,138	250,573	82,388	60,201
- right-of-use assets	358,664	359,050	116,414	240,427
Lease expenses relating to:				
- low-value asset (a)	11,730	4,570	-	-
(Gain)/Loss on disposal of:				
- digital assets	(112,310)	(100,926)	-	-
- property, plant and equipment	-	4,657	-	(3,599)
Gain on early termination of lease contract	-	(1,523)	-	-
Government grant income	(20,884)	(4,057)	-	-
Unrealised loss/(gain) on foreign exchange	12,076	(2,660)	-	-
Realised loss/(gain) on foreign exchange	80,656	(1,297)	-	-
Interest income	(210,619)	(97,674)	(74,596)	(19,026)
Property, plant and equipment written off	-	654	-	-
Reversal of allowance for ECLs on:				
- trade receivables	(127)	(7,312)	-	-
- amount due from subsidiaries	-	-	-	(276,233)
Allowance for ECLs on:				
- amount due from subsidiaries	-	-	2,900,830	-
- trade receivables	1,114,121	572	-	-
Reversal of impairment losses on:				
- investment properties	(64,461)	-	(64,461)	-
- investment in subsidiaries	-	-	(259,120)	(285,252)

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

21. Profit before tax (Cont'd)

Profit before tax is derived after charging/(crediting), amongst others, the following items:
(Cont'd)

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Impairment losses on:				
- digital assets	438,381	-	-	-
- investment in subsidiaries	-	-	6,109	25,574
- investment properties	-	19,891	-	19,891
	<u>438,381</u>	<u>19,891</u>	<u>-</u>	<u>44,465</u>

- (a) The Group leases a number of office equipment with contract terms of not more than one year or value of asset is less than RM20,000 when it is new. These leases are short-term and lease of low-value asset. The Group has elected not to recognise ROU assets and lease liabilities for these leases.

22. Taxation

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Tax expenses recognised in profit or loss				
Current tax				
Current financial year provision	1,345,424	1,164,760	4,100	16,000
(Over)/Under provision in prior financial year	(109,577)	(3,363)	7,863	(439)
Real property gain tax	(21,000)	-	-	-
	<u>1,214,847</u>	<u>1,161,397</u>	<u>11,963</u>	<u>15,561</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

22. Taxation (Cont'd)

A reconciliation of income tax expenses applicable to profit/(loss) before tax at the statutory income tax rate to income tax expenses at the effective income tax rate of the Group and of the Company are as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Profit before tax	3,257,664	4,023,025	6,102,149	267,309
At Malaysian statutory tax rate of 24% (2024: 24%)	781,839	965,526	1,464,516	64,154
Income not subject to tax	(248,214)	(70,609)	(2,239,332)	(134,756)
Expenses not deductible for tax purposes	531,239	361,859	770,421	77,579
Effect of share of result of associates	7,979	-	-	-
Real property gain tax	(21,000)	-	-	-
Deferred tax assets not recognised	272,581	(92,016)	8,495	9,023
(Over)/Under provision of current tax in prior financial year	(109,577)	(3,363)	7,863	(439)
	<u>1,214,847</u>	<u>1,161,397</u>	<u>11,963</u>	<u>15,561</u>

The Group has estimated unutilised capital allowances of RM350,712 (2024: RM307,676) and unutilised business losses of RM11,050,284 (2024: RM11,060,553) and the Company has estimated unutilised capital allowances of RM202,991 (2024: RM159,955) and unutilised business losses of RM7,394,770 (2024: RM7,394,770) available for carry forward to offset against future taxable profits. These amounts are subject to approval by the tax authorities.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

22. Taxation (Cont'd)

Unutilised business losses for which no deferred tax asset was recognised expire as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Expiring on 2028	8,137,470	8,144,034	7,394,770	7,394,770
Expiring on 2029	132,747	243,945	-	-
Expiring on 2030	175,476	175,476	-	-
Expiring on 2031	293,113	293,113	-	-
Expiring on 2032	1,273,957	1,273,957	-	-
Expiring on 2033	589,766	589,766	-	-
Expiring on 2034	340,262	340,262	-	-
Expiring on 2035	107,493	-	-	-
	<u>11,050,284</u>	<u>11,060,553</u>	<u>7,394,770</u>	<u>7,394,770</u>

Based on the current legislation, any unutilised business losses shall be carried forward for a maximum period of ten consecutive years of assessment immediately following that year of assessment, whereas the unutilised capital allowances are allowed to be carried forward indefinitely.

Unrecognised deferred tax assets

Deferred tax assets (stated at gross) have not been recognised in respect of the following items:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Unutilised business losses	11,050,284	11,060,553	7,394,770	7,394,770
Unutilised capital allowances	350,712	307,676	202,991	159,955
Property, plant and equipment	(28,185)	(9,231)	(40,195)	(29,452)
Provision	1,125,339	3,392	3,106	-
	<u>12,498,150</u>	<u>11,362,390</u>	<u>7,560,672</u>	<u>7,525,273</u>

Deferred tax assets have not been recognised in respect of these items as they may not have sufficient taxable profits to be used to offset or they have arisen in subsidiaries that have a recent history of losses.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

23. Earnings per share

(a) Basic earnings per share

The basic earnings per share are calculated based on the consolidated profit for the financial year attributable to owners of the Company and the weighted average number of ordinary shares in issue during the financial year as follows:

	Group	
	2025	2024
	RM	RM
Profit attributable to owners of the Company	2,042,817	2,855,891
Weighted average number of ordinary shares in issue (in unit):		
Issued ordinary shares at 1 January (exclude treasury shares)	1,370,315,460	1,087,342,660
Effect of ordinary shares issued during the financial year	20,670,411	94,624,721
Effect of treasury shares held	(1,603,236)	-
Weighted average number of ordinary shares at 31 December	1,389,382,635	1,181,967,381
Basic earnings per share (in sen)	0.15	0.24

(b) Diluted earnings per share

The diluted earnings per share are calculated based on the consolidated profit for the financial year attributable to the owners of the Company and the weighted average number of ordinary shares in issue during the financial year have been adjusted for the dilutive effects of all potential ordinary shares as follows:

	Group	
	2025	2024
	RM	RM
Profit attributable to owners of the Company	2,042,817	2,855,891
Weighted average number of ordinary shares used in the calculation of basic earnings per share	1,389,382,635	1,181,967,381
Effect of share options on issue	-	12,500,816
Weighted average number of ordinary shares at 31 December (diluted)	1,389,382,635	1,194,468,197
Diluted earnings per share (in sen)	0.15	0.24

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

24. Staff costs

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Salaries, wages and other emoluments	4,979,999	4,240,778	705,059	525,779
Social security contributions	41,303	36,280	8,100	6,994
Defined contribution plans	660,662	579,496	80,826	72,411
Employee insurance system	4,277	3,927	926	800
Other benefits	101,218	97,797	33,298	58,411
Estimated money value of benefits-in-kind	69,700	62,700	17,400	17,400
	<u>5,857,159</u>	<u>5,020,978</u>	<u>845,609</u>	<u>681,795</u>

25. Reconciliation of liabilities arising from financing activities

The table below shows the detailed changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes:

	At 1 January RM	Financing cash flows RM	Other changes (i) RM	At 31 December RM
Group				
2025				
Lease liabilities	171,597	(350,838)	543,449	364,208
2024				
Lease liabilities	466,982	(368,819)	73,434	171,597
Company				
2025				
Lease liabilities	-	(113,308)	232,828	119,520
Amount due to subsidiaries	1,125,824	(6,717,323)	13,048,740	7,457,241
	<u>1,125,824</u>	<u>(6,830,631)</u>	<u>13,281,568</u>	<u>7,576,761</u>
2024				
Lease liabilities	249,605	(249,605)	-	-
Amount due to subsidiaries	2,963,032	(1,837,208)	-	1,125,824
	<u>3,212,637</u>	<u>(2,086,813)</u>	<u>-</u>	<u>1,125,824</u>

(i) Other changes include new lease and assignment of debts.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

26. Share issuance scheme (“SIS”)

At an extraordinary general meeting held on 15 November 2014, the Company’s shareholders approved the establishment of SIS for eligible Directors and employees of the Group.

The salient features of the SIS Options are as follows:

- (a) any employee of the Group shall be eligible if as at the date of offer, the employee:
 - (i) has attained at least eighteen (18) years of age;
 - (ii) is an employee in a company within the Group, which is not dormant belonging to such categories of employment as determined by the Option Committee; and
 - (iii) who falls under such categories and criteria that the Option Committee may decide at its absolute discretion from time to time.
- (b) any Director of the Group shall be eligible if as at the date of offer, the Director:
 - (i) is at least eighteen (18) years of age; and
 - (ii) has been appointed as a Director of a company within the Group, which is not dormant.
- (c) The maximum number of new shares to be issued pursuant to the exercise of the SIS Options which may be granted under the SIS Shares shall not exceed thirty percent (30%) of the total issued and paid-up share capital (excluding treasury shares, if any) of the Company at any point of time throughout the duration of the SIS.
- (d) The options granted may be exercised any time upon the satisfaction of vesting conditions of each offer.
- (e) The SIS shall be in force for a period of five (5) years. On 18 February 2020, the Company announced the extension of SIS which was expiring on 12 March 2020 for another five (5) years until 12 March 2025 in accordance with terms of the By-Laws.
- (f) The options granted may be exercised in full or in lesser number of ordinary shares provided that the number shall be in multiples of and not less than 100 shares.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

26. Share issuance scheme ("SIS") (Cont'd)

Movements in the number of share options and the weighted average exercise prices are as follows:

Date of offer	Exercise price	Number of options over ordinary shares			
		At 1.1.2025	Exercised	Lapsed	At 31.12.2025
24 March 2015	0.061	24,900,000	(24,900,000)	-	-

Date of offer	Exercise price	Number of options over ordinary shares			
		At 1.1.2024	Exercised	Lapsed	At 31.12.2024
24 March 2015	0.061	24,900,000	-	-	24,900,000

During the financial year ended 31 December 2025, 24,900,000 units of Share Issuance Scheme option were exercised.

The fair value of services received in return for share options granted during the previous financial year is based on the fair value of share options granted, estimated by the management using Black-Scholes-Merton model, taking into account the terms and conditions upon which the options were granted. The weighted average fair value of share options measured at grant date and the assumptions are as follows:

	2025 RM	2024 RM
Fair value of share options granted	N/A	0.0241
Weighted average share price at grant date	N/A	0.076
Weighted average exercise price	N/A	0.061
Expected volatility (%)	N/A	162.64
Expected life (years)	N/A	5 years
Risk free rate (%)	N/A	3.736
Expected dividend yield (%)	N/A	Nil

The expected life of the share options is based on historical data, has been adjusted according to management's best estimate for the effects of non-transferability, exercise restrictions (including the probability of meeting the market conditions attached to the option), and behavioural considerations. The expected volatility is based on the historical share price volatility, adjusted for unusual or extraordinary volatility arising from certain economic or business occurrences which is not reflective of its long-term average level. While the expected volatility is assumed to be indicative of future trends, it may not necessarily be the actual outcome. No other features of the option grant were incorporated into the measurement of fair value.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

27. Related party disclosures

(a) Identifying related parties

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly. The key management personnel comprise the Directors and management personnel of the Group, having authority and responsibility for planning, directing and controlling the activities of the Group entities directly or indirectly.

(b) Significant related party transactions

Related party transactions have been entered into in the normal course of business under negotiated terms. In addition to the related party balances disclosed elsewhere in the financial statements, the significant related party transactions of the Group and of the Company are as follows:

	Group	
	2025	2024
	RM	RM
Transactions with an associate		
Service rendered	(43,500)	-
Transactions with companies in which certain Directors have substantial financial interests		
Rental deposits paid	-	15,000
Rental of premises paid/payable	380,772	371,599

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

27. Related party disclosures (Cont'd)

(b) Significant related party transactions (Cont'd)

	Company	
	2025 RM	2024 RM
Transactions with subsidiaries		
Dividend income	9,000,000	-
Service received	13,200	36,000
Management fee received	(1,272,000)	(1,192,500)
Rental income	-	(120,000)
	<u> </u>	<u> </u>
Transactions with companies in which certain Directors of the Company has substantial financial interests		
Maintenance services received	(42,290)	(42,290)
Rental of premises paid/payable	123,012	254,772
	<u> </u>	<u> </u>

(c) Compensation of key management personnel

Compensation of Directors and other members of key management personnel are as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Executive Directors				
Salaries and other emoluments	2,340,000	1,899,000	120,000	115,000
Defined contribution plans	390,397	318,610	21,910	20,950
Employee insurance system	898	799	190	180
Social security contributions	7,855	6,982	1,659	1,572
Estimated money value of benefits-in-kind	69,700	62,700	17,400	17,400
	<u>2,808,850</u>	<u>2,288,091</u>	<u>161,159</u>	<u>155,102</u>
Non-executive Directors				
Fees	180,000	112,742	180,000	112,742
other emoluments	85,000	45,000	85,000	45,000
	<u>265,000</u>	<u>157,742</u>	<u>265,000</u>	<u>157,742</u>

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

27. Related party disclosures (Cont'd)

(c) Compensation of key management personnel (Cont'd)

Compensation of Directors and other members of key management personnel are as follows: (Cont'd)

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Other key management personnel				
Salaries and other emoluments	177,500	187,000	-	-
Defined contributions plans	21,312	22,440	-	-
Employee insurance system	143	155	-	-
Social security contributions	1,250	1,352	-	-
	<u>200,205</u>	<u>210,947</u>	<u>-</u>	<u>-</u>
	<u>3,274,055</u>	<u>2,656,780</u>	<u>426,159</u>	<u>312,844</u>

28. Segment information

In line with the Group's Strategy to penetrate into different IT consumer market, the management has currently segregated the Group into the following core business units based on different products, services and market segments as follows:

Digital solutions	Provision of digital platform related solutions and services.
E-Commerce business	Provision of online marketplace for e-commerce activities.
Financial services	Provision of financial assistance.
Investment holding and others	Investment holding and provision of management services and provision of other complementary activities.

The Group management strategically dedicates the operation of each business units to the respective subsidiaries and monitors the operation separately for effective resource allocation and performance assessment. Each business unit's performance is evaluated based on the long-term business value and profitability.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements.

Transactions between segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial year.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

28. Segment information (Cont'd)

	Digital solutions RM	E-Commerce business RM	Financial services RM	Investment holding and others RM	Eliminations RM	Consolidated RM
2025						
Revenue						
External customers	3,665,073	15,563,516	2,337,220	9,187,286	-	30,753,095
Inter segment	132,000	-	-	10,272,000	(10,404,000)	-
Total revenue	3,797,073	15,563,516	2,337,220	19,459,286	(10,404,000)	30,753,095
Segment results						
Interest income	51,043	59,355	25,625	74,596	-	210,619
Interest expenses	(16,588)	-	(3,642)	(9,705)	-	(29,935)
Depreciation and amortisation	(602,937)	-	(46,465)	(250,924)	-	(900,326)
Other non-cash items	259,392	250,000	(1,114,121)	(2,583,358)	1,767,161	(1,420,926)
Segments profit/(loss) before tax	3,836,666	556,248	2,867	6,094,722	(7,232,839)	3,257,664
Assets						
Included in the measurement of segment assets are:						
Capital expenditure	3,246,403	-	85,766	313,654	-	3,645,823
Segments assets	12,453,983	4,488,290	25,451,502	47,344,668	(46,337,531)	43,400,912
Liabilities						
Segment liabilities	7,848,919	888,393	23,740,799	7,686,902	(37,718,796)	2,446,217

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

28. Segment information (Cont'd)

	Digital solutions RM	E-Commerce business RM	Financial services RM	Investment holding and others RM	Eliminations RM	Consolidated RM
2024						
Revenue						
External customers	11,989,178	16,125,619	2,113,737	114,116	-	30,342,650
Inter segment	143,000	-	-	1,346,100	(1,489,100)	-
Total revenue	12,132,178	16,125,619	2,113,737	1,460,216	(1,489,100)	30,342,650
Segment results						
Interest income	17,297	47,570	13,781	19,026	-	97,674
Interest expenses	(11,841)	-	(725)	(5,167)	2,686	(15,047)
Depreciation and amortisation	(853,024)	(4,741)	(34,692)	(349,737)	112,563	(1,129,631)
Other non-cash items	(494,473)	(250,000)	-	519,619	311,501	86,647
Segments profit/(loss) before tax	2,441,169	(42,777)	1,024,218	293,664	306,751	4,023,025
Assets						
Included in the measurement of segment assets are:						
Capital expenditure	2,056,440	-	-	79,780	-	2,136,220
Segments assets	18,801,026	4,920,954	20,662,807	34,977,359	(37,101,139)	42,261,007
Liabilities						
Segment liabilities	7,624,549	1,830,094	18,669,545	1,224,296	(26,715,243)	2,633,241

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

28. Segment information (Cont'd)

(a) Adjustment and eliminations

Capital expenditure consists of additions of property, plant and equipment, investment properties, right-of-use assets and intangible assets.

Inter-segment revenues are eliminated on consolidation.

(b) Other non-cash income/(expense) consist of the following items as presented in the respective notes to financial statements:

	Group	
	2025	2024
	RM	RM
(Loss)/Gain on disposal of:		
- property, plant and equipment	-	(4,657)
- digital assets	112,310	100,926
Reversal of allowance for ECLs on trade receivables	127	7,312
Reversal of impairment losses on investment properties	64,461	-
Allowance for ECLs on trade receivables	(1,114,121)	(572)
Impairment losses on:		
- digital assets	(438,381)	-
- investment properties	-	(19,891)
Property, plant and equipment written off	-	(654)
Share of result of associate	(33,246)	-
Unrealised (loss)/gain on foreign exchange	(12,076)	2,660
Gain on early termination of lease contract	-	1,523
	<u>(1,420,926)</u>	<u>86,647</u>

(c) Geographic information

No disclosure on geographical segment information as the Group predominantly operates in Malaysia.

The non-current assets are entity located in Malaysia.

Revenue information based on the geographic location of customers is disclosed in Note 19 to the financial statements.

(d) Major customers

Major customers' information are revenues from transactions with a single external customer amount to ten percent or more of the Group revenue. A group of entities known to a reporting entity to be under common control shall be considered a single customer, and entities known to the reporting entity to be under the control of that government shall be considered a single customer.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

28. Segment information (Cont'd)

(d) Major customers (Cont'd)

The following is the major customers with revenue equal or more than 10% of the Group's total revenue:

	Segment	Group	
		2025	2024
		RM	RM
- Customer A	E-Commerce business	9,072,710	9,644,387

29. Financial instruments

(a) Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis at amortised cost.

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	2025	2024
	RM	RM
Group		
At amortised cost		
Financial assets		
Trade receivables	28,949,531	22,448,796
Other receivables	420,366	1,025,745
Amount due from an associate	43,500	-
Cash and bank balances	6,559,062	12,768,060
	35,972,459	36,242,601
At amortised cost		
Financial liabilities		
Trade payables	113,453	117,272
Other payables	1,563,219	2,149,052
	1,676,672	2,266,324

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(a) Classification of financial instruments (Cont'd)

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis: (Cont'd)

	2025	2024
	RM	RM
Company		
At amortised cost		
Financial assets		
Trade receivables	290	290
Other receivables	34,137	71,441
Amount due from subsidiaries	26,809,795	10,743,250
Cash and bank balances	1,386,203	6,311,638
	<u>28,230,425</u>	<u>17,126,619</u>
At amortised cost		
Financial liabilities		
Other payables	106,941	95,272
Amount due to subsidiaries	7,457,241	1,125,824
	<u>7,564,182</u>	<u>1,221,096</u>

(b) Financial risk management objectives and policies

The Group's and the Company's financial risk management policy are to ensure that adequate financial resources are available for the development of the Group's and of the Company's operation whilst managing their credit, liquidity and market risks. The Group and the Company operate within clearly defined guidelines that are approved by the Board and the Group's and the Company's policy are not to engage in speculative transactions.

The following sections provide details regarding the Group's and the Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

(i) Credit risk

Credit risk is the risk of a financial loss to the Group and the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its trade and other receivables, amount due from an associate, and cash and bank balances. The Company's exposure to credit risk arises principally from trade and other receivables, amount due from subsidiaries, and cash and bank balances. There are no significant changes as compared to prior financial year.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(i) Credit risk (Cont'd)

The Group and the Company have adopted a policy of only dealing with creditworthy counterparties. Management has a credit policy in place to control credit risk by dealing with creditworthy counterparties and deposits with banks and financial institutions with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken for long outstanding debts.

The Company provides unsecured advances to subsidiaries. The Company monitors on an ongoing basis the results of the subsidiaries and repayments made by the subsidiaries.

At each reporting date, the Group and the Company assess whether any of the receivables are credit impaired.

The gross carrying amounts of credit impaired trade receivables are written off (either partial or full) when there is no realistic prospect of recovery. This is generally the case when the Group or the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. Nevertheless, trade receivables that are written off could still be subject to enforcement activities.

The carrying amounts of the financial assets recorded on the statements of financial position as at the reporting date represent the Group's and the Company's maximum exposure to credit risk, excluding any collateral held. The financial effect of collateral held for loan receivables is not significant.

There are no significant changes as compared to previous financial year.

Credit risks concentration

As at the end of the financial year, the Group had 4 customers (2024: 3 customers) accounted for approximately 62% (2024: 68%) of the trade receivables outstanding. The Company has no significant concentration of credit risks except for advances to its subsidiaries where risks of default have been assessed to be low.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk

Liquidity risk refers to the risk that the Group or the Company will encounter difficulty in meeting its financial obligations as they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group finances its liquidity through internally generated cash flows and minimises liquidity risk by keeping committed credit lines available.

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay.

	On demand or within 1 year	2 to 5 years	Total contractual cash flows	Total carrying amount
	RM	RM	RM	RM
Group				
2025				
<u>Non-derivative</u>				
<u>financial liabilities</u>				
Trade payables	113,453	-	113,453	113,453
Other payables	1,563,219	-	1,563,219	1,563,219
Lease liabilities	374,772	-	374,772	364,208
	2,051,444	-	2,051,444	2,040,880
2024				
<u>Non-derivative</u>				
<u>financial liabilities</u>				
Trade payables	117,272	-	117,272	117,272
Other payables	2,149,052	-	2,149,052	2,149,052
Lease liabilities	93,600	87,600	181,200	171,597
	2,359,924	87,600	2,447,524	2,437,921

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay. (Cont'd)

	On demand or within 1 year RM	Total contractual cash flows RM	Total carrying amount RM
Company			
2025			
<u>Non-derivative financial liabilities</u>			
Other payables	106,941	106,941	106,941
Amount due to subsidiaries	7,457,241	7,457,241	7,457,241
Lease liabilities	123,012	123,012	119,520
	<u>7,564,182</u>	<u>7,564,182</u>	<u>7,564,182</u>
2024			
<u>Non-derivative financial liabilities</u>			
Other payables	95,272	95,272	95,272
Amount due to subsidiaries	1,125,824	1,125,824	1,125,824
	<u>1,221,096</u>	<u>1,221,096</u>	<u>1,221,096</u>

(iii) Market risk

(a) Foreign currency risk

The Group is exposed to foreign currency risk on transactions that are denominated in currencies other than the respective functional currencies of the Group entities. The currencies giving rise to this risk are primarily United States Dollar (“USD”) and Philippine Peso (“PHP”).

The Group has not entered into any derivative instruments for hedging or trading purposes. Where possible, the Group will apply natural hedging by selling and purchasing in the same currency. However, the exposure to foreign currency risk is monitored from time to time by management.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risks (Cont'd)

(a) Foreign currency risk (Cont'd)

The carrying amounts of the Group's foreign currencies denominated financial assets and financial liabilities at the end of the reporting period are as follows:

	Denominated in	
	USD RM	PHP RM
Group		
2025		
Financial assets		
Cash and bank balances	107,617	3,480
Trade receivables	177	-
Other receivables	15,685	-
	123,479	3,480
2024		
Financial asset		
Cash and bank balances	118,177	3,903
Trade receivables	177	-
Other receivables	224	-
	118,578	3,903

Foreign currency sensitivity analysis

The following table demonstrates the sensitivity of the Group's profit before tax to a reasonably possible change in the USD and PHP exchange rates against RM, with all other variables held constant.

	Change in currency rate	Effect on profit before tax	
		2025 RM	2024 RM
USD	Strengthened by 1% (2024: 1%)	1,235	1,186
	Weakened by 1% (2024: 1%)	(1,235)	(1,186)
PHP	Strengthened by 1% (2024: 1%)	35	39
	Weakened by 1% (2024: 1%)	(35)	(39)

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risks (Cont'd)

(b) Interest rate risk

The Group's and the Company's fixed rate borrowings and financing to customers are exposed to a risk of change in their fair value due to changes in interest rates.

The Group and the Company manage their interest rate risk exposure from interest bearing borrowings by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculative purposes.

The interest rate profile of the Group's and of the Company's significant interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period was:

	2025	2024
	RM	RM
Group		
Fixed rate instruments		
<u>Financial asset</u>		
Trade receivables	27,897,931	21,725,630
<u>Financial liability</u>		
Lease liabilities	(364,208)	(171,597)
	27,533,723	21,554,033
Company		
Fixed rate instrument		
<u>Financial liability</u>		
Lease liabilities	(119,520)	-
	(119,520)	-

Interest rate risk sensitivity analysis

Fair value sensitivity analysis for fixed rate instruments

The Group and the Company do not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

29. Financial instruments (Cont'd)

(c) Fair value of financial instruments

The carrying amounts of short-term receivables and payables, cash and bank balances and short-term borrowings approximate their fair value due to the relatively short-term nature of these financial instruments and insignificant impact of discounting.

(i) Policy on transfer between levels

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

There were no transfers between levels during current and previous financial years.

(ii) Level 1 fair value

Level 1 fair value is derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

(iii) Level 2 fair value

Level 2 fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Non-derivative financial instruments

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period.

(iv) Level 3 fair value

Level 3 fair value for the financial assets and liabilities are estimated using unobservable inputs.

NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2025 (CONT'D)

30. Capital management

The Group's and the Company's objectives when managing capital are to safeguard the Group's and the Company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group and the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group and the Company monitor capital using a gearing ratio. The Group's and the Company's policy is to maintain a prudent level of gearing ratio that complies with debt covenants and regulatory requirements. The gearing ratios at the end of the reporting period are as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Lease liabilities	364,208	171,597	119,520	-
Less: Cash and bank balances	(6,559,062)	(12,768,060)	(1,386,203)	(6,311,638)
Net cash	<u>(6,194,854)</u>	<u>(12,596,463)</u>	<u>(1,266,683)</u>	<u>(6,311,638)</u>
Total equity	<u>40,954,695</u>	<u>39,627,766</u>	<u>38,796,250</u>	<u>32,884,120</u>
Gearing ratio	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>

N/A - The gearing ratio is not applicable as the Group and the Company has sufficient cash and bank balances to settle the liabilities as at year end.

There were no changes in the Group's and the Company's approach to capital management during the financial year.

31. Date of authorisation for issue

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 3 April 2026.

LIST OF PROPERTIES

No.	Title Details/ Postal Address	Description of property / Existing use	Built-up Area / Land Area (Sf)	Approximate Age of Building (Years)	Tenure	Audited Net Book Value as at 31.12.2025 RM	Date of Acquisition
1.	No. 101, 101A, 101B & 101C Persiaran Pegaga Taman Bayu Perdana 41200 Klang Selangor Darul Ehsan	Office Lot	1,496	30 years	Freehold	1,067,228	15 December 2015
2.	No. 103, 103A, 103B & 103C Persiaran Pegaga Taman Bayu Perdana 41200 Klang Selangor Darul Ehsan	Office Lot	1,496	30 years	Freehold	985,061	15 December 2015

ANALYSIS OF SHAREHOLDINGS

AS AT 3 APRIL 2026

Total Number of Issued Shares	:	1,469,802,960 (including 96,144,800 treasury shares)
Class of Shares	:	Ordinary Shares
Voting Rights	:	One vote per share

Distribution of Shareholders

Size of Shareholdings	No. of Shareholders	%#	No. of Shares	% #
Less than 99	16	0.608	265	0.000
100 to 1,000	321	12.196	137,353	0.010
1,001 to 10,000	610	23.176	3,499,405	0.255
10,001 to 100,000	1,171	44.491	45,551,637	3.316
100,001 to 68,682,907*	510	19.377	717,685,700	52.246
68,682,907 and above**	4	0.152	606,783,800	44.173
TOTAL	2,632	100.000	1,373,658,160	100.000

Note:

excluding a total of 96,144,800 ordinary shares bought back by the Company and retained as treasury shares as at 3 April 2026.

* Less than 5% of issued shares

** 5% and above of issued shares

List of Directors' Shareholdings

No.	Name	Direct Interest	No. of Ordinary Shares		% #
			Indirect Interest	% #	
1.	Datuk Seri Rahadian Mahmud bin Mohammad Khalil	4,500,000	0.328	-	-
2.	Toh Hong Chye	276,183,800	20.106	126,000,000*	9.173
3.	Yong Mai Fang	30,000,000	2.184	126,000,000*	9.173
4.	Wong Ngai Peow	10,213,500	0.744	-	-
5.	Yeong Siew Lee	-	-	-	-
6.	Tiew Chee Ming	-	-	-	-
7.	Huan Soo Wai	-	-	-	-
8.	George Tan Kan Chin	-	-	-	-
9.	Tan Chiau Wei	-	-	-	-

Note:

excluding a total of 96,144,800 ordinary shares bought back by the Company and retained as treasury shares as at 3 April 2026.

* Deemed interested by virtue of Section 8(4)(c) of the Companies Act 2016 via his/her interest in Richmond Virginia Tobacco Sdn. Bhd.

List of Substantial Shareholders

No.	Name	Direct Interest	No. of Ordinary Shares		% #
			Indirect Interest	% #	
1.	Richmond Virginia Tobacco Sdn. Bhd.	126,000,000	9.173	-	-
2.	Toh Hong Chye	276,183,800	20.106	126,000,000*	9.173
3.	Yong Mai Fang	30,000,000	2.184	126,000,000*	9.173
4.	Tan Kang Seng	185,000,000	13.468	-	-
5.	European Credit Investment Bank Ltd	79,600,000	5.795	-	-

Note:

excluding a total of 96,144,800 ordinary shares bought back by the Company and retained as treasury shares as at 3 April 2026.

* Deemed interested by virtue of Section 8(4)(c) of the Companies Act 2016 via his/her interest in Richmond Virginia Tobacco Sdn. Bhd.

ANALYSIS OF SHAREHOLDINGS AS AT 3 APRIL 2026 (CONT'D)

Thirty (30) Largest Shareholders

No.	Name	No. of Shares	%
1.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TOH HONG CHYE (7004332)	216,183,800	15.738
2.	HLIB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TAN KANG SENG (CCTS)	185,000,000	13.468
3.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD RICHMOND VIRGINIA TOBACCO SDN. BHD.	126,000,000	9.173
4.	CGS INTERNATIONAL NOMINEES MALAYSIA (ASING) SDN. BHD. EXEMPT AN FOR EUROPEAN CREDIT INVESTMENT BANK LTD	79,600,000	5.795
5.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TOH HONG CHYE	60,000,000	4.368
6.	TENGGU PUTERI ZAINAH BINTI TENGGU ESKANDAR	46,500,000	3.385
7.	FONG POH CHEE	40,000,000	2.912
8.	TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR YONG PEI CHEEN	33,000,000	2.402
9.	LEE SEE YANG	32,000,000	2.330
10.	LEMBAGA TABUNG AMANAH WARISAN NEGERI TERENGGANU	30,000,000	2.184
11.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD YONG MAI FANG	30,000,000	2.184
12.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD DAVID LAI & TAN SERVICES SDN. BHD.	30,000,000	2.184
13.	KENANGA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR YEN SOON AI	18,812,900	1.370
14.	YONG PEI CHEEN	15,600,000	1.136
15.	PUBLIC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR LIM KHEK KENG(E-TAI)	13,616,000	0.991
16.	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR VINCENT TAN SENG CHYE	13,474,000	0.981
17.	HLIB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR GOH BENG DE @ GHO BENG DE (CCTS)	13,381,000	0.974
18.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD TAN CHIN HOONG	13,074,900	0.952
19.	CHIONG MIAW THUAN	8,550,000	0.622
20.	WONG NGAI PEOW	7,500,000	0.546
21.	KENANGA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR JEE TAI CHEW (021)	6,500,000	0.473
22.	BASKARAN A/L GOVINDA NAIR	6,000,000	0.437
23.	PUBLIC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR ONG GUAT CHU (E-TAI)	6,000,000	0.437
24.	CHEW SUN NOI	5,610,000	0.408
25.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD LIM SIEW BOEY	5,525,100	0.402
26.	HO YI JING	5,500,000	0.400
27.	CIMSEC NOMINEES (TEMPATAN) SDN BHD CIMB FOR LIAW TZE SHUNG @ RICHARD (PB)	5,397,000	0.393
28.	LOH MAY ANN	5,148,900	0.375
29.	THOR POH KEOW	5,019,300	0.365
30.	TAN SEI NEE	4,761,000	0.347

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Twenty Second Annual General Meeting ("**22nd AGM**") of AppAsia Berhad ("**Company**") will be held at Gallery 1, Level 1, Concorde Hotel Kuala Lumpur, No. 2, Jalan Sultan Ismail, 50250 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia on Monday, 8 June 2026 at 2.30 p.m. or at any adjournment thereof, for the purpose of considering and if thought fit, passing with or without modifications the following resolutions:

AGENDA

Ordinary Business:

- | | | |
|----|---|---|
| 1. | To receive the Audited Financial Statements for the financial year ended 31 December 2025 together with Reports of the Directors' and the Auditors' thereon. | Please refer to Explanatory Note 1 |
| 2. | To re-elect Datuk Seri Rahadian Mahmud bin Mohammad Khalil as Director in accordance with Clause 105(1) of the Constitution of the Company. | Ordinary Resolution 1 |
| 3. | To re-elect Wong Ngai Peow as Director in accordance with Clause 105(1) of the Constitution of the Company. | Ordinary Resolution 2 |
| 4. | To re-elect Yong Mai Fang as Director in accordance with Clause 105(1) of the Constitution of the Company. | Ordinary Resolution 3 |
| 5. | To approve the payment of Directors' fees and benefits payable to the Non-Executive Directors of the Company and its subsidiaries up to an aggregate amount of RM520,000.00 per annum until the next Annual General Meeting of the Company. | Ordinary Resolution 4 |
| 6. | To re-appoint Messrs TGS TW PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. | Ordinary Resolution 5 |

Special Business:

To consider and, if thought fit, to pass the following resolutions:

- | | | |
|----|--|------------------------------|
| 7. | AUTHORITY FOR DATUK SERI RAHADIAN MAHMUD BIN MOHAMMAD KHALIL TO CONTINUE IN OFFICE AS AN INDEPENDENT NON-EXECUTIVE DIRECTOR | Ordinary Resolution 6 |
|----|--|------------------------------|

"That authority be and is hereby given to Datuk Seri Rahadian Mahmud bin Mohammad Khalil who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company until the conclusion of the next Annual General Meeting in accordance with the Malaysian Code of Corporate Governance."

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING (CONT'D)

8. **AUTHORITY UNDER SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016 FOR THE DIRECTORS TO ALLOT SHARES OR GRANT RIGHTS** **Ordinary Resolution 7**

"THAT pursuant to Sections 75 and 76 of the Companies Act 2016, the Directors be and are hereby empowered to allot and issue shares in the Company, at any time, at such price, upon such terms and conditions, for such purpose and to such person or persons whomsoever as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares to be issued does not exceed ten per centum (10%) of the total issued shares/ total number of voting shares of the Company (excluding treasury shares) at the time of issue.

THAT pursuant to Section 85 of the Companies Act 2016 approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued Company's shares arising from any issuance of new Company's shares pursuant to Sections 75 and 76 of the Companies Act 2016.

THAT the Directors be and are hereby also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad and THAT such authority shall continue to be in force until the conclusion of the next Annual General Meeting of the Company."

9. **PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("PROPOSED RENEWAL OF SHAREHOLDERS MANDATE")** **Ordinary Resolution 8**

"THAT subject to the provisions of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given to the Company and its subsidiaries ("**AppAsia Group**") to enter into all arrangements and/or transactions involving the interest of Directors, major shareholders or persons connected with the Directors and/or major shareholders of AppAsia Group as specified in the Circular to Shareholders dated 30 April 2026 provided that such transactions are:

- (a) undertaken in the ordinary course of business at arm's length basis and on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public;
- (b) necessary for the day-to-day operations; and
- (c) not to the detriment of the minority shareholders of the Company.

THAT such approval shall continue to be in force until:

- (a) the conclusion of the next Annual General Meeting of the Company at which it will lapse, unless by an ordinary resolution passed at that meeting, the authority is renewed; or
- (b) the expiration of the period within which the next Annual General Meeting after the date it is required to be held pursuant to Section 340(2) of the Companies Act 2016 (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Companies Act 2016); or
- (c) revoked or varied by resolution passed by the shareholders in a general meeting.

whichever is earlier;

AND THAT the Directors of the Company be hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Proposed Renewal of Shareholders Mandate."

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING (CONT'D)

10. **PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN ORDINARY SHARES ("PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY")** **Ordinary Resolution 9**

"THAT subject to the Companies Act 2016, the provisions of the Constitution of the Company, the ACE Market Listing Requirements ("**Listing Requirements**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**") and the approvals of all relevant governmental and/or regulatory authorities, the Company be and is hereby authorised, to the fullest extent permitted by law, to purchase such amount of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company provided that:

- (a) the aggregate number of shares purchased or held as treasury shares does not exceed ten per centum (10%) of the total number of issued and paid-up shares of the Company as quoted on Bursa Securities as at the point of purchase;
- (b) the maximum fund to be allocated by the Company for the purpose of purchasing the shares be backed by an equivalent amount of retained profits; and
- (c) the Directors of the Company may decide either to retain the shares purchased as treasury shares, or cancel the shares, or retain part of the shares so purchased as treasury shares and cancel the remainder, or resell the shares, or transfer the shares or distribute the shares as dividends.

THAT the authority conferred by this resolution will commence after the passing of this ordinary resolution and will continue to be in force until:

- (a) the conclusion of the next Annual General Meeting at which time it shall lapse unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions; or
- (b) the expiration of the period within which the next Annual General Meeting of the Company is required by law to be held; or
- (c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting; whichever occurs first.

THAT authority be and is hereby given to the Directors of the Company to decide in their absolute discretion to retain the ordinary shares in the Company so purchased by the Company as Treasury Shares and/or to cancel them and/or to resell them and/or to distribute them as share dividends in such manner as may be permitted and prescribed by the provisions of the Listing Requirements and any other relevant authorities.

AND THAT authority be and is hereby given to the Directors of the Company to take all such steps as are necessary to enter into any agreements, arrangements and guarantees with any party or parties to implement, finalise and give full effect to the aforesaid with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments (if any) as may be imposed by the relevant authorities and to do all such acts and things as the Directors may deem fit and expedient in the interests of the Company."

11. To transact any other business that may be transacted at an annual general meeting of which due notice shall have been given in accordance with the Companies Act 2016 and the Constitution of the Company.

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING (CONT'D)

BY ORDER OF THE BOARD

CHIN WAI YI (MAICSA 7069783) (SSM PC No. 202008004409)

Company Secretary

Kuala Lumpur

Date: 30 April 2026

Explanatory Notes on Ordinary and Special Businesses:

1. Item 1 of the Agenda

Agenda item no. 1 is meant for discussion only as the provisions of Section 340 of the Companies Act 2016 do not require a formal approval of shareholders for the Audited Financial Statements. Hence, this item on the Agenda is **not put forward for voting**.

2. Items 2, 3 and 4 of the Agenda

The Nomination Committee ("NC") have considered the performance and contribution of each of the retiring Directors and have also assessed the independence of the Independent Non-Executive Directors seeking for re-election. Based on the results of the Board Evaluation conducted for the financial year ended 31 December 2025, the performance of each of the retiring Directors was found to be satisfactory. In addition, each of the retiring Directors had provided their annual declaration/confirmation on their fitness and propriety as well as independence, where applicable.

Based on the recommendation of the NC, the Board supports the re-election of the Directors based on the following justifications:

Datuk Seri Rahadian Mahmud bin Mohammad Khalil : Datuk Seri Rahadian Mahmud bin Mohammad Khalil's vast experience in businesses under various industries throughout his career with active participation in reforestation, construction, property development, timber and manufacturing sectors enables him to bring essential insight to the Board of Directors.

Datuk Seri Rahadian Mahmud bin Mohammad Khalil has exercised his due care and carried out his professional duties proficiently during his tenure as Independent Non-Executive Chairman of the Company.

Wong Ngai Peow : Wong Ngai Peow has a well-versed experience in the Information Technology industry. His experience in implemented various projects across different industries enable him to provide valuable input to steer the Company forward.

Wong Ngai Peow has exercised his due care and carried out his professional duties proficiently during his tenure as Executive Director of the Company.

Yong Mai Fang : Yong Mai Fang has more than 15 years of experience in accountancy and business advisory services. The Board of Directors is of the view that her past experience enables her to bring essential insight to the Board of Directors.

Yong Mai Fang has exercised her due care and carried out her professional duties proficiently during her tenure as Executive Director of the Company.

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING (CONT'D)

3. Item 7 of the Agenda

Pursuant to the Malaysian Code on Corporate Governance, it is recommended that approval of shareholders be sought in the event that the Company intends to retain the independent director who has served in that capacity for more than nine (9) years. Following an assessment and recommendation by the NC, the Board (save for Datuk Seri Rahadian Mahmud bin Mohammad Khalil who had abstained from deliberation on discussion relating to his own continuation in office as Independent Non-Executive Chairman) recommended that Datuk Seri Rahadian Mahmud bin Mohammad Khalil who have served as Independent Non-Executive Chairman for a cumulative term of more than nine (9) years to continue to be act as Independent Non-Executive Chairman of the Company based on the following key justifications:

- (a) he fulfils the criteria under the definition of Independent Director as stated in the Listing Requirements of Bursa Securities and, therefore, is able to bring independent and objective judgment to the Board as a whole;
- (b) his experience in the relevant industries has enabled him to provide the Board and Board Committees, as the case may be, with pertinent expertise, skills, contribution and competence;
- (c) he has been with the Company for a certain period and therefore understands the Company's business operations which enables him to contribute actively and effectively during deliberations or discussions at Board and Committee meetings;
- (d) he continues to be scrupulously independent in his thinking and in their effectiveness as constructive challengers of the Executive Directors; and
- (e) he exercised due care during his tenure as an Independent Non-Executive Chairman and carried out his professional duties in the best interest of the Company and shareholders.

4. Item 8 of the Agenda

The Company had, during its Twenty First Annual General Meeting held on 19 June 2025, obtained its shareholders' approval for the general mandate for issuance of shares pursuant to Section 75 and Section 76 of the Companies Act 2016. The Company did not issue any shares pursuant to this mandate obtained.

The Ordinary Resolution 7 proposed under item 8 of the Agenda is a renewal of the general mandate for issuance of shares by the Company under Section 75 and Section 76 of the Companies Act 2016. The mandate, if passed, will provide flexibility for the Company and empower the Directors to allot and issue new shares speedily in the Company up to an amount not exceeding in total ten per centum (10%) of the issued share/total number of voting shares of the Company for such purpose as the Directors consider would be in the interest of the Company. This would eliminate any delay arising from and cost involved in convening a general meeting to obtain approval of the shareholders for such issuance of shares. The authority will also provide flexibility to the Company for any possible fund raising activities, including but not limited to further placing of shares, for purpose of funding investment project(s) and/or working capital. This authority, unless revoked or varied by the Company at a general meeting, will expire at the next Annual General Meeting of the Company.

The waiver of pre-emptive rights pursuant to Section 85 of the Companies Act 2016 will allow the Directors of the Company to issue new shares of the Company which rank equally to existing issued shares of the Company, to any person without having to offer new shares to all the existing shareholders of the Company prior to issuance of new shares in the Company under the general mandate.

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING (CONT'D)

5. Item 9 of the Agenda

The proposed Ordinary Resolution 8, if passed, will enable AppAsia Group to enter into recurrent transactions involving interests of Related Parties, which are necessary for its day-to-day operations and undertaken at arm's length, subject to the transactions being carried out in the ordinary course of business and on terms not to the detriment of the minority shareholders of the Company.

Please refer to the Circular to Shareholders dated 30 April 2026 for further details.

6. Item 10 of the Agenda

The proposed Ordinary Resolution 9, if passed, will empower the Directors of the Company to exercise the power of the Company to purchase the Company Shares of not more than 10% of the total number of issued shares of the Company at any time within the time period stipulated in the ACE Market Listing Requirements by utilising the funds allocated which shall not exceed the total retained profits of the Company. This authority, unless revoked or varied at a meeting of members, shall continue to be in full force until the conclusion of the next Annual General Meeting of the Company. Please refer to the Circular to Shareholders dated 30 April 2026 for further details.

Notes:

1. A member of the Company who is entitled to attend, speak and vote at this 22nd AGM may appoint a proxy to attend, speak and vote on his(her) behalf. A proxy may but need not be a member of the Company, and a member may appoint any person to be his(her) proxy without limitation.
2. Where a member appoints more than one (1) proxy to attend and vote at the same 22nd AGM, the appointment shall be invalid unless he(he) specifies the proportion of his(her) holdings to be represented by each proxy.
3. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depository) Act, 1991 ("**SICDA**"), he(he) may appoint one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
4. Where a member of the Company is an exempt authorised nominee holding ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

An exempt authorised nominee refers to an authorised nominee defined under the SICDA who is exempted from compliance with the provisions of subsection 25A(1) of SICDA.

5. The instrument appointing a proxy shall be in writing by the appointer or an attorney duly authorised in writing or, if the appointer is a corporation, whether under its seal or by an officer or attorney duly authorised.
6. The instrument appointing either a proxy, a power of attorney or other authorities, where it is signed or certified by a notary as a true copy shall be deposited with the Share Registrar, GAP Advisory Sdn. Bhd. at E-10-4, Megan Avenue 1, 189, Jalan Tun Razak, 50400 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia or email to ir.shareregistry@gapadvisory.my not less than forty eight (48) hours before the time appointed for holding the 22nd AGM (no later than Saturday, 6 June 2026 at 2.30p.m.) or at any adjournment thereof, and in default the instrument of proxy shall not be treated as valid.

NOTICE OF TWENTY SECOND ANNUAL GENERAL MEETING (CONT'D)

7. *The right of foreigners to vote in respect of deposited securities is subject to Sections 41(1)(e) and 41(2) of the Securities Industry (Central Depositories) Act, 1991; the Securities Industry (Central Depositories) (Foreign Ownership) Regulations 1996 and the Constitution of the Company.*
8. *In respect of deposited securities, only members whose names appear in the Record of Depositors on 28 May 2026 (General Meeting Record of Depositors) shall be eligible to attend, speak and vote at this 22nd AGM.*
9. *Any alteration in the Proxy Form must be initialed.*
10. *Pursuant to Rule 8.31A(1) of the ACE Market Listing Requirements of Bursa Securities, all the resolutions set out in the Notice of 22nd AGM will be put to the vote by poll.*

Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the 22nd AGM and/ or any adjournment thereof, a member of the Company:

- (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the 22nd AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the 22nd AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**");
- (ii) warrants that the member has obtained the prior consent of such proxy(ies) and/or representative(s) to the Company (or its agents) for the Purposes; and
- (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses, and damages as a result of the member's breach of warranty.

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Number of Shares Held		
CDS Account No.		

I/We, _____ /Passport No. _____
(FULL NAME IN BLOCK LETTERS)

of _____
(FULL ADDRESS)

contact no. _____ email address _____

being a member/ members of **AppAsia Berhad** ("**AppAsia**" or the "**Company**") hereby appoint the person(s) below as my/our proxy(ies) to vote for me/us and on my/our behalf at the Twenty Second Annual General Meeting ("**22nd AGM**") of the Company to be held at Gallery 1, Level 1, Concorde Hotel Kuala Lumpur, No. 2, Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia on Monday, 8 June 2026 at 2.30p.m., or at any adjournment thereof, for the purpose of considering and if thought fit, passing with or without modifications the following resolutions:

IMPORTANT NOTE:

Please (i) tick [✓] either **ONE** of the option (a) or (b) for the number of proxy which you wish to appoint, (ii) complete the details of your proxy/proxies and the proportion of your shareholding to be represented (if applicable), (iii) please tick [✓] option (c) if you would like to appoint the Chairman of the 22nd AGM as the proxy or failing the proxy to vote on your behalf and (iv) sign or execute this form.

Option	Name of proxy(ies)	NRIC/ Passport No.	Email Address & Phone Number	Proportion of shareholding to be represented
(a)	Appoint ONE proxy only (Please complete details of proxy below)			
				100%
(b)	Appoint MORE THAN ONE proxy (Please complete details of proxies below)			
Proxy 1				%
Proxy 2				%
				100%
(c)	The Chairman of the 22nd AGM as my/our proxy and/or failing the above proxy to vote for me/us on my/our behalf			

My/our proxy/proxies is/are to vote as indicated below:

Please indicate with an "X" in the appropriate box provided to indicate how you wish your vote to be cast. If you do not indicate how you wish your proxy to vote on the Resolutions, the proxy shall vote at his/her discretion, or abstain from voting as the proxy thinks fit.

NO.	RESOLUTIONS	FOR		AGAINST	
		PROXY 1	PROXY 2	PROXY 1	PROXY 2
	Ordinary Business				
Ordinary Resolution 1	To re-elect Datuk Seri Rahadian Mahmud bin Mohammad Khalil				
Ordinary Resolution 2	To re-elect Wong Ngai Peow				
Ordinary Resolution 3	To re-elect Yong Mai Fang				
Ordinary Resolution 4	To approve the payment of Directors' fees and benefits payable to the Non-Executive Directors of the Company and its subsidiaries up to an aggregate amount of RM520,000.00 per annum until the next Annual General Meeting of the Company.				
Ordinary Resolution 5	To re-appoint Messrs TGS TW PLT as Auditors of the Company and to authorise the Directors to fix their remuneration.				
	Special Business				
Ordinary Resolution 6	To approve Datuk Seri Rahadian Mahmud bin Mohammad Khalil to continue in office as an Independent Non-Executive Director				
Ordinary Resolution 7	To authorise the Directors to allot and issue shares or grant rights pursuant to Sections 75 and 76 of the Companies Act 2016				
Ordinary Resolution 8	To approve the proposed renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature				
Ordinary Resolution 9	To approve the proposed renewal of Share Buy-Back Authority				

Dated this _____ day of _____ 2026

Signature / Common Seal of Shareholder

Contact No: _____

Notes:

1. A member of the Company who is entitled to attend, speak and vote at this 22nd AGM may appoint a proxy to attend, speak and vote on his(her) behalf. A proxy may but need not be a member of the Company, and a member may appoint any person to be his(her) proxy without limitation.
2. Where a member appoints more than one (1) proxy to attend and vote at the same 22nd AGM, the appointment shall be invalid unless he(she) specifies the proportion of his(her) holdings to be represented by each proxy.
3. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depository) Act, 1991 ("SICDA"), he(she) may appoint one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
4. Where a member of the Company is an exempt authorised nominee holding ordinary shares in the Company for multiple beneficial owners in one (1) securities account ('**omnibus account**'), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the SICDA who is exempted from compliance with the provisions of subsection 25A(1) of SICDA.
5. The instrument appointing a proxy shall be in writing by the appointer or an attorney duly authorised in writing or, if the appointer is a corporation, whether under its seal or by an officer or attorney duly authorised.
6. The instrument appointing either a proxy, a power of attorney or other authorities, where it is signed or certified by a notary as a true copy shall be deposited with the Share Registrar, GAP Advisory Sdn. Bhd. at E-10-4, Megan Avenue 1, 189, Jalan Tun Razak, 50400 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia or email to ir.shareregistry@gapadvisory.my not less than forty eight (48) hours before the time appointed for holding the 22nd AGM (no later than Saturday, 6 June 2026 at 2.30p.m.) or at any adjournment thereof, and in default the instrument of proxy shall not be treated as valid.
7. The right of foreigners to vote in respect of deposited securities is subject to Sections 41(1)(e) and 41(2) of the Securities Industry (Central Depositories) Act, 1991; the Securities Industry (Central Depositories) (Foreign Ownership) Regulations 1996 and the Constitution of the Company.
8. In respect of deposited securities, only members whose names appear in the Record of Depositors on 28 May 2026 (General Meeting Record of Depositors) shall be eligible to attend, speak and vote at this 22nd AGM.
9. Any alteration in the Proxy Form must be initialed.
10. Pursuant to Rule 8.31A(1) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolution set out in the Notice of 22nd AGM will be put to the vote by poll.

Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the 22nd AGM and/ or any adjournment thereof, a member of the Company:

- (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the 22nd AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the 22nd AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**");
- (ii) warrants that the member has obtained the prior consent of such proxy(ies) and/or representative(s) to the Company (or its agents) for the Purposes; and
- (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses, and damages as a result of the member's breach of warranty.

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**Affix
Stamp**

GAP Advisory Sdn. Bhd.
[Registration No. 202001042098 (1398419-T)]

Share Registrar of
AppAsia Berhad
[Registration No. 200401005180 (643683-U)]
E-10-4, Megan Avenue 1
189, Jalan Tun Razak
50400 Kuala Lumpur
W.P. Kuala Lumpur
Malaysia

Please fold here



(Registration No. 200401005180 (643683-U))

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